MICHIGAN CITY PARK BOARD
Meeting Agenda, Wednesday, November 4, 2026 at 5 p.m.
EOC
100 E. Michigan Blvd., Michigan City, IN 46360

Park Board Members
Christina Espar – Mayoral Appointment 01/05/2026-01/05/2030
Kisha Ward – Mayoral Appointment 01/06/2025-01/06/2029
Ryan Labis – School Board Appointment 05/28/2024-05/28/2028
Tim Glidden – Mayoral Appointment 01/03/2023-01/03/2027

1. Pledge of Allegiance
2. Roll Call
3. Minutes of Previous Meeting (October 21, 2026)
4. Tabled Business
    a. 2026 Golf Fees & Contracts
        2026 Golf Fees & Contracts.pdf
5. New Business
    a. 2027 Michigan City Special Events - Event Request
        2027 Park Board Event Request.pdf
        i. Public Comment / Vote
    b. Dune Coast Baseball Presentation
        i. Public Comment / Vote
    c. Michigan City Parks and Recreation Department 2027-2031 Master Plan 1st Draft
        Park 2027-2031 Master Plan.pdf
        i. Public Comment / Vote
    d. 2026 Parks and Recreation Dept 3rd Quarter Report
        2026 Parks and Recreation Dept 3rd Quarter Report.pdf
        i. Public Comment / Vote
    e. 2026-2027 list of charge accounts for park board approval
        2026-2027 list of charge accounts for park board approval.pdf
        i. Public Comment / Vote
    f. Res No 1098 Fund Multiple Fund Transfer
        Res No 1098 Fund Multiple Fund Transfer.pdf
        i. Public Comment / Vote
    g. 2027-2029 Patriot Park Concessions Bid Instructions and Specs
        2027-2~1.PDF
        i. Public Comment / Vote
6. Reports of Officers
    a. Superintendent's Report
        i. Vandalism Report
    b. Assistant Superintendent's Report
        i. Upcoming Events
7. Planning Commission Liaison Report – Ms. Espar

8. Port Authority Liaison Report – Mr. Glidden
9. Michigan City Zoological Society Liaison Report – Mr. Labis
10. City Council Liaison Report – Mr. Dabney
11. Attorney's Report
12. Director Reports
13. Department Finances
    a. City Claims
    b. Payroll #22
    c. Reports of Gifts and Donations
    d. Minor Transfers
    e. Zoo Endowment Bills
    f. Board of Works Bills
    g. Credit Card Charges
14. Comments from the Public
    Note: Public comment is limited to three (3) minutes. All comments are to be addressed to the Board President. All comments must be germane to, and within the mandate and authority of this Board.
15. Comments from the Park Board
16. Adjourn

DATE AND TIME OF NEXT PARK BOARD MEETING: Wednesday, November 18, 2026 at 5 p.m.

Jessica Hart

100 E. Michigan Blvd. / Suite 2
Michigan City, IN 46360-3293
Phone (219) 873-1506
www.michigancityparks.com

The Michigan City Park and Recreation Board met in regular session on Wednesday, October 21, 2026 at the hour of 5:00 P.M. in the Council Chambers at City Hall, City of Michigan City, Indiana.

The Pledge of Allegiance was recited.

On the call of the roll, the following Board Members were found to be present or absent:

Present: Mr. Glidden and Mses. Espar and Ward (3)
Absent: Mr. Labis (0)

Also present were Shannon Eason, Park Superintendent; William Walker, Park Assistant Superintendent; Shaw Friedman, Board Attorney; Patrick Voltz, Park Maintenance Director; Paul Cornwall, MCGC Golf Pro; Jamie Huss, Zoo director; Bryant Dabney, City Counsil Liaison; Lisa Cochran, Business owner; Amber Seiler, citizen; Scott Meland, citizen; and Drew White, ALCO.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved the minutes of the October 7, 2026 Board meeting.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved 2026 Golf Now Agreement.

- ❒ On a motion made by Mr. Glidden, seconded by Ms. Espar and voted for unanimously by the Board, the Board tabled 2026 Golf Fees & Contracts.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved 2027 Zoo Fees-Hours-Contracts.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved 2027 & 2028 Park Department Fees.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved 2027 Food Truck Agreement for Rentals.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board ratifies the 2026 Washington Park Beach Annual Management Report.

- ❒ 2026-10-21 5-Year Master Plan Presentation was presented to the Park Board by Shannon Eason.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved city claims filed on account of appropriations for the Parks and Recreation Department in the amount of $53,912.03.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board accepted donations:
  Ivy Tech Zoo Donation-Boo at the Zoo $220.00
  Lighthouse Zoo Donation-Boo at the Zoo $450.00
  Unknown Zoo Donation-Boo at the Zoo $220.00.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved payment of invoices totaling $8,999.02 charged to the department's credit card.

- ❒ On a motion made by Ms. Espar, seconded by Ms. Ward and voted for unanimously by the Board, the Board approved Payroll #21, 9/27/26 through 10/10/26, in the amount of $99,859.50.

- ❒ On a motion made by Ms. Espar, supported by all members of the Board, there being no further business, the meeting was adjourned at 6:05 P.M.

William Walker, Assistant Superintendent

Christina Espar, Park Board Secretary

Minutes prepared by William Walker

Michigan City Municipal Golf Course
Proposed 2027 Fees, Contracts and Policies

1. Season Pass Rules & Refund Policy
2. Season Pass Fees
3. Green Fees
4. Outing Agreement and Fees
5. Private Cart Storage & Trail on Agreement
6. Junior Golf Program
7. Permission for Park Superintendent to Distribute up to ten annual complimentary passes for a foursome with two carts

Agenda 10/21/26
CC

Michigan City Municipal Golf Course
4000 E. Michigan Blvd., Michigan City, IN 46360
Approved by the Michigan City Park Board _____

Language on the back of 2027 season pass:

RULES FOR USE

- ☐ Pass is valid in 2027 from opening day until the courses are closed for the season. Courses may be closed at any time due to inclement weather or poor playing conditions.
- ☐ Any misuse, alteration or reproduction of this card will result in immediate revocation and criminal prosecution.
- ☐ Cardholders must sign in at clubhouse before they play and show proper identification. Failing to do so will result in revocation.
- ☐ Juniors and seniors must show proof of age.
- ☐ This card not valid for outings and tournaments.
- ☐ Annual pass holders entitled to a 10% discount on regularly priced merchandise

GOLF SEASON PASS REFUND POLICY

Season Pass fees are nonrefundable except in the case of death or disability, at the discretion of the Park Superintendent, of cardholder. Refunds will be made only in the case of death or disability occurring prior to June 1st of the annual Season Pass year. Applications for refund will only be accepted on or before June 1st of the annual Season Pass year.

Michigan City Municipal Golf Course 2027 SEASON PASS FEES

Approved by Park Board _____

Annual Pass	2026	Proposed 2027	VAR
Single no Cart	$700	$750	$50
Single with Cart	$1,400	$1,500	$100
Family/Spouse no Cart	$1,000	$1,100	$100
* children under 18	$50	$55	$5
Family/Spouse with Cart	$1,700	$1,900	$200
Senior/Veteran no Cart	$630	$675	$45
Senior/Veteran with Cart	$1,330	$1,425	$95
Junior/College up to 23 Years no	$300	$300	$0

- Family: additional $50 per child, 18 years or younger, living in the household

Junior/Senior Discount Policy

Junior – Must be age 18 years old or under at the time the pass is purchased. Identification is required.
Senior – If you turn age 62 on or after January 1st of the year the golf pass is purchased for you are eligible for the senior discount. Identification is required.

Annual Pass Sales

TYPE	2024 SOLD	2024 REVENUE	2025 SOLD	2025 REVENUE	2026 SOLD	2026 REVENUE	VAR SOLD	VAR REVENUE
Family/Spouse w/cart			24	$21,450	16	$27,250	(8)	$5,800
Family Spouse w/o cart			29	$11,020	7	$7,200	(22)	($3,820)
Junior/College w/o cart			5	$1,440	5	$1,500	0	$60
Senior/Veteran w/cart			48	$62,202	61	$81,130	13	$18,928
Senior/Veteran w/o cart			37	$21,546	42	$27,960	5	$6,414
Single w/cart			14	$19,600	16	$22,400	2	$2,800
Single w/o cart			11	$7,420	15	$10,500	4	$3,080
Cart Pass	82	$41,085						
Season Pass	183	$88,526						
TOTAL	**265**	**$129,611**	**168**	**$144,678**	**162**	**$177,940**	**(6)**	**$33,262**

MICHIGAN CITY MUNICIPAL GOLF COURSE

Proposed Lesson and Green Fees – approved by the Park Board _____

SOUTH COURSE							
WEEKDAY	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round	20	22	22	25	25	27	2
Junior	12	13	13	15	15	16	1
Senior/Veteran	13	14	14	17	17	18	1
League Fee	13	14	14	16	16	18	2
9 Holes	15	17	17	19	19	19	0
WEEKEND	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round	25	28	28	31	35	37	2
Junior	12	13	13	15	15	16	1
9 Holes	20	22	22	25	25	27	2
WEEKEND TWILIGHT	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round after 1 pm	20	22	22	25	26	28	2
DAILY FEES	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Cart Fee 9 Holes / Extra Rider	9	10	10	10	11	11	0
Cart Fee 18 Holes	17	19	19	19	20	20	0
Pull Carts	5	6	6	6	6	6	0
SPRING/FALL BEFORE MAY 1/AFTER OCT 1	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Weekday	24	26	26	29	30	30	0
Weekend	29	32	32	35	35	35	0
WINTER RATES DEC 1 - MARCH 1	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Greenfee	10	11	12	15	15	15	0
Cart Fee	10	11	12	15	15	15	0
SPECIALS	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
18 holes with cart on Tuesdays all day	n/a	25	25	28	30	32	2

NORTH COURSE							
WEEKDAY	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round	14	15	15	15	17	18	1
Junior	6	7	7	9	10	10	0
Senior/Veteran	10	11	11	13	15	16	1
League Fee	10	11	11	11	13	13	0
9 Holes	10	11	11	11	13	14	1
WEEKDAY TWILIGHT	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round after 2 pm	10	11	11	11	12	14	2
League Fee	10	11	11	11	12	13	1
WEEKEND	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round	17	19	19	19	20	22	2
Junior	6	7	7	9	10	10	0
9 Holes	10	11	11	11	15	15	0
WEEKEND TWILIGHT	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Round after 1 pm	14	15	15	15	17	18	1
DAILY FEES	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
Cart Fee 9 Holes/extra rider/voluteer	8	9	9	9	10	10	0
Cart Fee 18 Holes	15	14	14	14	15	15	0
Pull Carts	5	6	6	7	6	6	0
SPECIALS	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
18 holes with cart on Tuesdays all day	n/a	20	20	22	24	25	1

LESSONS	2022	2023	2024	2025	2026	Proposed 2027	25/26 VAR
1 Hour Lesson	n/a	20	20	75	75	75	0
3 Lesson Series				180	180	180	0
5 Lesson Series				250	250	250	0

2027 Course Fee Comparison

Course Fee Comparison Weekday	MC	Beechwood	Legacy Hills	Forest Park
Michigan City Golf Course (South) - Proposed 2027				
Regular with cart 18	$46	$50	$52	$42
Senior with cart 18	$38	$36	$40	$30
Regular Walking	$27	$32	$30	$25
Senior Walking	$18	$21	n/a	$15
9 Hole Riding	$32	$27	$30	$30
Senior/League 9 hole Riding	$28	n/a	$25	$25
Junior walking	$16	$10	$15	$18
Weekday Twilight (after 2pm)	$42	$38	n/a	n/a

Course Fee Comparison Weekend	MC	Beechwood	Legacy Hills	Forest Park
Michigan City Golf Course (South) - Proposed 2027				
Regular with cart 18	$57	$60	$62	$52
Senior with cart 18	n/a	n/a	n/a	n/a
Regular Walking	$37	$41	$45	$36
Senior Walking	n/a	n/a	n/a	n/a
9 Hole Riding	$38	$35	$39	$37
Senior/League 9 hole Riding	n/a	n/a	n/a	$35
Junior walking	$16	n/a	$25	$22
Weekend Twilight (after 2pm)	$48	n/a	n/a	n/a
Michiana Golf 2 for 1 Coupon	$28	$30	$32	$30

MICHIGAN CITY GOLF COURSE
2026 OUTING AGREEMENT
Form of agreement approved by the Michigan City Park Board _____

MICHIGAN CITY IS A NON-METAL FACILITY

1. **Groups**
   To reserve a tee time for the weekdays, weekends, and holidays you must have at least 100 players to host an outing on the South Course and at least 36 players to host an outing on the North Course. Outings held between Memorial Day and Labor Day are restricted to a 1pm start time. All "shotgun start" outings must begin at or after 1:00 p.m. or at the discretion of the PGA Director of Golf Operations.

