

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

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The city of Michigan City is an entitlement jurisdiction, receiving an annual funding allocation of Community Development Block Grant (CDBG) funds from the Department of Housing and Urban Development (HUD). The funding allows the municipality to plan for eligible activities that benefit low- and moderate- income wage earners. The city through its CDBG program determines the strategic goals that will address the needs of intended beneficiaries through its Five-Year Consolidated Plan which identifies community needs, local target areas with high concentrations of poverty that suffer a lack of available public and private resources.

During the development of the 2019-2023 Five-Year Consolidated Plan the city projected 80 homes to receive Lead-Based Paint Hazard Reduction rehabilitation based on a grant received for LBP Risk Inspection Assessments and remediation. The newly elected Mayor rescinded the LBP Hazard Reduction and Healthy Homes Supplemental grant immediately following his election. This reduced the amount of funds available for the LBP Hazard Reduction work. The return of the grant funds reduced the number of homes from 80 to be equal with the owner-occupied rehabilitation annual goals of around 5 homes per year. LBP risk assessment and remediation work is included with OOR grants.

The city did experience setbacks in meeting its housing rehabilitation goals during PY2021 due to continued business closures, supply chain disruptions, materials and labor costs increases, contractor available and spikes in Coronavirus quarantines. Other projects that seen a reduction in foot traffic or had difficulty meeting projected goals were the Walker Park Community Garden and demolitions.

Michigan City has made notable progress in meeting the goals and objectives contained in the 2019-2023 Consolidated Plan. CDBG funded public social service projects provided a number of social services and assistance to more than 500 persons including LMI households, mental and physically disabled individuals, elderly and frail elderly, victims of domestic violence, child abuse prevention, unsheltered persons, youth counseling services (CDBG-CV), and other special need populations. Michigan City continues to work towards an outcome-based performance as a means to ensure that needed services are delivered and that the results can be easily quantified. The city is currently completing the 4th year of the 2019-2023 Consolidated Plan and anticipates meeting identified goals and objectives.

The city's owner-occupied rehabilitation program also known as the Residential Exterior Community Appeal Program (RECAP) approved 5 low-income homeowners for needed repairs and improvements. All 5 of the homeowners are elderly that are extremely- to low- income households. Needed repairs include new furnaces, hot water heaters, plumbing and sewage repairs, air conditioning, roof replacement, bathroom modifications, vinyl insulated siding, new windows, entrance doors, tree removal or trimming and sidewalk/path resurfacing or construction of wheelchair ramps.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
2019 Goal - Administration/Planning	Program Administration		Other	Other	1	1	100.00%			
2019 Goal - Affordable Housing	Affordable Housing Fair Housing		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	50	50	100.00%			
2019 Goal - Affordable Housing	Affordable Housing Fair Housing		Homeowner Housing Rehabilitated	Household Housing Unit	15	6	40.00%			
2019 Goal - Affordable Housing	Affordable Housing Fair Housing		Direct Financial Assistance to Homebuyers	Households Assisted	0	0				

2019 Goal - Affordable Housing	Affordable Housing Fair Housing		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0				
2019 Goal - Affordable Housing	Affordable Housing Fair Housing		Other	Other	0	0				
2019 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	425	125	29.41%			
2019 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
2019 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Homeless Person Overnight Shelter	Persons Assisted	0	0				
2019 Goal - Quality of Life	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	2750	27.50%			

2019 Goal - Quality of Life	Non-Housing Community Development		Buildings Demolished	Buildings	12	2	16.67%			
2019 Goal - Reduced Homelessness	Homeless		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	12	0	0.00%			
2019 Goal - Reduced Homelessness	Homeless		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	750	313	41.73%			
2019 Goal - Reduced Homelessness	Homeless		Homeless Person Overnight Shelter	Persons Assisted	100	100	100.00%			
2019 Goal - Reduced Homelessness	Homeless		Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	250	250	100.00%			
2019 Goal - Reduced Homelessness	Homeless		Homelessness Prevention	Persons Assisted	750	313	41.73%			
2019 Goal - Reduced Lead-Based Paint Hazards	Affordable Housing		Rental units rehabilitated	Household Housing Unit	40	0	0.00%			
2019 Goal - Reduced Lead-Based Paint Hazards	Affordable Housing		Homeowner Housing Rehabilitated	Household Housing Unit	80	6	7.50%			

2020 Goal - Affordable Housing	Affordable Housing		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
2020 Goal - Affordable Housing	Affordable Housing		Homeowner Housing Rehabilitated	Household Housing Unit	0	0				
2020 Goal - Affordable Housing	Affordable Housing		Other	Other	0	0				
2020 Goal - CARES Act CDBG-CV	CDBG-CV		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	29				
2020 Goal - CARES Act CDBG-CV	CDBG-CV		Jobs created/retained	Jobs	0	0				
2020 Goal - CARES Act CDBG-CV	CDBG-CV		Businesses assisted	Businesses Assisted	0	0				
2020 Goal - CARES Act CDBG-CV	CDBG-CV		Other	Other	0	572				
2020 Goal - Program Administration	N/A		Other	Other	0	0				
2020 Goal - Provision of Public Services	Non-Homeless Special Needs		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	425	103	24.24%			