2. **Payment of fees**
   - The golf course management staff will provide the Event Chairperson with an invoice for all expenses incurred, including, but not limited to green fees, cart fees, shelter rental, and food and beverage fees.
   - All charges incurred during the outing must be paid within 72 hours after the outing date.
   - Failure to pay the balance in full within 72 hours will result in a $25.00 per day late fee.

3. **Green Fees for Outing**

	SOUTH COURSE OUTING	2027
	Per Person with mandatory cart	
	Before Memorial Day/After Labor Day	
	Weekdays	$35
	Weekends	$38
	Between Memorial Day & Labor Day	
	Weekdays	$45
	Weekends after 12 pm	$48
	Big cup fee	$175

	NORTH COURSE OUTING	2027
	Per Person with mandatory cart	
	Before Memorial Day/After Labor Day	
	Weekdays	$27
	Weekends	$32
	Between Memorial Day & Labor Day	
	Weekdays	$37
	Weekends after 12 pm	$40
	Big cup fee	$175

4. **Cancellations**
   - The signee (event chairperson) shall confirm the number of players and carts at least three days in advance of the event. A list of all course requirements (i.e. hole in one yardage, Big Cup, shelter rental, beverage cart, beer and players participating in the outing will be provided to the PGA Director of Golf Operations three days in advance. In the event that inclement weather cancels the event, fees will be refunded.

5. **Golf Cart Policy**
   - The tournament chairperson must furnish a list of players and cart assignments three days in advance
   - You will be charged a daily cart rental fee for any additional carts needed
   - Carts will be issued 15 minutes prior to assigned tee times

- All players are required to use golf carts (no walkers)

6. **Food and Beverages**
   - Alcohol must be purchased from the golf course; no carry in or coolers allowed
   - Beverage cart must be rented from the golf course and can only be operated by golf course staff
   - Outings are allowed to bring their own food
   - No glass containers are permitted

7. **Dress Code**
   - SHIRTS MUST BE WORN AT ALL TIMES!

8. **Misc. Information:**
   - Please make sure your players are aware of the need for speedy play. The course rangers have the authority to move a slow group so that the golfers in subsequent groups are not delayed an unreasonable amount of time. Thank you for your cooperation.
   - People making the turn have 5 minutes to go to number 10 tee
   - Please be sure you understand these policies before you sign; your signature indicates your agreement and understanding
   - Your interest in our facility is greatly appreciated. Please plan your event with strict caution to the rules and etiquette associated with the game of golf and the MICHIGAN CITY GOLF COURSE.
   - Event Chairperson is required to be on site at least one hour prior to scheduled start time.
   - Event Chairperson is responsible for any damages to the golf cart fleet and golf course property
   - **COMPLIANCE AND INDEMNIFICATION**

     Licensee waives, releases, and discharges on behalf of himself/herself, or by any other person or entity acting on his/her behalf or on their own behalf, including but not limited to assignors, heirs, executors, and administrators, the CITY/PARK from any and all claims or demands, liens, rights, costs, expenses, and other related items of damage or actions of any kind on account of, growing out of, or which may result from this Agreement. Licensee shall indemnify and hold harmless the CITY/PARK for all loss to the CITY/PARK resulting from the negligence of Licensee or any of its agents, servants, employees, and/or representatives in the performance of this Agreement, which arise or in the future may arise. Licensee agrees to assume all liability, jointly and severally, for any and all injuries or damages that may be incurred in the performance of this Agreement, and for those injuries or damages that Licensee, or any of its agents, servants, employees, and/or representatives, may cause to any person or property. It is expressly intended that such indemnification and hold harmless obligation shall extend to and include attorney fees and costs incurred by the participation by CITY/PARK in defending any claim, cause of action, wrongful death causes of action, or demands taken by the Licensee.

OUTING REQUIREMENTS

This form must be completed and finalized three days prior to the scheduled outing. Pro Shop staff is required to send this fully completed form to the Greens Superintendent in order to set up the course as requested by the event chairperson.

NAME OF EVENT (ORGANIZATION): _____

DATE OF EVENT: _____ COURSE: NORTH _____ SOUTH _____

☐ BIG CUP (additional $150)

☐ SHELTER RENTAL (additional $35)

☐ HOLE IN ONE

☐ BEVERAGE CART (additional $35)

REQUESTED HOLE #'S: _____

REQUIRED YARDAGES: _____

OF PLAYERS: _____ NUMBER OF CARTS: _____

GREEN FEES: _____ PLAYERS _____ TOTAL $_____

CART FEE: _____ PLAYERS _____ TOTAL $_____

ALCOHOL SOLD: $ _____
CONCESSIONS: $_____
TAX: $ _____
ICE: $ _____
SCORING FEE: $ _____
MISC. /OTHER $ _____
OUTING TOTAL: $ _____ DATE PAID: _____

COMMENTS: _____
_____
_____
_____
_____

I have received and read the special event information for MICHIGAN CITY MUNICIPAL GOLF COURSE and agree to the conditions stated.

Signed: _____ Date: _____
(Event Chairperson LICENSEE)

Licensee Name Printed: _____

Licensee Address, City, State, Zip: _____

Licensee Contact Phone: _____

Licensee Email: _____

2027 FEES AND RULES FOR PRIVATE GOLF CARTS
MICHIGAN CITY MUNICIPAL GOLF COURSE
Passed by the Park Board on _____

ALL FEES (Except Rider Fees) ARE PAYABLE IN FULL PRIOR TO March 1, 2027.

ELECTRIC CART	**$550.00 for 2027 Golf Season**
GAS CART	**$440.00 for 2027 Golf Season**
TRAIL ON CART	**$385.00 for 2027 Golf Season**
RIDER FEE	**Applicable 2027 Daily Golf Cart Fee**

I. RULES

1. Private Golf Cart storage is available for a maximum of five (5) golf carts on a first come first serve basis; provided, however, that priority will be given to golf cart owners who stored golf carts during the 2025 golf season ("2025 Golf Cart Owners"). The Michigan City Parks & Recreation Department will assign Private Golf Cart locations on March 1, 2027.

2. Commencing on February 1, 2027 at 9:00 AM CST, reservations for Private Golf Cart storage must be made in person at the Michigan City Parks and Recreation Department office, 100 E. Michigan Blvd., Michigan City, IN 46360. 2025 Golf Cart Owners must make their reservations on or before 4:00 PM CST March 2, 2027 to retain their reservation priority. In the event that a 2025 Private Golf Cart Owner fails to make a reservation prior to March 1, 2027, it shall be conclusively deemed to be a rejection of the reservation priority and the storage space shall be available to the public on a first come first serve basis.

3. Private Electric and Gas Golf Cart Owners shall carry and maintain Comprehensive General Liability Insurance or Automobile Liability Insurance for the period of time that the Private Golf Cart is stored at the Michigan City Municipal Golf Course. Trail on Private Golf Carts shall carry and maintain Comprehensive General Liability Insurance or Automobile Liability Insurance for the entire 2027 Golf Season. The Insurance Policy shall insure the Golf Cart Owner, The City of Michigan City, Indiana as their interests may appear from an insurance company licensed to do business in the State of Indiana and reasonably acceptable to the Michigan City Parks and Recreation Department. Private Golf Cart Owners shall maintain the following coverage in the following amounts: (a) In case of personal injury to or the death of any person or persons, not less than $250,000.00 for each injury or death to a person and $500,000.00 for each incident involving personal injury or death to persons, and, in case of property damage, not less than $100,000.00 for any one occurrence; and (b) In case of fire, water leakage, malicious mischief, vandalism and other extended coverage perils, for the full insurable replacement value of the Private Golf Cart. The insurance policy must contain a waiver of subrogation provision. A Private Golf Cart Owner shall, concurrently with payment of the applicable fee, furnish the Michigan City Parks & Recreation Department with a certificate of insurance evidencing

such coverage, which certificates shall state that such insurance coverage may not be changed or canceled without at least ten (10) days prior written notice to Michigan City Parks & Recreation Department ("Certificate of Insurance").

4. Stored Private Golf Carts and Trail on Carts may not be used on the golf course prior to March 2, 2027 or after November 30, 2027 or prior if course is closed for any reason. A Private Golf Cart Owner must sign in at the Golf Course Pro Shop for each use prior to operating a Private Golf Cart on the Michigan City Municipal Golf Course.

5. An Electric Golf Cart Owner, at its sole cost and expense, must provide and maintain in good working order a golf cart battery and an automatic battery charger with cutoff. A Gas Cart Owner is responsible for supplying all fuel used to operate the Gas Golf Cart.

6. A Golf Cart Owner, at its sole cost and expense, shall maintain the Golf Cart in good order, appearance, condition, maintenance, and repair. Michigan City Parks & Recreation Department's employees will not make any repairs to Private Golf Carts, nor will tools be loaned out for the maintenance of Private Golf Carts.

7. Stored Private Golf Carts may be converted to a Trail on Cart at any time, provided, however, that no paid storage fees will be refunded, and the storage space will then be available to the public.

8. In the event that a rider accompanies a Private Golf Cart Owner, an applicable rider fee must be paid to the Michigan City Parks and Recreation Department, provided, however, that no Rider Fee shall be due for co-owners of Private Golf Carts as evidenced by the Certificate of Insurance. If a Private Golf Cart Owner permits a rider on the Private Golf Cart without the Rider paying the applicable Rider Fee to the Michigan City Parks and Recreation Department, the privilege of storing or trailing a Private Golf Cart may be suspended at the discretion of the Michigan City Parks & Recreation Department.

9. A Private Golf Cart Owner covenants and agrees to comply with all rules and regulations enacted by the Michigan Parks and Recreation Department or the golf course managers and rangers. In the event that a Private Golf Cart Owner fails to comply with the rules and regulations or reasonable request of the golf course managers or rangers, the privilege of storing a Private Golf Cart or playing golf at the Michigan City Golf Course may be suspended at the discretion of the Michigan City Parks & Recreation Department.

10. On or before November 30, 2027, Private Golf Cart Owners shall remove their carts from the storage facility. On November 30, 2027, private trail on carts are no longer permitted to operate on the Michigan City Golf Course or earlier if deemed necessary by Greens Superintendent.

II. RELEASE AND INDEMNIFICATION

Owner waives, releases, and discharges on behalf of himself/herself, or by any other person or entity acting on his/her behalf or on their own behalf, including but not limited to

assignors, heirs, executors, and administrators, the City of Michigan City, Indiana ("CITY") and the Michigan City Department of Parks and Recreation ("Park") from any and all claims or demands, liens, rights, costs, expenses, and other related items of damage or actions of any kind on account of, growing out of, or which may result from this Agreement. Owner shall indemnify and hold harmless the CITY/PARK for all loss to the CITY/PARK resulting from the negligence of Owner or any of its agents, servants, employees, and/or representatives in the performance of this Agreement, which arise or in the future may arise. Owner agrees to assume all liability, jointly and severally, for any and all injuries or damages that may be incurred in the performance of this Agreement, and for those injuries or damages that Owner, or any of its agents, servants, employees, and/or representatives, may cause to any person or property. It is expressly intended that such indemnification and hold harmless obligation shall extend to and include attorney fees and costs incurred by CITY/PARK in defending any claim, cause of action, wrongful death causes of action, or demands taken by the Owner.

III. PAYMENTS

A. All payments are to be made at the following address:

MICHIGAN CITY PARKS AND RECREATION DEPARTMENT
100 E. MICHIGAN BLVD., SUITE 2
MICHIGAN CITY, IN 46360

B. Please make checks payable to:

MICHIGAN CITY PARKS AND RECREATION

C. Failure to make a timely payment will result in the removal of your Private Golf Cart from the Michigan City Golf Course and forfeit of future consideration for Private Golf Cart storage or Trail On rights.

_____ _____

Owner Signature Date

_____ _____

Owner Signature Date

MICHIGAN CITY PARKS AND RECREATION DEAPRTMENT

By: _____ _____

Date



2027 Michigan City Junior Golf Camp

Hello Parents and Guardians. I am pleased to announce that the Michigan City Municipal Golf Course will be hosting our Wolves Junior Golf Camp this summer at the North Course! We will be covering the basics in golf instruction, including etiquette, full swing, short game, and putting. We will begin our program on Tuesday, June 17, 2027. Please meet at the North Course clubhouse. The final session will be a friendly skills competition and cookout on Tuesday, July 13, 2027. Our program will include 45 minutes of instruction and 15 minutes of on course. The cost of our program is $40 per child.

Session Dates:

Age Groups		
11-13	Wolves	8:00 a.m.-9:00 a.m.
6-10	Young Wolves	10:00 a.m.-11:00 a.m.

Parent/Guardian Name: _____

Email: _____

Phone: _____

Please register my children for Wolves Junior Golf!

Child _____ _____ Name: Age:

Child _____ _____ Name: Age:

Child _____ _____ Name: Age:

Child _____ _____ Name: Age:

Thank you for participating!
Paul Cornwell, PGA Head Golf Professional and Staff
Please call the Pro Shop with any questions.
(219) 873-1516

MC Park Department

Memo

To: Park Board

From: Shannon Eason

cc: William Walker, Mychal Moore, Paul Cornwell

Date: October 7, 2026

Re: Complimentary Golf Passes

APPROVED BY THE MICHIGAN CITY PARK BOARD _____

The Michigan City Municipal Golf Course receives many requests each year for complimentary golf passes for silent auctions, raffles and other fundraising events.

I am asking the Park Board to authorize distribution of up to 10 complimentary golf passes for a foursome with 2 golf carts by the Park Superintendent during the 2027 golf season.

Michigan City Special Events would like to request approval for the following events in Washington Park for the 2027 calendar year:

- Michigan City Easter Egg Hunt
    - Saturday, March 27, 2027
        - Event takes place in Fedder's Alley
        - Fedders Alley opens at 11:30 AM, Egg Hunt starts at 12:00 PM
        - We will work with the Senior Center for the egg stuffing

- MC Food & Music Fest
    - Saturday, May 29 and Sunday, May 29, 2027
        - Done in partnership with Harbor Country Adventures

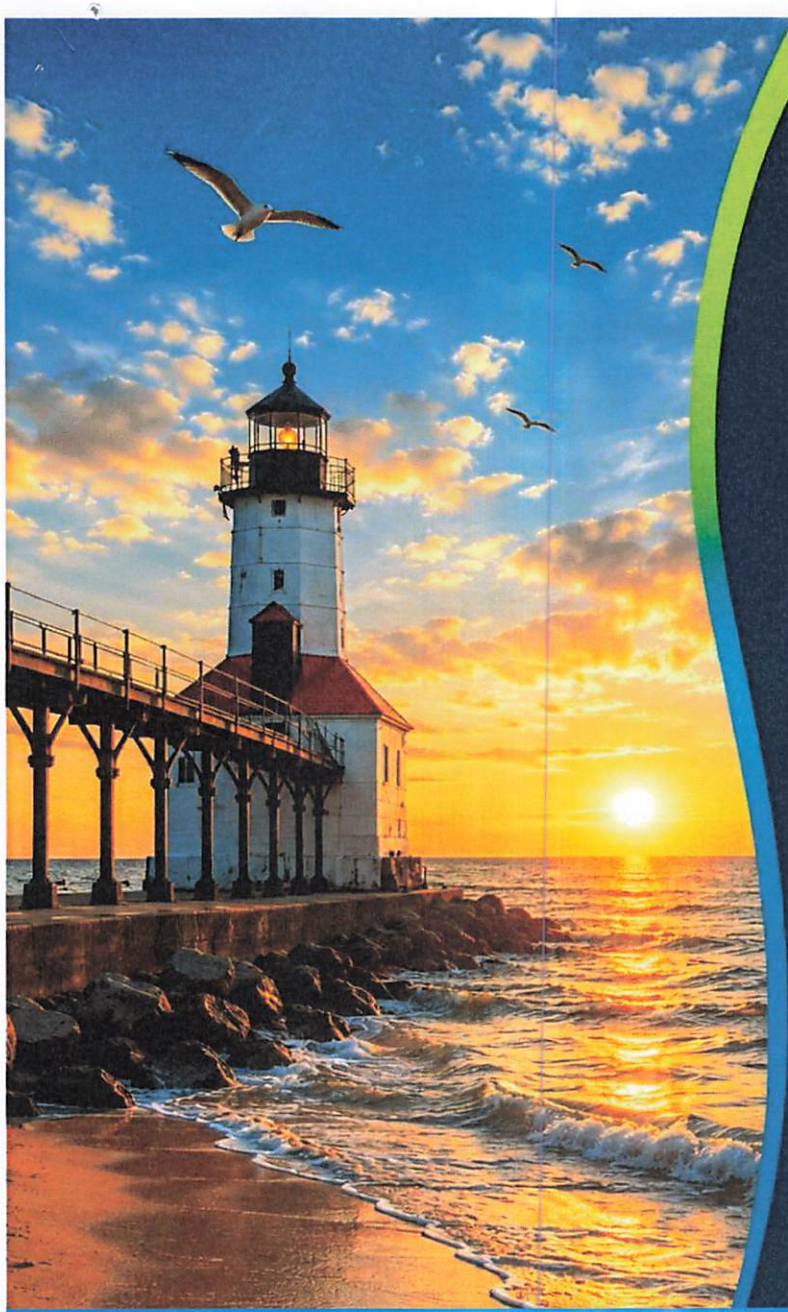
- Juneteenth Celebration
    - Saturday, June 19, 2027
        - Event will take place at Guy Foreman Amphitheater
        - Great jump in attendance last year in our 2nd year

- Fireworks Spectacular
    - Sunday, July 4, 2027
        - Fireworks will begin at dusk
        - May investigate possibility of adding food trucks or vendors this year

- Singing Sands Sand Sculpting Festival
    - Friday, July 16 – Sunday, July 18, 2027
        - The event will take place in the traditional location surrounding North Pointe Pavilion
        - We would like to begin setting up starting on Monday, July 12, 2027
            - Fencing installed as early as Monday, July 12, 2027

- Oktoberfest
    - Friday, September 3 – Monday, September 6, 2027
        - The event will take place in the traditional location surrounding North Pointe Pavilion
        - We would like to begin setting up as early as Monday, August 30, 2027
            - Fencing installed as early as Monday, August 30, 2027

Thank you for your consideration and we look forward to a great 2027 season!



- BEACH
- GOLF COURSES
- ZOO
- TRAILS
- PARKS
- SENIOR CENTER
- PROGRAMMING

2027-2031 Michigan City Park Department 5-Year Master Plan

PARKS. PROGRAMS. PEOPLE.

BUILDING A STRONGER COMMUNITY TOGETHER.



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SECTION 1: INTRODUCTION

The Michigan City Parks and Recreation Department's 2027-2031 Master Plan will serve as a blueprint for our city as we move forward through the next five years.

The planning process included a thorough inventory of existing programs and facilities, the condition of our existing facilities, and public and stakeholder input.

Inventory and input were analyzed, prioritized and incorporated into our 2027-2031 Action Plan.

Implementation of all recommendations will require significant investment by the City of Michigan City. We realize not all recommendations can, or will, be implemented during this five-year period, but this document will serve as a guideline to aid decision makers in the task of evaluating projects and purchases that will affect our department's future.

This plan is dynamic and can change based on emerging social, economic, environmental, demographic, and technological trends. This report is reviewed and updated annually and is a tool that helps us create our annual budgets and seek funding sources outside of the city's budget.

Officials, The Park Board, and Park Department

City of Michigan City, Indiana
100 E. Michigan Blvd., Michigan City, IN 46360
Mayor Angie Nelson Deuitch – mayorangie@emichigancity.com
City Controller – Tamiko Smith – tsmith@emichigancity.com
City Clerk Gale Neulieb – galen@emichigancity.com

Michigan City Common Council
1st Ward Gregory Coulter – gcoulter@emichigancity.com
2nd Ward Daisy Lee – dlee@emichigancity.com
3rd Ward Joseph Nelson – jsnbless@gmail.com
4th Ward Tim Bietry – tbietry@yahoo.com
5th Ward Tracie Tillman – ttillman@emichigancity.com
6th Ward Nancy Moldenhauer – nancyforvision@gmail.com
At Large Dr. Vidya Kora – vkora3@hotmail.com
At Large Bryant Dabney – bdabney@emichigancity.com
At Large Don Przybylinski – dprzybylinski@emichigancity.com

Michigan City Park Board

President
Tim Glidden (Democrat)
3121 Cleveland Avenue
Michigan City, IN 46360
Email: tglidden52@gmail.com
Term: 01/03/23 – 01/04/27

Vice President
Ryan Labis – (School Corporation)
3606 Dorchester Rd
Michigan City, IN 46360
Email: ryanlabis2@yahoo.com
Term: 05/28/24 – serves until his successor is appointed and qualified

Secretary
Christina Espar (Republican)
302 Elmwood Drive
Michigan City, IN 46360
Email: cnespar@gmail.com
Term: 01/05/26 – 01/07/30

Member
Kisha Ward (Democrat)
100 E. Michigan Blvd., Suite 2
Michigan City, IN 46360
kwardmhplc@gmail.com
Term: 01/06/25 – 01/01/29

Member (vacant position)

SUMMARY:
The Michigan City Park Board was created and established on July 9, 1956 by City of Michigan City, Indiana, Common Council Ordinance No. 1727, pursuant to authority granted by the Indiana Legislature in the 1955 Park and Recreation Law (now known as the 1965 Park and Recreation Law). Under the "Home Rule Law", Indiana Code 36-10-3-3, the Michigan City Common Council ordained on August 30, 1983, that said Board and Department be re-established.

MEMBERS:
The Park Board consists of four (4) members appointed by the Mayor of Michigan City, Indiana. Not more than two members of the Park Board shall be of the same political party. In the event of a vacancy on the Board, the Mayor shall appoint a member to fill the unexpired term caused by such vacancy.

TERM OF SERVICE:
Park Board members are appointed by the Mayor to serve a four-year term, which expires on the first Monday in January of the year following the respective term, except that a member whose successor has not been appointed shall continue in office until such successor is appointed and qualified.

MEETINGS:
Park Board meetings are open to the public and are typically held on the first and third Wednesday of each month at 5:00 p.m.at City Hall. The Park Board must meet, by Statute, at least quarterly.

Plan Authored and Submitted by Michigan City Park Department Staff
Shannon Eason, Park Superintendent – season@emichigancity.com
William Walker, Assistant Park Superintendent – wwalker@emichigancity.com
Melissa Moore, Administrative Director – mmoore@emichigancity.com

The Michigan City Parks and Recreation Department
Park Office
100 E. Michigan Blvd., Suite 2 (located on the lower level of City Hall)
Michigan City, IN 46360
Park Office 219-873-1506
https://michigancityin.gov

MISSION STATEMENT

The Michigan City Parks & Recreation Department strives to preserve, protect and manage natural, historical and recreational resources and facilities, to offer professionally managed leisure activities and programming in which ALL citizens can participate. Our Park Board and staff are dedicated to fiscal responsibility and efficiency through proper planning. We will pursue cooperation and partnerships with fellow City Departments, organizations, groups, and agencies in our community to achieve these philosophies.

Our combined efforts will enhance and ENRICH the quality of life of our citizens, visitors and future generations to come.

ENRICH

Enjoyment of **N**atural **R**esources **I**ntegrating our **C**ity's **H**istory

Full-Time Staff Members

Superintendent Shannon Eason season@emichigancity.com
Assistant Superintendent William Walker wwalker@emichigancity.com
Administrative Director Melissa Moore mmoore@emichigancity.com
Payroll Clerk Sally Williams swilliams@emichigancity.com
Office Assistant Allie Mellen amellen@emichigancity.com
Maintenance Director Pat Voltz pvoltz@emichigancity.com
Zoo Director Jamie Huss jhuss@emichigancity.com
Greens Superintendent Mychal Moore mychalm@emichigancity.com
Senior Center Director Tara Miller tmiller@emichigancity.com

Michigan City Parks and Recreation Department Staff Structure

The Superintendent and Park Department are governed by a five-member, Mayor appointed Park Board. The Park Board is responsible for setting policy, while the Superintendent is charged with carrying out policy and overseeing operations of the department.