2020 Goal - Provision of Public Services	Non-Homeless Special Needs		Homelessness Prevention	Persons Assisted	0	0				
2020 Goal - Quality of Life	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	150				
2020 Goal - Quality of Life	Non-Housing Community Development		Buildings Demolished	Buildings	0	2				
2020 Goal - Reduced Homelessness	Homeless		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
2020 Goal - Reduced Homelessness	Homeless		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	750	67	8.93%			
2020 Goal - Reduced Homelessness	Homeless		Homeless Person Overnight Shelter	Persons Assisted	100	72	72.00%			
2020 Goal - Reduced Homelessness	Homeless		Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	250	95	38.00%			
2020 Goal - Reduced Homelessness	Homeless		Homelessness Prevention	Persons Assisted	750	313	41.73%			

2022 Goal - Administration/Planning	Program Administration		Other	Other	1	1	100.00%			
2022 Goal - Affordable Housing	Affordable Housing Fair Housing		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	50	0	0.00%			
2022 Goal - Affordable Housing	Affordable Housing Fair Housing		Homeowner Housing Rehabilitated	Household Housing Unit	50	0	0.00%			
2022 Goal - Affordable Housing	Affordable Housing Fair Housing		Direct Financial Assistance to Homebuyers	Households Assisted	0	0				
2022 Goal - Affordable Housing	Affordable Housing Fair Housing		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0				
2022 Goal - Affordable Housing	Affordable Housing Fair Housing		Other	Other	0	0				
2022 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	425	153	36.00%			
2022 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				

2022 Goal - Provision of Needed Services	Non-Homeless Special Needs Non-Housing Community Development		Homeless Person Overnight Shelter	Persons Assisted	0	72				
2022 Goal - Quality of Life	Non-Housing Community Development		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	2750	27.50%			
2022 Goal - Quality of Life	Non-Housing Community Development		Buildings Demolished	Buildings	12	2	16.67%			
2022 Goal - Reduced Homelessness	Homeless		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
2022 Goal - Reduced Homelessness	Homeless		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	750	67	8.93%			
2022 Goal - Reduced Homelessness	Homeless		Homeless Person Overnight Shelter	Persons Assisted	100	72	72.00%			
2022 Goal - Reduced Homelessness	Homeless		Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	250	95	38.00%			

2022 Goal - Reduced Homelessness	Homeless		Homelessness Prevention	Persons Assisted	750	82	10.93%			
2022 Goal - Reduced Lead-Based Paint Hazards	Affordable Housing		Rental units rehabilitated	Household Housing Unit	40	0	0.00%			
2022 Goal - Reduced Lead-Based Paint Hazards	Affordable Housing		Homeowner Housing Rehabilitated	Household Housing Unit	80	6	7.50%			
Affordable Housing	Affordable Housing	CDBG: \$284947	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		20	1	5.00%
Affordable Housing	Affordable Housing	CDBG: \$284947	Homeowner Housing Rehabilitated	Household Housing Unit	0	6		15	1	6.67%
CARES Act CDBG-CV	CDBG-CV	CDBG-CV: \$613335	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		50	0	0.00%
CARES Act CDBG-CV	CDBG-CV	CDBG-CV: \$613335	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	18		500	572	114.40%

CARES Act CDBG-CV	CDBG-CV	CDBG-CV: \$613335	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	11		20	22	110.00%
Program Administration	N/A	CDBG: \$136329	Other	Other	1	1	100.00%	1	1	100.00%
Provision of Public Services	Non-Homeless Special Needs	CDBG: \$53372	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Provision of Public Services	Non-Homeless Special Needs	CDBG: \$53372	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	50	50	100.00%	25	50	200.00%
Provision of Public Services	Non-Homeless Special Needs	CDBG: \$53372	Homeless Person Overnight Shelter	Persons Assisted	70	72	102.86%	45	167	371.11%
Quality of Life	Non-Housing Community Development	CDBG: \$14500	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		75	100	133.33%
Quality of Life	Non-Housing Community Development	CDBG: \$14500	Buildings Demolished	Buildings	5	2	40.00%	5	0	0.00%

Reduced Homelessness	Homeless	CDBG: \$45000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Reduced Homelessness	Homeless	CDBG: \$45000	Homeless Person Overnight Shelter	Persons Assisted	45	72	160.00%	0	167	
Reduced Homelessness	Homeless	CDBG: \$45000	Homelessness Prevention	Persons Assisted	100	313	313.00%	150	313	208.67%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City identified a number of high priorities for FY2021 and made moderate progress in meeting the objectives and goals submitted in the 2019-2023 Five-Year Consolidated Plan. Concerted efforts by the Planning Department, CDBG Program, Historic Review Board and Redevelopment Authority to preserve affordable housing and maintain Michigan City's older housing stock, which is predominantly owned by the elderly. Through the owner-occupied housing rehabilitation program the City also provides an Emergency Repair Program which provides grants to income-qualified eligible homeowners.

Table 2 of the report reflects the expected totals to be achieved during the five-year consolidated plan along side the actual annual accumulative accomplishments.

Michigan City has a large quantity of older housing stock that is often owned by elderly and/or disabled residents which serves as their primary residency. These very low- or low- income residents rely upon fixed incomes that are insufficient in today's rapidly growing inflationary environment. Maintenance of these older homes have been cost prohibitive and repairs neglected over time. The means to perform or afford regular maintenance is not possible due to health or financial constraints where homeowners are either paying off a current second mortgage or do not qualify for traditional home repair loans due to the status of existing disrepairs. Over the past 12 months the cost of construction materials has increased substantially compared to prices quoted before the start of the Covid-19 pandemic. Labor and materials expense to

rehab homes is projected to remain on an upward trajectory due to supply disruptions, demand and availability.