The Superintendent is supported by four administrative staff members including an Assistant Superintendent, an Administrative Director, a Payroll Clerk, and an Office Assistant who are responsible for all administrative duties related to operating the department. There are Directors assigned to each department below. Full time, part-time and seasonal staff in each department report directly to the Director. The Directors report to the Superintendent and Assistant Superintendent. Approximately 80 various seasonal positions are hired each year to supplement the full-time staff during our busy spring, summer and fall seasons.

Full-Time Staff Members

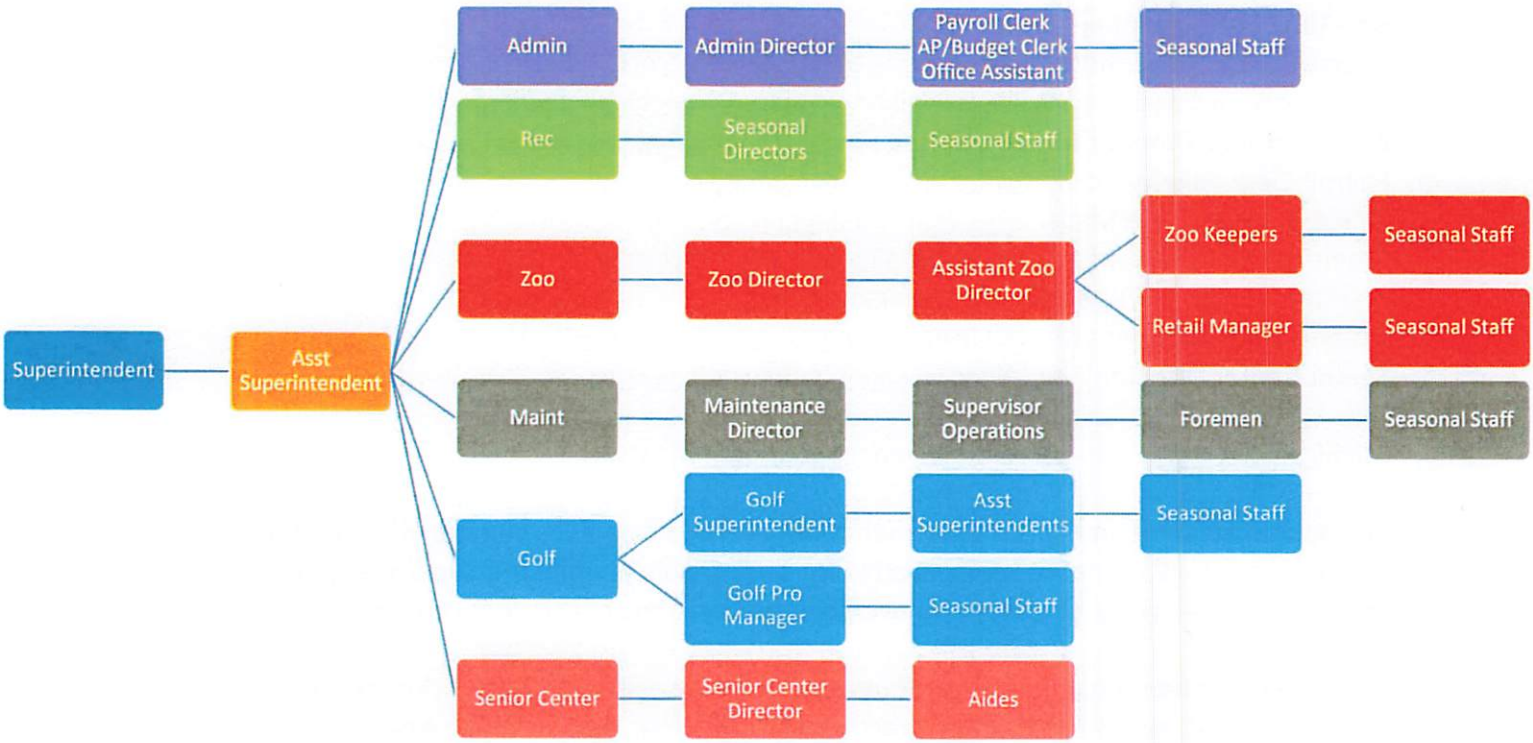
5	Administration
12	Maintenance
9	Zoo
4	Golf
1	Senior Center
31	Total

Part Time, Non-Seasonal Staff Members

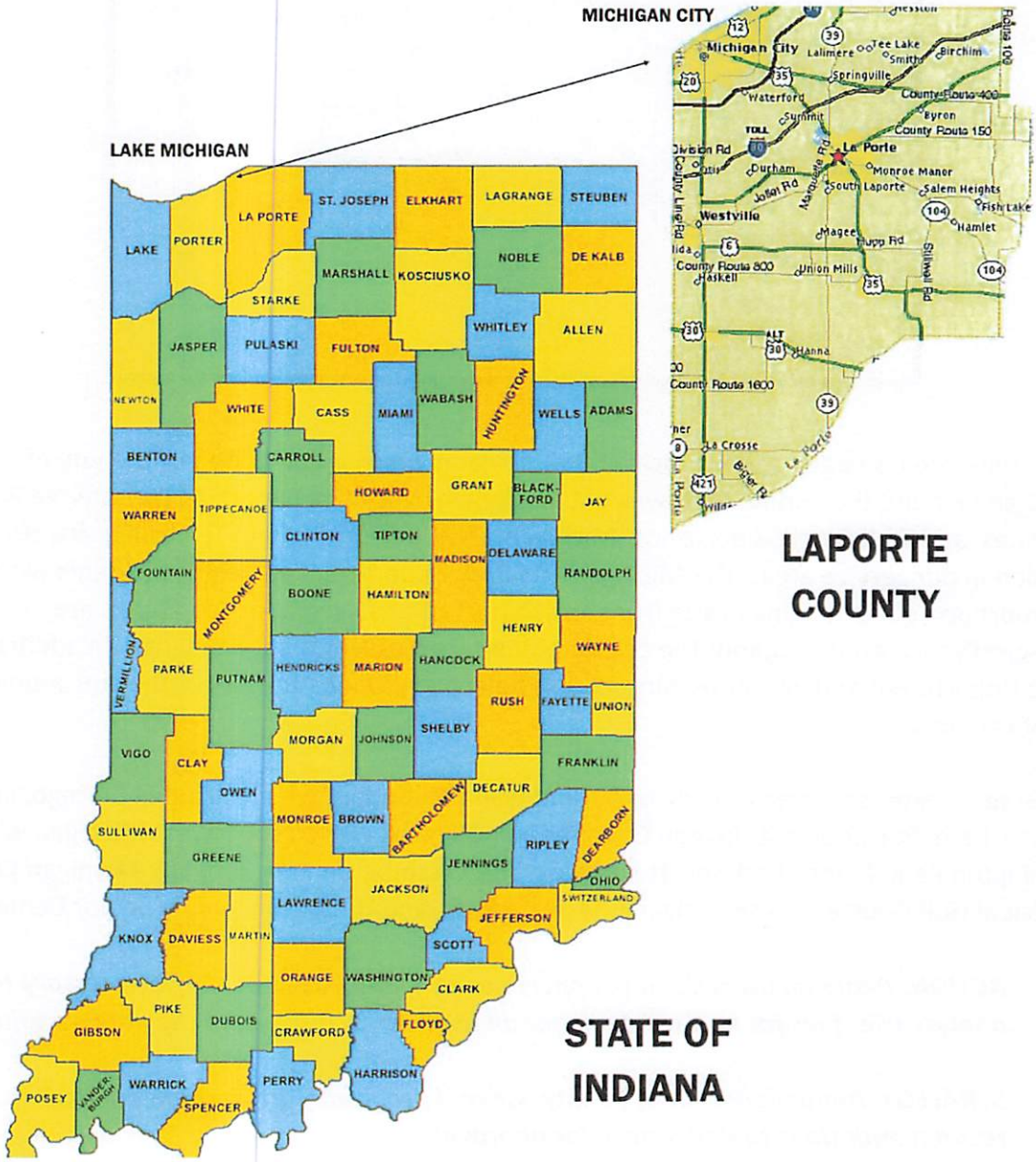
2	Senior Center Aids

Seasonal Staff Positions

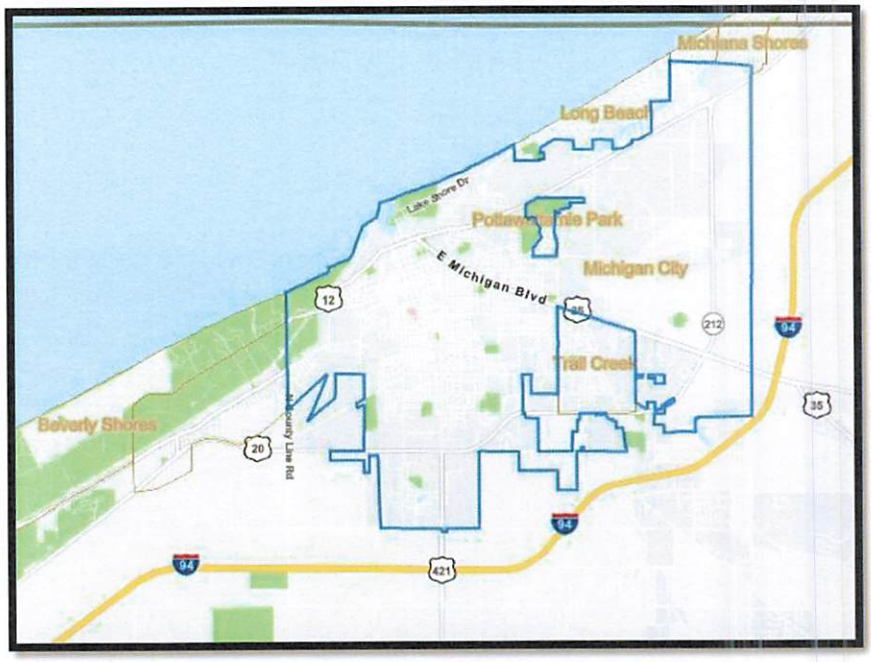
10	Concession Attendants
8	Day Camp Staff
7	Golf Maintenance Laborers
15	Golf Pro Laborers
15	Maintenance Laborers
4	Parking Sticker Clerks
10	Parking Operation Supervisors and Attendants
10	Zoo Staff
80	Total



DEFINITION OF PLANNING AREA



The planning area is the civil city boundaries of Michigan City (taxing district).



Our service area is larger, serving local 46360 zip code which is comprised of the City of Michigan City and the additional towns of Long Beach, Michiana Shores, Pottawatomie Park, The Pines, and Trail Creek. Coolspring, Michigan, Pine, and Springfield Townships are also included in our service area. The Michigan City Park Department serves its residents with 16 neighborhood parks ranging in size from one to thirty acres. Neighborhood parks are strategically located throughout the city with nearby access for most residents. In addition, the Police Department and all elementary schools have playgrounds that serve the surrounding neighborhoods.

We serve an extensive area outside of our municipal boundary which includes Chicago, Illinois, LaPorte, Lake, Porter and St. Joseph Counties in Indiana as well as southwest Michigan with Washington Park, Patriot Park sports complex, The Washington Park Zoo, The Michigan City Municipal Golf Courses, The Michigan City Skate Park, and the Michigan City Senior Center.

- ***ACTION: Regional users do not support our local tax base, making it necessary to analyze user fees for non-residents for all facilities to make sure they are sustainable***

- ***STRATEGY: Annual analysis of facility use and program participation and fee recommendations to Park Board for approval***

The planning area also includes over 162 acres of undeveloped natural areas including Bismarck Hill, Karwick Nature Park (owned by City but partially maintained by Park Department), Krueger Memorial Park (forest preserve), Motts Woods (forest preserve), Ruby Woods (forest preserve), Sheridan Beach Esplanade (natural dune ecosystem), and Winding Creek Cove Park, and portions of Trail Creek, which offer hiking, paddling, fishing, and wildlife observation opportunities.