The City currently funds youth counseling services through the CDBG-CV Program. The CDBG-CV public service activity is provided by the Salvation Army and its program Pathways to Hope. The program provides counseling services to families with children under the age of 18 years old that have experienced significant stress to school closures, quarantines, household income loss or death of a primary caregiver. The program assist children with counseling services during and post Covid-19 social and mental health anxieties or stress disorders. The Pathways to Hope Program also assists families with funeral costs of an immediate household family member whose loss of life is a direct result of a Covid-19 sickness.

CDBG has allocated a total of \$250,000 for ADA improvements of Water Tower Park. The project is part of the Park and Recreation Department's Five-Year Master Plan and will be leveraged by a grant received from the Department of Natural Resources also in the amount of \$250,000 for a total of \$500,000 in park improvements. In addition, CDBG allocated funding for a community garden project located within Walker Park. CDBG has allocated over \$45,000 for the Eastport Community Garden project. Both local target areas suffer from the absences of available grocery stores with access to fresh produce and health eating choices. The Eastport neighborhood is the largest of the two communities and is inundated with "corner stores" which residents utilize as a primary source for food consumption. The community garden project also supplies fresh produce to local food pantries and homeless shelters that are primarily located on the city's Westside. Plans to develop a major grocery store in either local target area have yet to be successful.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	916
Black or African American	545
Asian	0
American Indian or American Native	10
Native Hawaiian or Other Pacific Islander	0
Total	1,471
Hispanic	1
Not Hispanic	1,470

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

It is a priority for Michigan City to reach LMI minority persons with its community development dollars.

The city and its public social service providers are working together to identify essential community needs, evaluate resources and offer community services to eligible persons / households. Table 2 in section CR-10 is reflective of persons/households assisted and is generated by subrecipients and their program beneficiary totals. Program Year 2021 experienced a higher than expected public services request for assistance from residents due to the Coronavirus national health emergency that lingered into 2021 and its impact on local resources.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	689,148	228,262
Other	public - federal	613,335	260,111

Table 3 - Resources Made Available

Narrative

Michigan City directs a percentage of funding to local target areas on an as needed basis. However, during the competitive Request for Proposals (RFP) process, target areas have the opportunity to apply for funding along with low- to moderate- income clientele facilities or organizations. Michigan City has identified two local target areas within the city that have 51% or greater low- to moderate- income population and that have aging infrastructure. These local target areas are priorities for infrastructure and neighborhood facility funding. Michigan City will continue to fund geographic priorities identified in the Five-Year Consolidated Plan and adjust funding allocations annually to ensure priority goals are met.

Michigan City does not use geographic target areas as a basis for funding but requests that proposals submitted through the Request for Proposals (RFP) process identify geographic boundaries and specific target area each project will serve. Most projects will provide assistance to residents throughout the city's service area.

The Westside and Eastport neighborhoods have also been selected for the 2019-2023 Five-Year Consolidated Plan and were identified through the Citizens Participation Plan (CPP) process, which consisted of public hearings, service providers, questionnaires, and meetings among City staff as well as the Economic Development Corporation. Each of these areas meet the eligibility requirements for low- and moderate- income benefit. While Local Target Areas allow the City to plan and invest in a coordinated manner, they do not limit the City from expending funds in other areas that also meet the eligibility requirements for low- and moderate- income benefit.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Citywide	40	40	
Eastport	40	40	
Westside	20	20	

Table 4 – Identify the geographic distribution and location of investments

Narrative

Publicly owned land used during this reporting period:

1. Eastport - Walker Park Community Garden is located at 900 Walker St., Michigan City, Indiana. The park was previously rehabilitated and upgraded with ADA play equipment, new walk paths, picnic shelter and other amenities. Walker Park is located in the Eastport neighborhood which is a local target area. The community garden was added at the request of residents during community outreach meetings as part of the Quality of Life Plan for Eastport residents. The addition of a community garden is for the purpose of providing fresh fruits and vegetables to an area that has no major grocery stores. Residents utilize "corner stores" that are typically housed inside of gas stations as a major convenient food source. The community garden is also a part of the Quality of Life Plan for the Eastport area and serves to benefit low- moderate- income persons that make up more than 51% of the area's households.

2. Water Tower Park is located at 301 Broadway St., Michigan City, Indiana and infrastructure improvements are scheduled to begin late winter early Spring of 2023. Infrastructure improvements that are scheduled for Water Tower Park during the current program year include: ADA walk path, 4 new parking spaces for wheelchair loading and unloading, new play equipment including a toddler play area, drinking fountain, and a community picnic shelter. The Water Tower Park improvement project is part of the 5 Year Master Plan to upgrade Michigan public parks and is being carried out through the Michigan City Parks and Recreation Department.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Limited CDBG funds were used to leverage not for profit organizations including Citizens Concerned for the Homeless, Dunbrook, North Central Community Action Agency and Stepping-Stones Shelter in carrying out their specific program initiatives targeted toward LMI households/persons. Resources from various local agencies enabled CDBG funds to be stretched further to serve low-moderate income persons.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	100	0
Number of Non-Homeless households to be provided affordable housing units	50	48
Number of Special-Needs households to be provided affordable housing units	10	0
Total	160	48

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	20	48
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	15	0
Number of households supported through Acquisition of Existing Units	0	0
Total	35	48

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The CDBG program provides annual public service funding opportunities through competitive Request for Proposals (RFP) application process available to local non-profit organizations. Funds are utilized as direct provision in the form of security deposits, rent assistance, utility disconnection prevention, domestic violence assistance, childhood abuse prevention, homeless day resource center, overnight shelters and mental health services. This year's public service grant awards was the first year of a two

year agreement and funding was allocated based on the City's entitlement amount for FY 2021 and the 15% public service cap.