Physical Location
Michigan City, Indiana is located on the southern shore of Lake Michigan adjacent to the Indiana Dunes National Park. The city, which is located in the northernmost part of LaPorte County, is 55 miles east of Chicago and 10 miles southwest of the Michigan state line.
Location: Northwest Indiana
County: LaPorte County, 656 square miles
Michigan City: 20.1 square miles
Elevation: 625 feet, Lake Michigan 580 feet

SECTION 2: GOALS AND OBJECTIVES

The goals included in this Master Plan are a tool to guide parks and recreation planning in Michigan City, even as Board members and staff change. The goals will serve as a guiding force for the continued improvement of the parks and recreation system during the next 5 years.

In addition to being eligible to apply for grants, which we plan to do, the Master Plan will provide the Park Department with a commonsense approach to decision making and will help us evaluate available alternatives, set priorities and implement courses of action to meet identified needs. We will continue to incorporate and analyze new information so that our plan will always remain current.

1. Gather information from as many residents, user groups, civic organizations, businesses, service leagues, government officials, etc. Assemble and analyze the data received.

2. Adhere to national recreation benchmarks while conducting a thorough needs analysis of our properties and programs

3. Identify priorities for park properties and programming using the following elements:
    A. An understanding of the demographics we serve
    B. Awareness and appreciation of our natural resources and the knowledge to preserve and conserve them
    C. Promote fitness of the mind and body
    D. Incorporate vision, imagination, creativity, integrity, sensitivity, and common sense
    E. Promote diversity and inclusion
    F. Community involvement
    G. Provide equitable access to programs and facilities
    H. Strengthen Michigan City's character, identity and resident's connection to place

4. Explore ways to increase revenue streams, especially through tourism related amenities and events

5. Explore ways to decrease expenses while maintaining operating standards

6. Create programming without duplicating existing programs and services of other area agencies (partnerships)

7. Present the plan to local government and citizens and gain acceptance of the plan

8. Submit the 5-year Master Plan to the Indiana Department of Natural Resources Division of Outdoor Recreation by November 15, 2026, for initial review, and by April 15, 2027, for final review

9. Receive approval from IDNR for eligibility to submit grant applications

10. Create a plan which is flexible and dynamic for unknown and unanticipated issues that may be encountered in the future

SECTION 3: SCOPING

NATURAL FEATURES AND LANDSCAPE

Climate
Michigan City's climate can best be described as "four seasons" and moderate. Lake Michigan has a tempering effect, cooling in the summertime and warming in the winter. The coldest month is typically January with a daily minimum of 14.9 degrees Fahrenheit and daily maximum of 30.4 degrees Fahrenheit. The warmest month of the year is typically July with a daily minimum of 62.3 degrees Fahrenheit and a daily maximum of 82.7 degrees Fahrenheit.
Annual total average rainfall: 24.66 inches
Annual total average snowfall: 39.2 inches

Lake Michigan and Washington Park
Washington Park is a 100-acre park along the shores of Lake Michigan drawing visitors from across the region. With our proximity to the Indiana Dunes National and State Parks we have been experiencing larger crowds when their parking lots are full. This has resulted in Washington Park being full more often. This has also resulted in an increase in trash collection and disposal, and the need for additional custodial services for our public restrooms.

- ☐ ***ACTION: Construct additional parking lots to generate revenue to pay for additional services needed due to increase in visitors***

We have been experiencing significant snowfall before we can clean up the fall leaves. This causes us to convert trucks to plows and salt boxes, taking up labor hours. We also have been dealing with a large amount of sand building up in the parking lots, walkways and lawns in Washington Park. It is difficult to spread our equipment and labor between leaves, snow and sand. This affects the community because we have less labor to maintain our neighborhood parks and trails.

Lake-effect snow contributes significantly to the area's annual snowfall totals and is a defining characteristic of the local climate. Major lake-effect events can produce snowfall rates of several inches per hour and occasionally result in accumulations exceeding one to two feet in a single

storm. For example, a January 2024 lake-effect event brought more than two feet of snow to portions of Michigan City.

In response, Michigan City created the "Severe Weather Emergency Team" in 2025.

The frequency and intensity of lake-effect snow events in Michigan City have direct implications for equipment planning and capital investment. Significant snowfall events often require the Park Department to supplement citywide snow removal operations, extending staff and equipment beyond park boundaries. To better meet these community-wide responsibilities, the department is strategically replacing smaller plow trucks with larger, multi-purpose vehicles capable of handling heavier snow accumulations on roadways while also supporting sand management activities throughout the year. This approach improves operational efficiency, strengthens emergency response capabilities, and maximizes the long-term value of fleet investments.

- ☐ ***ACTION: Investigate different types of equipment to maximize our labor hours. 2027 request for city capital funding to purchase additional dump trucks and a bulldozer.***

Public Beach Access

We maintain 18 designated public access paths to the beach. We have hard surface mats on seven paths facilitating easier access across the sand. Ideally, we would have mats on all beach paths. Providing ADA access is important and many visitors in the region choose Washington Park because they can easily access the beach using the beach mats. Our residents in Sheridan Beach also appreciate the improved accessibility to the beach in their neighborhoods.

However, storage is an issue as we currently store mats outdoors, reducing the life cycle of the mats. Additional mats would increase our labor costs.

- ☐ ***ACTION: Construct two fully designed boardwalks in Fedder's Alley in Washington Park. Construct a 5,000 square foot lean to on the southeast corner of the maintenance building for beach mat storage.***

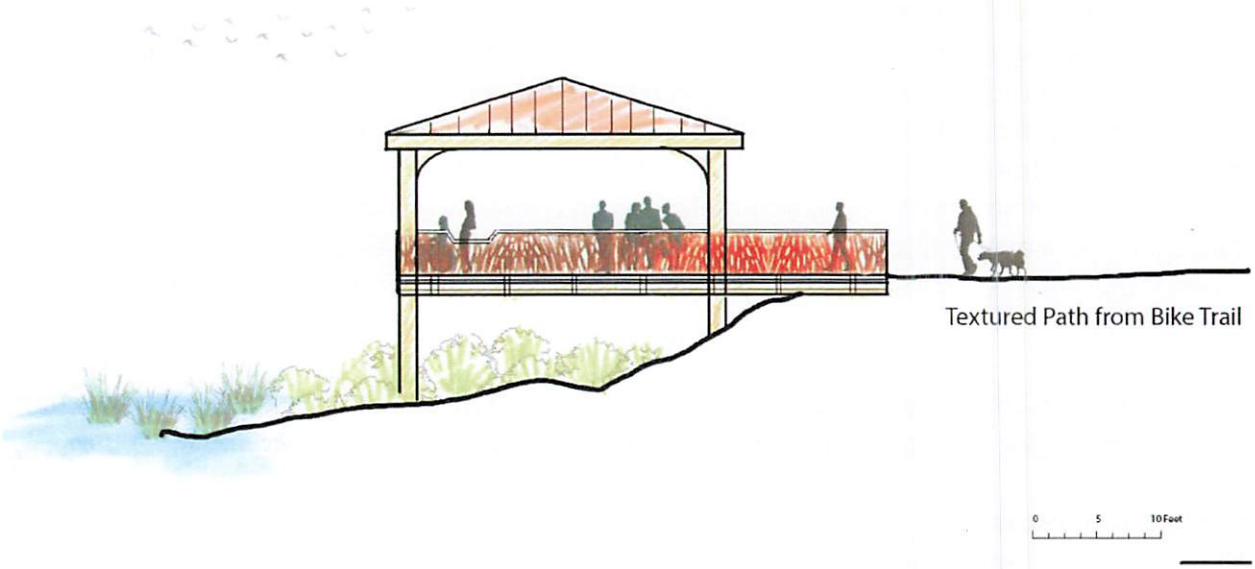
Birding

Birding is also an extremely popular ecotourist attraction in our region. Over 360 species of birds have been logged along the shore of Lake Michigan in Indiana. The Indiana Dunes Birding Festival is held annually in May, attracting birders from across the county and the world.

In 2022, we partnered with the Indiana Dunes National Park, our local utility company NIPSCO, the Michigan City Public Art Committee, and the Indiana Audubon Society, and the National Park Service Trails, Rivers and Conservation Program to develop the idea of a wildlife observation deck adjacent to a National Park wetland, along the Singing Sands Trail near Mount Baldy.

The structure would add another site for the Indiana Dunes Birding Festival, serve as a rest stop for users on the Singing Sands Trail, and be available for educational programs for our students.

We hosted stakeholder and public input sessions, collected public surveys, and developed a conceptual design. The project stalled due to staff changes.



- ☐ ***ACTION: Construct Observation Deck***

- ☐ ***STATEGY: Work with the National Park to determine land ownership. Identify and apply for grants. Identify grant match funding.***

Nature Trails

Many residents use the nature trails because they are dog friendly, where our neighborhood parks are not, encouraging healthy lifestyles.

- **Bismarck Hill (Washington Park)**
  Nearly a mile of hiking trails through undeveloped, forested sand dunes. Interpretive signs are located on the trails. From the top elevation, visitors will experience stunning views of Lake Michigan and the surrounding area. You can see three states from this vantage point, Illinois, Indiana and Michigan. The trail is accessible through Canada Park, which is mainly used by residents, and has very limited parking. Regional visitors are not aware of the second access point on the south side of Lake Shore Drive across from the amphitheater.

- ☐ ***ACTION: Continue invasive species management outlined in our land management plan.***

- ☐ ***STRATEGY: Identify and apply for grants. Identify grant match funding.***

- ☐ ***ACTION: Facilitate access for visitors on service drive***

- ☐ ***STRATEGY: Way finding signage, clean up access drive to trail head***

- **Krueger Memorial Park**
  Krueger Memorial Park is located on the city's northeast side. In 2025, Krueger Memorial Park was inducted into the Old Growth Forest Network. This will promote ecotourism by drawing regional visitors to this native Indiana forest. The trails are manicured and in good shape, and no work is needed currently.

- **Ruby Woods**
  This 35-acre nature park is centrally located in the city and has 2.1 of nature trails. The manicured trails are in good condition, and no work is needed currently.

- **Winding Creek Cove Park**
  Located on the city's northeast side, this 6.5-acre park has .2 miles of nature trails. The manicured trails are in good condition, and no work is needed currently.

Homeless Encampments
Homeless camps present challenges in our natural areas, deterring the public from using these amenities.

- ☐ ***ACTION: Control homeless population on park land***

- ☐ ***STRATEGY: Work with city officials and the police department to come up with a plan for dealing with these encampments***

Trail Creek
Trail Creek is a designated trout and salmon stream and brings many fishermen to Hansen Park and Winding Creek Cove Park during the fishing season. We currently have an adequate amount of parking spaces and access trails. We installed limestone fishing pads to accommodate fishing while protecting the banks from erosion and we installed fishing line recycling stations.

We have an ADA kayak launch at Hansen Park which frequently used by both fishermen and paddlers.

- ☐ ***ACTON: Stream bank restoration project on north side of Trail Creek adjacent to Singing Sands Trail***

Hansen Park is also the location of our annual Trail Creek Week, a five-day, place-based environmental education program for local students held each year in September. We also host the annual "Creekness Stakes" canoe race as a fundraising event to support Trail Creek Week.

- ☐ ***ACTION: Add shade structures (permanent or temporary) and a storage building for supplies and equipment***

- ☐ ***STRATEGY: Seek grant funding***

Sheridan Beach & the Esplanade
The Sheridan Beach esplanade is a 1.1 mile long, 66-acre stretch of sand beach and dune ecosystem along the southern side of Lake Michigan, approximately bound by Lake Michigan to the north, the Dunescape development to the west, the Town of Long Beach to the east, and private residences to the south.

In 2014 we completed The Sheridan Beach & Esplanade Public Access, Land Management and Public Access Plan (Appendix F). This plan guides the department's decision-making processes for the esplanade.

Environmental Partners
Trail Creek Watershed Partnership

- Great Lake Fisheries Commission
- Indiana Department of Environmental Management
- Indiana Department of Natural Resources
- Indiana Dunes National Park
- Michigan City Park Department
- Michigan City Sanitary Department
- Northwest Indiana Paddling Association
- Northwestern Indiana Regional Planning Commission
- Save the Dunes
- Shirley Heinze Land Trust
- Unity Foundation of LaPorte County

MAN-MADE, HISTORICAL AND CULTURAL

MAN-MADE

Alternative Transportation

SIDEWALK LOCATIONS	SEGMENTS	ROAD MILES	SIDEWALK MILES (EST.)
BOTH SIDES FULL	755	54.77	109.54
ONE SIDE FULL	328	26.14	26.14
ONE SIDE FULL, ONE SIDE PARTIAL	15	1.91	2.87
BOTH SIDE PARTIAL	29	3.07	3.07
ONE SIDE PARTIAL	35	4.43	2.21
NONE	871	81.91	0
TOTAL	**2033**	**172.23**	**143.83**

Michigan City currently has just under 7 miles of designated, on street, bike lanes.



Non-motorized trails

Singing Sands Trail is Michigan City's segment of the tri-state Marquette Greenway Trail. Phases I and II have been completed. The third and final phase is scheduled for construction in 2027. Once completed, the Singing Sands Trail will provide 9.1 miles of non-motorized trail in Michigan City.

Throughout the planning process there was consistent desire for more connections throughout the city to parks, retail, schools, government office, etc. via sidewalks, non-motorized trails, on street bike lanes, etc.

- ***ACTON: Work with the Michigan City Planning and Engineering Departments to identify and prioritize connections. Seek funding from grants, city capital, and from the Michigan City Redevelopment Commission.***

Northwest Indiana Thrive

NWI Thrive encompasses a variety of initiatives to connect and enhance Northwest Indiana's natural and cultural assets. The project includes trail and transit improvements, creative placemaking efforts, and educational programming. Key initiatives include:

- The development of seven (7) Discover Hubs and three (3) trailheads near South Shore train stations in Michigan City, Town of Pines, Beverly Shores, Dune Park, Miller Beach, East Chicago, and Downtown Gary. *Discover Hubs* are placemaking installations that welcome travelers and include public art, interpretive signage, information kiosks, educational opportunities, and wayfinding to local attractions and businesses. *Trailheads* will connect transit hubs to neighboring trail networks, reinforcing a well-connected lakefront. Both treatments will be reflective of the town's unique culture and offer information about local plants and wildlife.

- Closing 9.5 miles of gaps in existing trail. Trail connections and improvements will ensure Marquette Greenway continuity through the region and prioritize connections within communities. Trail locations include:

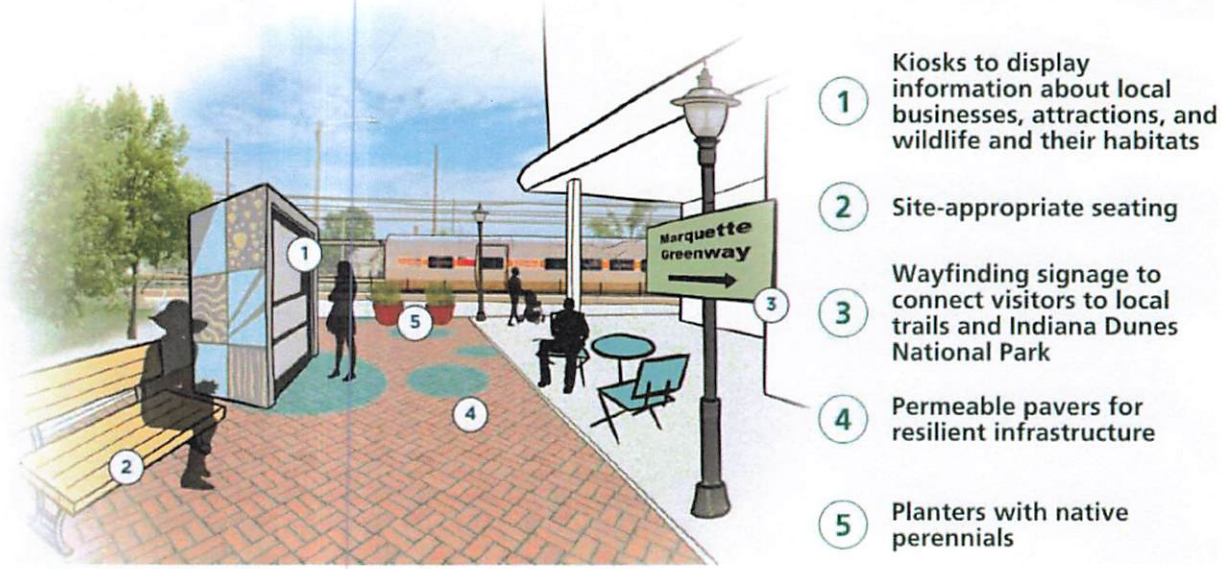
    - Cultural Trail Along Pine Street Downtown Michigan City
    - Trail Improvements along Broadway Avenue in Beverly Shores
    - Dunes Kankakee Trail
    - Trail Improvements in Miller Beach in Gary
    - Trail Improvements on Broadway in Gary
    - Marquette Greenway Connections in Gary
    - Indianapolis Boulevard in East Chicago

- Install signage and wayfinding to connect communities with natural and cultural landmarks. Wayfinding signage will be installed:

    - From the new Discover Hub and Trailhead along the Marquette Greenway north along Central Avenue to Central Ave Beach within the national park in the Town of Pines.
    - From the Marquette Trail along Howe Road, Mineral Spring Road, and other nearby streets connecting Bailly Homestead, Chellberg Farm, the Indiana Dunes National Park Headquarters, the Dunes Learning Center, and the Good Fellow Club Youth Camp.
    - The entire length of the Marquette Greenway. A Unified Trail Wayfinding Plan will include welcome signs, vehicular trailheads, map kiosks, pedestrian directional signs, pedestrian regulatory signs, and mile markers.

By connecting all of Northwest Indiana, this project is regionally significant, incorporating educational opportunities throughout all projects listed above. With a focus on increasing local understanding, appreciation, and stewardship of the region's local wildlife and habitats, our creative placemaking efforts support educational outcomes that will further protect Northwest Indiana's natural areas and resources.





Discover Hub Concept Diagram, MUSE Community + Design

This project is likely to draw visitors from the Chicagoland area and South Bend, Indiana via the South Shore Line which will have an economic impact on our downtown businesses and restaurants. Many visitors will want to visit the Indiana Dunes National Park.

We expect more users on the Singing Sands Trail and will need amenities to support those users.

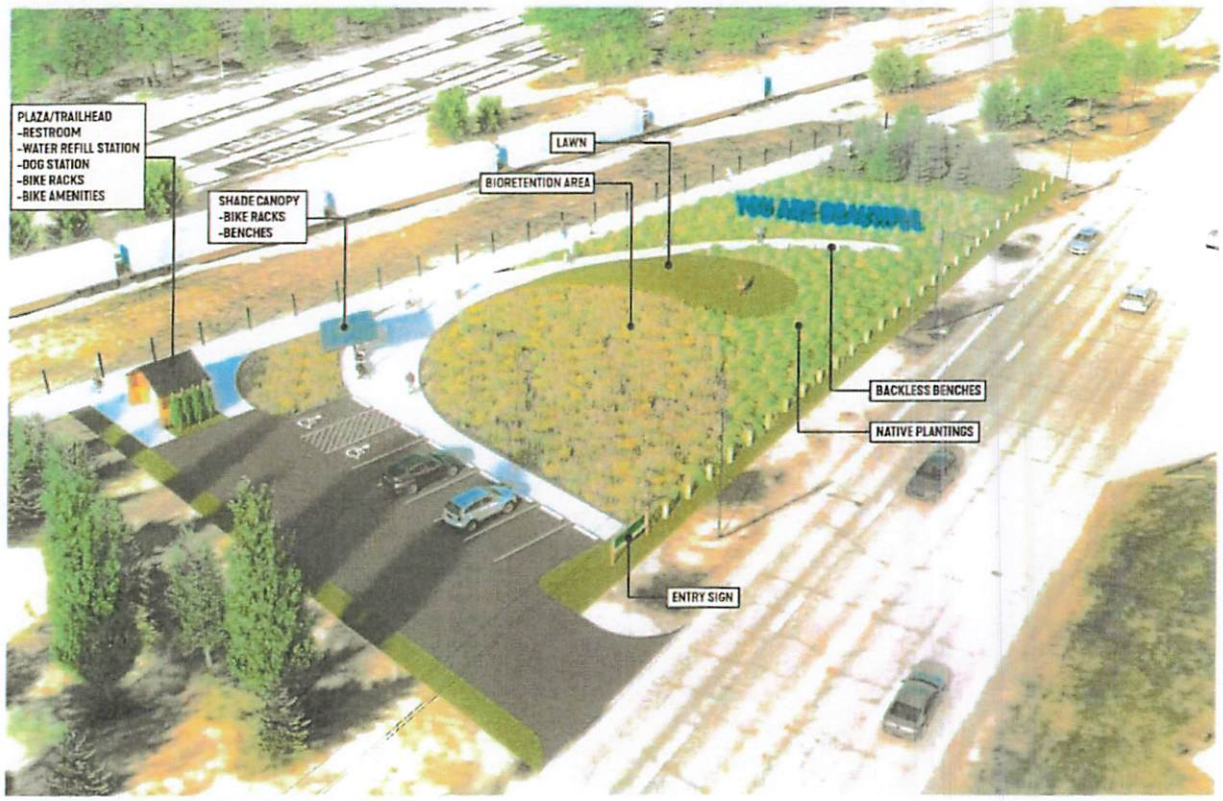
- ☐ ***ACTION: Provide transportation alternatives to the National Park***

- ***STRATEGY: Work with Joyride (electric pedicab bike service), taxi services, Harbor Country Adventure's tour buses, and others to establish service routes between the train station and the Indiana Dunes National Park***

- ***ACTION: Provide trail amenities such as shade structures, water fountains, benches, and restrooms***

- ***STRATEGY: The Michigan City Park Department, Redevelopment Commission, and Public Art Committee have partnered to design, engineer and fund a new gateway art park on U.S. Highway 12 near Mt. Baldy. The park will serve as a trailhead for the Singing Sands Trail providing a parking lot, shelter, water fountain and bottle filling station, benches, and public art.***

BIRDSEYE VIEW



MICHIGAN CITY TRAILHEAD & YOU ARE BEAUTIFUL SIGN I 05.15.2025 SMITHGROUP

Transportation

Michigan City is located on the southern shore of Lake Michigan in LaPorte County, Indiana. Porter County, Indiana forms the western boundary of the city. Downtown Michigan City is located about ½ mile south of Lake Michigan in the north end of the city, also known as the Uptown Arts District. Downtown Michigan City is located five miles from the Indiana/Michigan state line, five miles north of Interstate Highway 94, ten miles north of the Indiana East-West Toll Road, twelve miles east of the Port of Indiana, five miles east of the Indiana Dunes National Park, thirty-seven miles east of the Indiana/Illinois state line and fifty-five miles southeast of the

Chicago Loop. Mt. Baldy, which is part of the Indiana Dunes National Lakeshore, is located within Michigan City, one mile west of downtown.

Four expressway interchanges serve Michigan City, two on Indiana East-West Toll Road (I80/I90) and two on Interstate 94. In addition, six federal routes (US 35, 421, 20, 12, 6 and 30) serve the city. These highway systems provide Michigan City with superb access to the Midwest and the nearby population centers of Chicago and South Bend. As a result, several million visitors per year utilize the various recreational opportunities in and around Michigan City, including the Indiana Dunes National Park, Washington Park, and the local marinas.

Michigan City also owns and operates the Michigan City Municipal Airport, a general aviation airport with over fifty based aircraft, including business jets and other twin aircraft. There are plans for a 30-million-dollar runway extension project scheduled to be completed in 2030.

The South Shore Railroad, operated by the Northern Indiana Commuter Transportation District, serves our community with daily service to South Bend, Indiana and Chicago, Illinois. NICTD completed the Double Track Northwest Indiana Project, a significant infrastructure development in 2024. The project included construction of a 26.6-mile second track along the existing line, improvements to signal, power, communication, station, bridge, track, and civil infrastructure, and five station platforms. The project improved safety, reduced travel times, and increased train frequency. Commute time to Chicago has been reduced from 1 hour and 40 minutes to just 67 minutes.