The determination for allocating CDBG funds is based on the need of extremely low, and low to moderate income households, families with children under the age of six years, seniors, frail elderly, disabled persons and high concentrations of minority population. Michigan City has two neighborhoods that meet the aforementioned qualifiers and are as follows: Westside and Eastport.

The basis for assigning application priority is applied to each category that is determined to be an eligible objective and is based upon need. Other determining factors are made based on the number of extenuating circumstances and level of requested services that are expressed by individuals seeking municipal, state or federal assistance. Infrastructure improvement projects use the same consideration when directing federal funds but is available city-wide as part of the overall redevelopment project.

Discuss how these outcomes will impact future annual action plans.

The City is compile and store statistical data regarding demographics, landlord/tenant complaints and other related information that may involve affordable housing issues. This effort is being undertaken to compare strategic goal accomplishments, monitor fiscal expenditures and to identify early concerns that may impact future goals and outcomes.

The current initiatives have been amended and drafted in response to an unprecedented event which is having an adverse affect on the entire nation. The City in collaboration with the LaPorte County Plan to End Homelessness hopes to identify service overlaps, resource gaps and underserved persons through it's Continuum of Care (CoC) program.

The City is working with the Economic Development Corporation, community-based organizations, local health officials, financial institutions and other local businesses in an effort to develop solutions in taking the necessary measures to stabilize the local economy. Some of those measures include but are not limited to: emergency housing relief for past due rents and utility service financial assistance, an increase in funding for emergency shelters as the homeless populations continues to grow exponentially and Covid-19 crisis counseling for families with children under the age of 18 years coping with the loss of parents, school closures, quarantines and other coronavirus health crisis concerns. The challenges facing the City at this time is very fluid and affects those who were already disproportionately impacted by poverty and policy. New numbers indicate that families previously considered above the poverty threshold are now facing income inequities.

The City gives precedence to LMI persons who are experiencing a lack of income growth and access to improved economic opportunities. Funds are distributed to local non-profit contractors to disburse financial relief or other needed aide to extremely low-, low- moderate income beneficiaries that are eligible to receive this type of assistance. The City continues to develop comprehensive and strategic goals using best practices to increase decent, safe and affordable housing as well as address any fair

housing issues or impediments to fair housing choice that may play a role in inequality or barriers imposed by discrimination that prevent home ownership.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	48	0
Low-income	0	0
Moderate-income	0	0
Total	48	0

Table 7 – Number of Households Served

Narrative Information

Families that earn less than fifty percent of area median income and are overburdened with rents consuming more than half of their incomes or who live in severely substandard housing are considered to be those among the 'worst-case' housing needs. The City works to ensure that households with worst-case needs are treated with urgency and given precedence on any wait list before others.

The local public housing authority's objective is to provide stability for families who qualify for reduced rents or subsidized housing while assisting the community with implementing long-term goals for securing affordable housing. The City's public housing authority offers a variety of programs and services to aid families in the area and by providing safe, affordable and decent housing stock to extremely low-, low- moderate income persons.

Habitat for Humanity of LaPorte County addresses the 'worst-case' scenario with the approach that more than twenty percent of LaPorte County (including Michigan City) spend too much for housing and offer in-house, low payment home ownership opportunities through its home sales program.

The city's Residential Exterior Community Appeal Program also known as the owner-occupied rehabilitation program assists residents with non-repayment deferred home rehabilitation loans. Residents who meet income guidelines along with other qualifications and eligibility requirements may receive exterior home rehabilitation including new windows, entrance doors, vinyl siding, roof replacement and tree removal. Residents may also receive emergency home repairs in the event of a furnace failure in an extreme cold event, air conditioning in an extreme heat event for senior citizens and sewer repair when sanitation becomes a public health concern.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

2021 Homelessness Prevention Goals: Preventing people from becoming homeless is one of the most effective ways to end homelessness in Michigan City. Through homeless prevention, individuals and families at risk of homelessness are targeted to receive assistance to maintain their housing. The objectives are as follows:

Public Service Activities undertaken in PY2021 to address homeless:

- Stepping-Stones – Emergency Overnight Shelter (Domestic Violence, Sexual Assault and Stalking) Stepping-Stones Shelter continued to provide domestic violence/sexual assault supportive counseling, emergency shelter and transitional housing for its clients. During the PY2021 reporting period Stepping-Stones had 8 non-residential clients that received services. The shelter provided supportive services to victims of domestic violence/sexual assault including supportive counseling provisions for residential clients. The shelter also provided Monday's and Thursday's support groups, provided 89 referrals to community services, facilitated 1,380 shelter nights, served 996 meals for 51 women, 1 man and 68 children.
- North Central Community Action Agency – First Month's Rent or Security Deposit (Homelessness Prevention)
- North Central Community Action Agency - CDBG-CV CARES Act Funding: During PY2021 North Central Community Action Agency received a total of \$100,000 in CARES Act Funding for emergency housing eviction prevention and utility service interruption prevention grant funds. The program benefited 74 individuals through this funding by providing up to six (6) months of emergency rent assistance and up to five (5) months in utility assistance.
- Sandcastle – Overnight Emergency Shelter (Women and Children) Sandcastle Shelter provided services to overnight residents including but not limited to; intensive case management for 67 residents staying at the shelter in the form of education assistance, tutoring for 24 school aged children, housing placement assistance, job training assistance, supportive services/budgeting, food pantry, health and wellness training, smoking cessation, nutrition education, social worker classes and therapy.
- Keys to Hope – Day Resource Center (Homeless Persons Day Facility) Funds for this public service activity were used to assist with operating costs for a day resource center which allows homeless persons to have access to laundry services, showers, computers, connections to other assistance programs for the homeless. During PY21 Keys to Hope Resource Center had 185 first time homeless person visits. The resource center provided 19 service visits (initial engagements), 19 new HMIS enrollments (category 1 homeless), 1 non-enrolled participant

(category 2 homeless), 39 total caseload enrolled in HMIS, 13 individuals exited from the program, 91 veterans visits, 623 case management hours provided, 17 participants maintaining W-2 employment, 3 participants obtained housing, 1 participant obtained housing with family/friend, 1 addiction in-patient rehab, 523 showers provided, 2 non-participant showers, 145 loads of laundry, 149 participant clothing items, 73 participant hygiene products, 81 participant mail distributed and 8 participant phone calls made.

- Swanson Center – Mental Health Services for Chronically Homeless; Healthcare and Mental Health Counseling including Alcohol and Substance Abuse During PY2021 Swanson Center's Project for Assistance in Transition from Homeless (PATH) program had significant challenges due to changes in staffing positions. As a result of key staffing personnel changes the agency struggled to meet its annual proposed goals. The agency requested less than 40% of its public service grant funds during this fiscal period.

Addressing the emergency shelter and transitional housing needs of homeless persons

The city currently funds 2 local agencies that have existing programs in addressing overnight, emergency shelters and transitional housing. Sandcastle Shelter is an extended over night shelter for women and children while Stepping-Stones is an emergency shelter for victims of domestic violence, sexual assault and stalking.

Sandcastle – Overnight Emergency Shelter (Women and Children) Sandcastle Shelter provided services to overnight residents including but not limited to; intensive case management for 115 residents staying at the shelter in the form of education assistance. Service also provided by the shelter include tutoring for school aged children, housing placement assistance, job training.

Stepping-Stones – Emergency Overnight Shelter (Domestic Violence, Sexual Assault and Stalking) During PY2020 there were no community outreaches due to Covid-19 pandemic. The Executive Director continued to be a part of the Zoom team meetings that met weekly with ICADV, LaPorte County Home Team, Our Leadership Team and the Associate Program Director. Stepping-Stones provided counseling services for victims of domestic violence and sexual assault victims. The program provided 1,086 shelter nights, served 986 meals for 54 women and 28 children. The agency also provided non-residential services for 3 women telephonically by Zoom out of precaution for the coronavirus national health emergency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that

address housing, health, social services, employment, education, or youth needs

Housing Goals: One of the major causes of homelessness is the lack of housing options and capacity to meet the needs of different populations. The objectives related to this goal are as follows:

- Shelter people during unforeseen emergencies and rapidly re-house them.
- Immediately house people who are being discharged from facilities and stabilize them in the community.
- Help to create successful pathways to home ownership.
- Increase the amount of adequate, affordable, and safe housing available.
- Increase the amount of permanent supportive housing options available to those individuals who are chronically homeless.
- Increase funding to support low-income housing for single head of households living on limited or fixed incomes.

Income and Services Goals: The City worked toward building partnerships to help facilitate the infrastructure of the local homeless system, such as increasing supportive services as well as increasing income opportunities and access to income supports for people with low-incomes in the fight against homelessness and prevention. Specific objectives include:

- Disseminate useful information regarding economic opportunities.
- Increase employment opportunities with job training services
- Increase access to income supports such as medical insurance, housing assistance, food stamps or supplemental income
- Increase quality of client data through HMIS-the integrated client tracking database
- Increase access to transportation through providing bus passes
- Increase access to free or reduced health services

In the past year, the city worked with:

- Local organizations to address emergency shelter and transitional housing needs of homeless individuals and families by fostering productive dialogue between services at every stage while continuing advocacy, community outreach and education efforts.
- Members of the La Porte County HOME Team worked toward prevention strategies regarding the extremely low- and low-income individuals especially families with children whose incomes fall below the 30 percent AMI table from becoming homeless through education, renters and homeowners referrals for financial assistance and opening fresh dialog with property managers involved in real estate to help with efforts that promote quality of life by advocating for decent, safe, and affordable housing.
- The Public Housing Authority, Citizens Concerned for the Homeless, Stepping-Stones Women's Shelter and Swanson Center to provide access to medical services (to improve quality of life) and

vouchers whenever possible to help homeless persons make the transition to permanent housing and independent living.

In order to improve the above strategies and seek additional funding, Michigan City service providers are part of the Continuum of Care (CoC). According to HUD a Continuum of Care is an approach that helps communities plan for and provide a full range of emergency, transitional, and permanent housing and service resources to address the various needs of homeless persons. Michigan City is currently part of Region 1 of the State of Indiana's Continuum of Care. Region 1 includes Lake, Porter, La Porte, Newton, Jasper, Starke, and Pulaski Counties.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City continues to contract with local community-based organizations in implementing the Plan to End Homelessness. Among those agencies who were contracted is the Swanson Center with its (Projects for Assistance in Transition from Homelessness) or PATH Grant in the form of public service funds. The program offers support for homeless individuals impacted with a serious mental illness and/or substance abuse addictions. Through a partnership with a local network of agencies committed to fighting homelessness in LaPorte County, Swanson Center identifies and coordinates the services necessary to assist those homeless who suffer from serious mental illness and/or a substance abuse disorder. Services through the PATH program include outreach, case management, assistance with entitlements, health insurance referrals and referrals to other pertinent mental health and addiction services. The PATH program also provides resource links to partner agencies for assistance with housing, primary care, and employment.