Regionally, this project offers great promise for turning Michigan City into a commutable suburb of Chicago. Public transportation plays a significant role in shaping where Millennials choose to live and spend time. Northwest Indiana is an attractive option to those who work in Chicago but want to live in a smaller community.

Michigan City has an abundance of great quality of life amenities including Lake Michigan and nearly 2 miles of beaches. We have a zoo, two 18-hole golf courses, a senior center, a sports complex, Barker Mansion museum, Old Lighthouse Museum, Friendship Botanical Gardens, a robust public art program, nature and non-motorized trails, and world class sporting events, to name a few.

We are confident these amenities will serve to attract new residents, new businesses and future development.

Housing
Between 2022 and 2025, 758 housing units were constructed in Michigan City.

- Mayfield Drive – 16 new homes located less than a mile from Tall Timbers and Oak Hills Parks and 1.2 miles from the Singing Sands Trail

- The Franklin - 220 new apartments located approximately 1 mile from Washington, Hansen, and Winding Creek Cove Parks and 8 blocks from the Singing Sands Trail

- The Moore – 40 new units is approximately 2 miles from Oak Hills Park and 3 miles from Washington Park and adjacent to the Singing Sands Trail

- Tryon Meadows – 199 units located approximately 1 mile from Tall Timbers and Oak Hills Parks 1.5 miles from the Singing Sands Trail

- Woodland Ridge subdivision – 214 homes on the city's far southside. There are no city parks in close proximity, but the development included a park that is maintained by the subdivision.

Millennials are looking for cultural attractions such as sports, music, art, and a vibrant entertainment scene ranging from music festivals, beer gardens, sporting events, to art galleries, all of which Michigan City has to offer. They want outdoor recreation including paddling opportunities, multi-use trails connecting to public spaces, shopping, dining, entertainment venues, and parks, along with dog friendly facilities.

The city needs to focus on increasing walkability between housing, jobs, shopping, restaurants, and cultural attractions. Several new affordable housing developments are being considered in walking distance of the Uptown Arts District, Washington Park, Blue Chip Casino, and the outlet mall. We will continue to seek funding to construct multi-use trails, enhance padding amenities on Trail Creek, add dog friendly facilities, and bring in high quality events to Michigan City.

- ☐ ***ACTION: Connect new and existing neighborhoods by constructing a non-motorized trail from Gardena Park to Michigan City High School as outlined in our 2005 Greenways Master Plan (Michigan City/LaPorte Trail)***

- ☐ ***ACTION: Construct a non-motorized trail from Ames Field to Karwick Nature Park as outlined in our 2005 Greenways Master Plan (phase I of the NIPSCO Greenway Trail)***

- ☐ ***STRATEGY: Northwestern Indiana Regional Planning Commission 2028 Notice of Funding Availability (project years 2030-2034)***

HISTORICAL

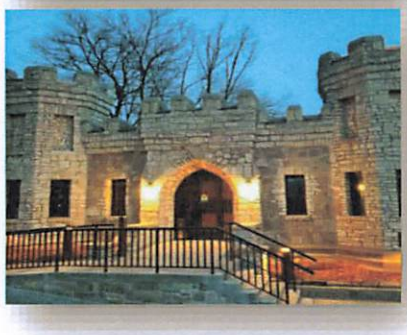
- The 1911 Washington Park Bandstand was fully restored in 2024.

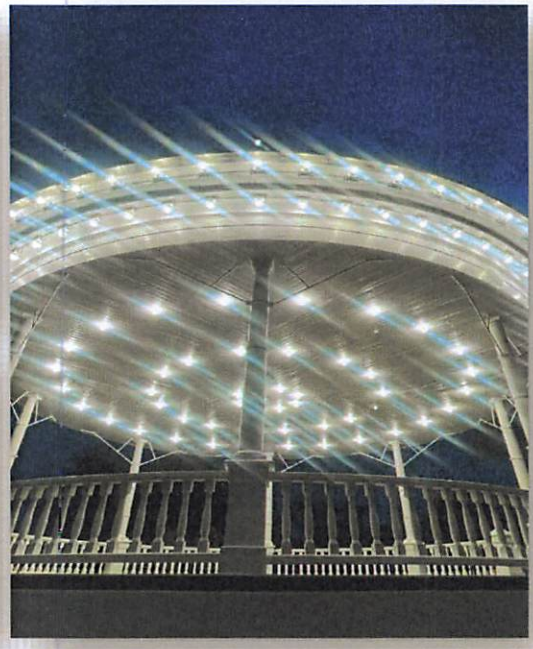
- WPA Works Structures are listed on the National Register of Historic Places. In 2017, the Michigan City Redevelopment Commission contracted with Kurt Garner to create "Historic Structures Report, a Restoration and Interpretive Study" which inventories WPA structures and prioritizes the needed restoration work.
    - Greenhouse Administration Building – fully restored in 2018
    - Castle – fully restored in 2019
    - Observation Tower – needs tuckpointing
    - Rock Garden – needs total restoration
    - Monkey Island – needs total restoration
    - Pathways, walls and pillars – in various states of repair

- ☐ ***ACTION: Restore the remaining WPA Works structures***

- ☐ ***STRATEGY: Seek historic preservation grants and request match funding from the Michigan City Redevelopment Commission and/or city capital funding. Apply for the 2027 Community Parks Initiative grant through the Lilly Endowment Foundation.***









CULTURAL

Art

- Art Space
- Lubeznik Center for the Arts
- Michigan City Public Art Committee (Park Superintendent serves as Treasurer)
    - Sculptfusion Rotating Sculpture Exhibition
    - Neighborhood Art Program
- Monuments
    - Victorious Peace Civil War – Washington Park
    - WWI Doughboy – Washington Park
    - PFC Daniel D. Bruce Monument and Plaza – Washington Park
    - Spanish War Veterans – Old Lighthouse Museum
    - Grand Army of the Republic – Old Lighthouse Museum
    - S.S. Eastland Disaster – Old Lighthouse Museum
    - Roger J. McKee Memorial Plaza – Millennium Plaza
    - Schoenemann Memorial Fountain – Washington Park
    - 1950-2000 50 years of Progress Exposition – Washington Park
    - Rotary Club Centennial Time Capsule – Washington Park
    - Dickinson Memorial – Washington Park
- Uptown Arts District

- First Fridays Art Walk



Events & Festivals

- Shelf Ice Brew Fest
- St. Patrick's Day Parade
- Community Easter Egg Hunt
- Farmer's Market
- Memorial Day Parade
- Municipal Band Summer Concert Series
- Kiddie Parade
- Patriotic Parade
- Juneteenth Community Celebration
- Fireworks
- Sand Sculpting Festival
- Soccer in the Sand Tournament
- Great Lakes Grand Prix Boat Race
- Pridefest
- Lubeznik Art & Artisan Festival
- Oktoberfest
- Halloween in the Arts District
- Veteran's Day Parade





Museums

- Barker Mansion
- Old Lighthouse Museum
- Historic neighborhoods, buildings and architecture







Recreation

The following recreational opportunities are available in or near Michigan City.

Beaches		Jet Skiing
Biking		Literary
Birding		Markets
Boating		Music
Camping		Paddling
Casinos		Parks
Dance		Shopping
Dining		Skate Park
Dog Parks		Skiing
Equestrian		Sports
Exercise		Tennis
Fishing		Theater
Gardening		Tour Boat
Golf		Walking Trails
Hiking		Water Park
		Zoo

SOCIAL AND ECONOMIC FACTORS

Source: 2010 and 2020 U.S. Census

Population

POPULATION	2010	2010 %	2020	2020 %	VAR	VAR%
Population, Census	31,479	100.0%		32,075	596	1.86%

The population increased 1.86% from 2010 to 2020.

The completion of the NICTD double track project in May of 2024 provides more trains and faster service to Chicago and South Bend. The Michigan City Economic Development Corporation estimates that this project will generate 1,500 additional residents by the year 2027, a 4.7% increase over 2025.

In addition, multiple housing projects are expected to be completed in Michigan City over the next 5 years, bringing in additional residents. Some of the new housing projects will be located on the far south side of the city between Pahs Road and Interstate 94.

There are no parks located in safe biking or walking distance to this area, the closest being Adams Park, which is only accessible by crossing the very busy Highway 421. A partnership with Michigan City High School, which is located nearby, or a developer should be investigated to

create a park with a playground in the area that has safe and easy access for the new neighborhoods.

There are also 218 housing units, in various stages of planning and development and construction near Tryon Road on the city's far east side. The new developments will bring an estimated 650 residents to this area. Considerations should be made to increase the size and amenities at Tall Timbers Park and construct sidewalks and trails from the new neighborhoods to the park for safe access.

The Franklin housing development will be completed by the end of 2026. If features 220 market rate apartments and is located adjacent to the NICTD train station. The new development is estimated to bring 500+ to the downtown area. There are several parks and playgrounds within walking distance to The Franklin, and it will connected to the Singing Sands Trail via the Pine Street Cultural Corridor Project being constructed in 2027 by Northwest Indiana Thrive.

Age Distribution

AGE	2010	2010 %	2020	2020 %	VAR	VAR%
Persons under 5 years	2,169	6.9%	2,438	7.6%	269	11.03%
Persons 5 to 17 years	5,217	16.6%	7,473	23.3%	2,256	30.19%
Persons 18 to 64 years	19,830	63.0%	17,289	53.9%	(2,541)	-14.70%
Persons 65 years and over	4,262	13.5%	4,875	15.2%	613	12.58%
Median age	37.3		36.5			-0.80%

The median age in Michigan City rose slightly from 37.8 years in 2020 to 38.8 years in 2024, or by 2.6%, according to the 2024 U.S. Census Bureau, ACS, latest 5-year estimates. Michigan City is much younger compared to LaPorte County's median age of 42.7 years, and almost the same as the State of Indiana, with a median age of 38.3 years.

Our school age population has grown by 11.03% between 2010 and 2020. However, current trends reported by U.S. Census Bureau QuickFacts and ACS 2020-2024 5-Year Estimates show a decrease of 896 school aged children, a 12% decrease. This can also be evidenced by Michigan City Area School's decision to close 2 to 3 grade school over the next couple of years. The ACS

There was a marginal decline of 2.51% in the workforce population. However, we expect that to increase in the next five years from the double track project attracting commuters to Michigan City and planned housing projects discussed below.

A substantial percentage of our population is between the ages of 18 and 64. This translates to over 53% of our residents who are most likely in the workforce. We continue to add night and weekend programming to serve those in the workforce. Newly added programs include night hikes, night bike rides, chess club, quilting club, craft corner, family game night, Canvas Nights, and fitness programs. It will be important to expand programming to other interests, as the population grows to attract new residents with quality of life, and quality of place amenities.

This would require the reinstatement of a Recreation Director, a position that has been vacant since 2015, or for 12 years.

Poverty

There has been a significant decrease in those living in poverty, falling from 24.6% in 2010 to 19.8% in 2024, or 19.5%. This correlates with the 52% decrease of the unemployment rate, which was 12.5% in 2010 and dropped to 6% in 2024, and the rise in median household income of 20.6% between 2019 and 2024. However, Michigan City's poverty level is still 46% higher than LaPorte County, 61% higher than Indiana, and nearly double the national average.

This level of poverty indicates the need to offer free or low-cost programming. It also calls out the importance of maintaining our neighborhood parks which serve poverty-stricken families with no cost recreation without the requirement for transportation.

In 2024 we started "The Plug In" program which brings free movies, arts and crafts, DJ's, bounce houses, games trucks, etc. into the neighborhood parks. This program serves low-income families right in their neighborhood. We plan to expand this program in 2027 with the addition of a part-time year-round Recreation Director.

We also partner with the Michigan City Area Schools to serve free meals to all children 18 years old or younger at several city parks during the summer months when school is out. We are investigating adding arts & crafts, sports, and games, etc. to these sites to offer children constructive summer activities, keeping them outdoors and promoting health and wellness.

The Walker Street Community Garden provides free, nutritional food to the Eastport neighborhood which is considered a "food desert." In addition to gardening activities, weekend activities include cooking classes and health and fitness classes such as yoga.

The Michigan City Park Department serves on the Michigan City Public Art Committee, who offers art scholarships to children of low-income families.