Additionally, the City through its CDBG program provides grant funding to Citizens Concerned for the Homeless who is the parent organization for both (Keys to Hope Day Center) a resource center for the homeless and (Sandcastle Shelter) an emergency overnight shelter. Currently the Sandcastle Shelter only receives women and children clientele. The City is working with other local community agencies on solutions for the male homeless population where there appears to be a shelter/housing gap for one or more reason such as registered sex offender, violent felons and insufficient on-site management that lacks proper educational background to oversee such facilities.

During PY2021 the city approved a grant application for Interfaith Community Pads which is an emergency overnight (single night) shelter for men and women. The shelter recently completed renovations and was approved late during the program year for a public services grant award. The new beneficiary data is still being compiled as of this report.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Michigan City Housing Authority has recently completed energy audits on all units (excluding privately owned rental properties) for the purpose of completing necessary updates to increase energy efficiency. Updates included: new appliances, water heaters and furnace replacements. The majority of MCHA units are in good condition with some units undergoing needed updates and repairs. Units are at full occupancy rates. The local PHA also offers opportunities for first-time homebuyers in the form of Rent-to-Own programs. The agency provides financial literacy and continued education opportunities for residents who would like to become financially independent and income stable. The activities of the Michigan City Housing Authority are consistent with the objectives and goals of Michigan City's Consolidated Plan.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The PHA's Homeownership for Housing Choice Voucher program requires the resident to go thru the FSS program. The PHA plans to apply for another FSS grant in the future however if the grant application is not successful the agency plans on making changes to the Section 8 administrative plan.

Additionally, the PHA is working with other organizations like the Lions Club for residents and Minority Health Partners and Health Linc regarding Covid-19 community outreach efforts and information dissemination to residents during this pandemic. The PHA is also working towards opening the community room for residents and employees to receive Covid-19 vaccinations and booster shots.

The PHA reported not having an active Resident Council at the time of this report. However, the agency is working on starting an active council with the Resident Commissioner soon.

Actions taken to provide assistance to troubled PHAs

Michigan City Housing Authority completed energy audits on all units (excluding privately owned rental properties) for the purpose of completing necessary updates to increase energy efficiency which includes; all new stove(s), refrigerator(s), water heater(s) and furnace replacements. The majority of MCHA units are in good condition.

The local PHA also offers opportunities for first-time homebuyers in the form of Rent-to-Own programs. The agency also provides financial literacy and continued education opportunities for residents who would like to become financially independent and income stable.

The Michigan City Housing Authority is moving in the right direction in correcting some of the things that made the Housing Authority troubled.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The following strategies are proposed to remove or ameliorate the negative effects of public policies that serve as barriers:

- MCHA should take steps to identify funding resources and develop programs, in partnership w/ other public or private agencies and with private landlords participating in section 8 certificate and voucher program, to provide funds and incentives for the removal of architectural barriers to make privately-owned housing units accessible to person with disabilities.
- Consider initiating or broadening property tax relief provisions as a means of preserving lower-income home-ownership opportunities, especially if such provisions would be beneficial to minority households, elderly households, or households with one or more members who are disabled.
- Identify specific steps that the City should take based on an examination of sales and rental practices including real estate broker practices such as adoption and dissemination of anti-redlining or anti-providers in the City, establishing a stronger public education effort regarding the protection under fair housing laws, or other actions.
- Offer a first-time homebuyer classes and education program about loan requirements and budgeting to assist applicants in understanding how to improve their probability of receiving a mortgage loan.
- Publicize the availability of government guaranteed loans to potential borrowers.
- Community groups and government officials should take an active role in encouraging increased CRA compliance activities by local financial institutions.
- Implement the non-motorized Trails Master Plan to connect all neighborhoods with destinations such as jobs, schools, social service agencies and parks.
- The City should develop new outreach, education, or information programs and activities to promote housing opportunities for particular segments of the community (such as racial or ethnic minority groups or persons with disabilities). This should be done in cooperation with fair housing organizations and organizations working on this common goal.
- The City should promote contextual planning of new affordable housing with relation with scale, size density, and architectural character of the neighborhoods where it will be located.
- The City should strive to secure good services and facilities in neighborhoods where economic development efforts for creating jobs and enhancing small business opportunities are under way.
- The City is encouraged to establish a nonprofit clearinghouse mechanism to provide counseling and other services, if possible, to encourage participants to look for and select housing in a wide variety of locations, including those outside low-income and minority areas.

- If any displacement of current minority or disabled low-income families occurs, the objective then should be to provide other housing opportunities to displaced households by giving them a real choice to relocate inside and outside minority neighborhoods or in buildings that are predominately occupied by minorities or persons with disabilities.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The following actions have taken place to address obstacles to meeting underserved needs:

- **Community Garden.** The creation of a community garden is a collaboration between CDBG, Purdue University Food Nutrition Program, Emmet D. Wise Neighborhood Association, Franciscan Healthcare, Health by Design and the Michigan City Parks and Recreation Department. The Walker Park Community Garden is part of Eastport's Quality of Life (QOL) Plan. Additionally, the garden is located in what is known as a "food desert" or a local urban area in which it is difficult to buy affordable, good quality or fresh food. The residents of Eastport depend heavily upon gas stations and dollar stores to meet their nutritional needs.
- **Lack of education/training:** The city through its CDBG Program has awarded more than \$63,000 from 2017 through 2021 in public service grant funds for the purpose of addressing job training, resume building, career readiness tutorials, G.E.D. classes including testing and diplomas, computer literacy training and legal assistance that will help residents prepare for the workforce with skills that will improve tenure post hiring resulting in higher household incomes.
- **La Porte County Plan to End Homelessness (the Plan):** Back Home Again: LaPorte County's Plan to End Homelessness - LaPorte, Indiana is the county seat of Michigan City, Indiana and as CDBG supports local HOME Team efforts in preventing homelessness and reducing "unsheltered person" numbers in the service area. The Home Team completed a comprehensive look at housing and homelessness in La Porte County. It is the most up-to-date assessment and plan to prevent and address homelessness. The study serves as LaPorte County's preliminary assessment of homeless prevention and intervention services. The Assessment supplies stakeholders with an in-depth analysis of LaPorte County's homeless needs and emergency services system by utilizing historical trends, objective data, demographic forecasts, and an assessment of current conditions.

The city along with the HOME Team will continue working on strategies that will help ameliorate the detrimental effects that homelessness presents for the individual and local economy as resources are diverted to meet the service needs of an increasing population of unsheltered persons.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Improve the safety of affordable housing to low- and moderate-income persons through the removal, remediation, abatement and control of lead-based paint hazards found in homes built before 1978. Lead-Based Paint Risk Assessments are conducted prior to home rehabilitation projects and is included as part of the project for eligible applicants.

Lead-Based Paint nutrition is a part of the Walker Park Community Garden Project and also the Grace Learning Center which now has a full service kitchen to facilitate live cooking demonstrations. The Walker Park Community Garden which has a Master Gardener and is a collaboration with CDBG, Purdue University Food Nutrition Program, North Central Community Action Agency and the Parks and Recreation Department distributes fresh produce to residents along with literature regarding lead-based paint hazards.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Michigan City has initiated the following actions to reduce the number of poverty-level families which includes; affordable housing workshops, preserving existing housing stock and low-income housing development projects. Additionally, the city in cooperation with the Human Rights Commission and Economic Development Corporation continues to research opportunities that will encourage new safe, secure, and affordable housing investments.

The city assists LMI households with grant funding for public social service projects through local non-profit organizations, public and private partnerships. Also, the city offers college scholarship programs available through the city's Promise Scholarship with a maximum award of \$20,000 / \$5,000 per tuition year, Joe Hawkins-Williams and Judi Huber Scholarship awards and the Residential Exterior Community Appeal Program (RECAP) also known as owner-occupied rehabilitation.

The city provides further assistance in efforts to reduce poverty-level families by funding public service activities through its CDBG program that assist LMI households with first month's rent assistance, security deposits, job training and computer literacy training, health insurance referrals, self-sufficiency classes that includes financial workshops to help prepare families for home ownership.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Michigan City has taken the following actions to develop institutional structure through collaborating with the following organizations, most of which are members of the La Porte County HOME Team:

- Purdue University
- Michigan City Housing Authority
- North Central Community Action Agency
- Stepping-Stones Shelter
- Michigan City Economic Development Corporation
- HealthLinc – Community Based Health Organization
- Michigan City Redevelopment Commission
- Dunebrook, Inc.
- Michigan City Human Rights Commission
- Michigan City Planning Commission
- Salvation Army

- Michigan City Parks and Recreation Department
- Swanson Center
- Citizens Concerned for the Homeless
- Unity Foundation of La Porte County
- Housing Opportunities

The following actions were taken over the last year to strengthen institutional structure and to address housing and community development:

- CDBG Staff continues its commitment in working with the HOME Team to increase awareness of homelessness in Michigan City (LaPorte County, Indiana).
- The city continues to provide technical assistance (planning, collaborative grant development support and leadership training) necessary to help agencies continue effectively and efficiently in providing much needed public services to residents.
- CDBG will continue to collaborate and coordinate with the Michigan City Human Rights Department and Housing Authority on affordable housing programs, initiatives and viable solutions.
- The organizational relationship between Michigan City and the Michigan City Public Housing Authority is as follows:

- a) The Mayor is the appointing official for our Board of Commissioners.
- b) The Housing Authority has its own personnel policy, contracting procedures, and follows HUD Procurement Policy and Procedures. The Housing Authority does try to keep their personnel policies in line with the City's program.
- c) It is the practice of this agency to work with the Planning Department, City's Zoning Administrator and the Inspection Department when proposing new housing development for our city.
- d) The PHA should submit plans to the City for their approval.
- e) The PHA should work with the city's Planning Department, Zoning Administrator and Inspection Department to review proposed demolition or disposition public housing units.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City through its CDBG Program will continue working with local community-based agencies in aggressively inviting input from health care providers and mental health service organizations, disability service providers, food banks, local county health officials as it relates to homelessness. Also, the city

fully intends to create and maintain an open dialogue with local financial institutions as they develop strategies for instituting a measureable and humane approach in addressing the homeless epidemic, transitional housing, supportive services, and permanent supportive housing needs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Michigan City's Human Rights Director is the point person for the Fair Housing Choice program. The Human Rights Department has an internal committee within the Commission to address local Fair Housing issues and impediments. The Renter/Tenant Rights Committee also under the direction of the Human Rights Commission seeks to educate, advocate, and create legislation that will protect the rights of citizens who may be victims of unlawful fair housing practices.

The Human Rights Executive Director and fair housing point person participates in various webinars and workshops focused on Fair Housing Choice(s).

The city is seeing a severe shortage of affordable housing units, larger units for families to adequately accommodate 4 or more family members and accessibility to affordable housing. The concerns have been addressed with both local government officials and business leaders. Over the past year, Michigan City's Economic Development Corporation has hired additional staff to assist with geographical research and to identify areas that would be attractive to new developers that would offer residents opportunities for safe and affordable housing. The city's objective is to identify impediments while improving fair housing choice(s).

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Michigan City CDBG staff closely monitors and reviews agency activities during the program year. This process begins with a detailed contract which outlines performance objectives and reporting requirements. Quarterly and yearly beneficiary reports are submitted by public service subrecipients and reviewed to ensure that agencies are on track to achieve their performance outcomes, and that they are serving eligible clients that represent Michigan City's diversity.

Michigan City is knowledgeable of and complies with CDBG program and comprehensive planning requirements. Program activities are based on a HUD-approved Five-Year Consolidated Plan that includes priorities for funding and meeting goals and objectives established in that document. The City completed its AI in the 2019 plan year along with its new Five-Year Consolidated Plan which was accepted by the Common Council and HUD. The AI guides local actions taken to ensure fair housing and equal access to all Michigan City residents. The Plan to End Homelessness in LaPorte County is under the direction of the LaPorte County Home Team which is a consortium of local area business leaders. An intricate part of the LaPorte County Home Team and the CoC objective is determining the highest funding priorities for homeless and other populations with special needs.

Fostering, producing, and maintaining housing that is affordable to a wide spectrum of the City's residents has been a commitment by the City of Michigan City for decades. Barriers to affordable housing have been addressed by a variety of planning and funding considerations, and will continue to be a focus of the City.

Annual Action Plans (AP) and Consolidated Annual Performance Evaluation Reports (CAPER) are thorough, timely, and have been accepted by HUD. NEPA Environmental Reviews procedures are followed for every funded activity. Monitoring of subrecipients is conducted on a regular schedule either via desk review or telephonically using standards and procedures that are shared by other members of the Consortium. Finally, the City did experience delays in drawing down federal funds and expediting capital and other projects, and has a higher than normal balance sheet. The funding drawdown requests were impacted by Covid-19 related project delays due to business closures, project start date setbacks, quarantines and political disagreements over CARES Act and American Rescue Plan funding allocations.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The city published a 30 Day Public Notice and Public Hearing announcement regarding the 2021 Draft CAPER.

A Notice for Public Hearing was published in the LaPorte-Herald Dispatch informing residents that the City of Michigan City would hold a public hearing regarding the 2021 Draft CAPER on Friday, November 18th, 2022.

The City of Michigan City is required by the U.S. Department of Housing and Urban Development (HUD) to annually submit a Consolidated Annual Performance and Evaluation Report (CAPER). This report provides an assessment of expenditures and accomplishments of the City's progress in carrying out its Five-Year Consolidated Plan 2019-2023, and its one-year Annual Action Plan 2021 for the Community Development Block Grant Program (CDBG). The report covers community development objectives undertaken during the period of October 1, 2021, through September 30, 2022. The report does not establish any new policy.

The CAPER report contains a summary of programmatic accomplishments including a description of the resources made available, the investment of available resources, the geographic distribution and location of investments, actions taken to Affirmatively Further Fair Housing, and other actions indicated in the Consolidated and Annual Action Plans. The purpose of this notice is to make the CAPER report available to the public for comments prior to its submittal to HUD.

HUD regulations require the submission of the CAPER no later than 90 days after the closing of an entitlement grantee's program year. Before submission to HUD, the draft CAPER must be made available for public review and comment for no fewer than 30 days. The public review and comment period for the FY2021 CAPER was from November 8th, 2022 - December 8th, 2022.

The public was invited to review and comment on the 2021 Draft CAPER beginning November 8th, 2022 and ending December 8th, 2022. The comment period is planned in accordance to the City's adopted Citizen Participation Plan, a requirement of HUD. After all public comments have been considered, the CAPER will be submitted to HUD on or about December 9th, 2022.

There were no public comments received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives

and indications of how the jurisdiction would change its programs as a result of its experiences.

The city of Michigan City self assesses CDBG projects and programs through the development of its Annual Action Plan and Consolidated Annual Performance and Evaluation Report to gauge program progress, service deficiencies and funding allocations. Program evaluation is measured with the aid of the Citizens Participation Plan, community outreach, interdepartmental meetings, public service subrecipient reports, Planning and Redevelopment Commission contributions, Economic Development Corporation partnership and public meetings.

CDBG reviews projects annually to determine community and individual need.

The CDBG Program Administrator monitors each project throughout the course of the year to measure overall benefit, identify overlap or gaps in services and funding impact on the service area.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The city of Michigan City self assesses CDBG projects and programs through the development of its Annual Action Plan and Consolidated Annual Performance and Evaluation Report to gauge program progress, service deficiencies and funding allocations. Program evaluation is measured with the aid of the Citizens Participation Plan, community outreach, interdepartmental meetings, public service subrecipient reports, Planning and Redevelopment Commission contributions, Economic Development Corporation partnership and public meetings.

CDBG reviews projects annually to determine community and individual need.

The CDBG Program Administrator monitors each project throughout the course of the year to measure overall benefit, identify overlap or gaps in services and funding impact on the service area.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0				
Total Section 3 Worker Hours	0				
Total Targeted Section 3 Worker Hours	0				

Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 9 – Qualitative Efforts - Number of Activities by Program

Narrative

The city did not have any Section 3 activities during the 2021 program year.