Race and Ethnicity

RACE						
Black or African American alone	8,854	28.1%	9,430	29.4%	576	6.11%
American Indian and Alaska Native alone	120	0.4%	32	0.1%	(88)	-274.12%
Asian alone	229	73.0%	257	0.8%	28	10.76%
Native Hawaiian and Other Pacific Islander alone	8	0.0%	0	0.0%	(8)	-100.00%
Two or More Races	1,177	3.7%	1,989	6.2%	812	40.81%
Hispanic or Latino	n/a	n/a	2,021	6.3%	n/a	n/a
White alone, not Hispanic or Latino	20,435	64.9%	18,892	58.9%	(1,543)	-8.17%

Michigan City is more racially diverse than the state of Indiana as a whole. We realize the diverse population of residents and visitors we serve. We have incorporated a bilingual program in our signage and beach safety programs. Michigan City offers a variety of restaurants,

religious venues, and festivals and events that celebrate many races and cultures. Our current 5-year master plan surveys and advertising materials were available online and in paper format in both English and Spanish.

Health and Disabilities

Our 2021 surveys for our 2022-2026 Master Plan included 14% of 740 respondents who listed all-inclusive playgrounds as a high priority.

National Recreation and Park Association Poll: Americans want inclusive play options at playgrounds nationwide.

March 2018 Key Findings
• Seventy percent of Americans say having play options for children of all abilities is extremely or very important. This is a sentiment shared by people of all ages — especially parents.
• More than 90 percent of parents believe communities should provide playground equipment that accommodates a wide range of abilities.

TEN2030 – LaPorte County Statistics - Disabilities
5% of children with a disability
14.3% of people with a disability
3.9% hearing loss all ages
2.1% vision impairment all ages
3,000+ population of students in special education programs in LaPorte County

Our 2021 surveys for our 2022-2026 Master Plan included 9% of 740 respondents who listed walking trails as a top priority.

TEN2030 – LaPorte County Statistics - Exercise
40.6% of residents do not live reasonably close to exercise opportunities
64.5% of adults follow a regular exercise routine
24.4% of adults who are sedentary
32.4% of adults who are obese

In 2024, we completed the renovation of Water Tower Park. The new playground includes complete ADA accessibility, a walking trail, adaptive swings, a ground level slide, and a wheelchair accessible merry-go-round.

In September of 2026. we began construction of the Fedder's Alley All-Inclusive Playground and Fitness Park. The main objective during planning and design was to **include everyone**. This park was thoughtfully designed to provide a safe place where children and adults of all ages and abilities can play and interact together. This new all-inclusive park takes away the barriers to exclusion, both physical and social, and will provide a sensory rich experience for all.

The fitness park includes a ½ mile walking trail and 9 individual fitness stations.

The inclusive playground features

- New ADA accessible restroom
- Safety surfacing throughout
- Separate toddler area for 2- to 5-year-olds
- Metal slide for those with cochlear implants
- ADA accessible slide
- Wheelchair access to the 2nd story play tower
- Dual zipline with adaptive swing
- Swings – adaptive, standard, toddler, baby and me
- ADA accessible merry-go-round
- Cozy cocoon play pods for those who experience sensory overload
- Benches
- Shade structures
- Music features
- Climbing features
- Swinging feature
- Spinning feature
- Monkey bars
- Art feature
- Sensory garden
- New fitness stations
- Water bottle filling station
- Donor recognition wall



The Michigan City Park Department is aware of national trend towards obesity. One third of Hoosiers are considered obese. We continually strive to create programs and play opportunities that promote physical fitness.

We offer the "Passport to Summer Fun" program. This free program encourages families to visit ten parks in Michigan City and complete various physical tasks to get "stamps" on their passport. Once all stamps have been obtained, they can bring their passport to the park office for a free prize.

Our City Kids Day Camp summer camp walks to Washington Park, the beach and the zoo several times a week. The camp also incorporates outdoor exercise and games to promote physical fitness.

Trail Creek Week introduces kids to paddling on Trail Creek. Not only do these programs meet our goal of promoting physical fitness, but they also address the statewide movement outlined

in IDNR's 2026-2030 Indiana Statewide Comprehensive Outdoor Recreation Plan, to reconnect children with nature.

These programs highlight the abundant natural resources and recreation-al opportunities available in Michigan City.

Our Senior Center offers a variety of fitness programs including Between and Walk and a Hard Pace" walking club, stretch it class, Tai Chi, Zumba, yoga on the beach, and line dancing.

In 2022, the city had completed 4.3 miles of the Singing Sands Trail, part of the Marquette Greenway tri-state trail. Construction of the final phase is scheduled for 2027.

Tourism

Tourism is a key component of LaPorte County's economy.

The Park Department realizes Washington Park, the Washington Park Zoo, our municipal golf courses, and Patriot Park sport complex are tourism engines and are very important to the economic health of the County and City.

A study commissioned by the LaPorte County Convention and Visitors Bureau estimates Washington Park alone brings an estimated 1,000,000 visitors to the lakefront annually.

Washington Park parking fees and annual parking sticker revenue generated over $1.1 million dollars in 2025, or 26% of our total operating budget.

Since 2021, the Michigan City Park Board has worked under an agreement with Harbor Country Adventures to manage events at Millennium Plaza. In 2021, five ticketed music events were held. The concert series branded as "Live at the Lakefront" has grown to 31 weekend music events between Memorial Day and Labor Day. Harbor Country Adventures also furnishes the plaza with tables and chairs, port-a-pots and handwashing stations. They also clean the plaza daily taking the burden off park staff.

The City Event Department, in partnership with the Park Department, hosts 4 large events in Washington Park each year, Food Truck and Music Festival, Juneteenth Celebration, Singing Sands Sand Sculpting Festival, and Oktoberfest. These events continue to grow each year bringing visitors from around the region.

Since 2009, we have partnered with the LaPorte County Convention and Visitors Bureau to bring the Great Lakes Grant Prix to Michigan City. According to a report created by Certec and commissioned by the LaPorte County Convention and Visitors Bureau, non-local visitors to the event contributed nearly $29.3 million to LaPorte County's economy in 2025 compared to $23.6 million for the 2024 event. Direct expenditures by travelers to the event accounted for $19.6 million of this total. These visitors generated over $7.6 million in tax revenues to government.

Social and Economic Summary

Parks provide intrinsic environmental, aesthetic and recreational benefits to our city. They are also a source of positive economic benefits. They enhance property values, increase municipal revenue, bring in homebuyers, businesses, workers, and attract retirees. The bottom line is parks are a good financial investment for a community.

SECTION 4: SUPPLY ANALYSIS

Our level of service is currently above the SCORP's recommendation of 20 acres per 1,000 people. Our current LOS is 22.4 acres per 1,000 people.

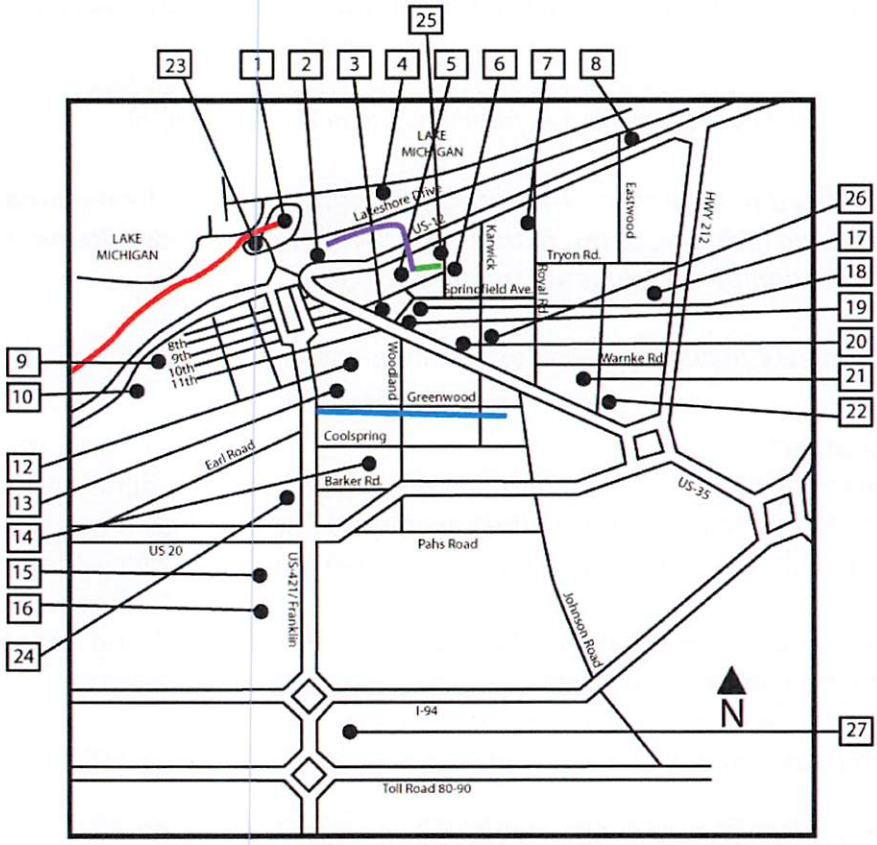
- ☐ ***ACTION: Focus on ADA access and safety at our existing playgrounds***
- ☐ ***STRATEGY: Continue to apply for CDBG and city capital funding***

ADA & Safety Upgrades

Facility	Address	Completed	Actual Cost
Joe Hawkins Memorial Park	1501 W. 8th Street	2014	$102,000
Hansen Park	100 E. Street	2015	$138,503
Pullman Park	550 W. 4th Street	2015	$759,005
Gardena Park	900 Gardena Street	2016	$250,000
Tall Timbers Park	3100 Springland Avenue	2016	$149,900
Walker Street Park	900 Walker Street	2017	$106,500
Water Tower Park	301 Broadway	2025	$1,033,600

Facility	Address	Planned	Estimated Cost
Washington Park	6 on the Lake	2026/2027	$5,000,000
Oak Hills Park	716 Martin Luther King Dr	2027	$500,000
Canada Park (Sox Park)	300 Center Street	2027	$250,000
Ridgeland Park	620 Ridgeland Avenue	2028	$250,000
Patriot Park Playground	2224 N 950 West	2028	$400,000
Adams Park	307 Village Road	2029	$250,000

ID	Facility	Address	Category	Accessibility	Acres	Sq Ft
1	Adams Park	307 Village Road	Neighborhood	Accessible	12.0	
2	Beachwalk	Lake Shore Drive Stop #7	Beach Access Boardwalk	Accessible	1.0	
3	Bismarck Hill	Lake Shore Drive	Community Park	Partially	31.2	
4	California Avenue Parking Lot	California Avenue	Parking Lot	Accessible	1.0	
5	Canada Park	300 Center Street	Neighborhood	Accessible	1.0	
6	Charles R. Westcott Park	Hwy 12 & Michigan Blvd	Community Park	Accessible	4.0	
7	Gardena Park	900 Gardena Street	Neighborhood	Accessible	12.0	
8	Hansen Park	100 E. Street	Neighborhood	Accessible	17.5	
9	Jernegan's Hill Park	801 E. 8th Street	Undeveloped Parcel	Partially	1.0	
10	Joe Hawkins Memorial Park	1501 W. 8th Street	Neighborhood	Accessible	1.0	
11	Krueger Memorial Hall	801 Liberty Trail	Rental Hall	Partially		12,300
12	Krueger Memorial Park	801 Liberty Trail	Nature Park	Partially	37.0	
13	Maintenance Facility	2011 E. Highway 12	Maintenance Facility	Partially	3.3	
14	Michigan Blvd Parcel (Billboard)	Michigan Blvd	Parcel	Accessible	0.3	
15	Millennium Plaza	Heisman Harbor Road	Community Park	Accessible	0.5	
16	Mott's Woods	2000 Johnrue	Undeveloped Woods	Partially	35.0	
17	Municipal Golf Course - North	675 Warnke Road	Enterprise Facility	Partially	66.0	
18	Municipal Golf Course - South	4000 E. Michigan Blvd.	Enterprise Facility	Partially	90.0	
19	Oak Hills Park	716 Martin Luther King Dr	Neighborhood	Accessible	5.0	
20	Oasis Splash Park	8 on the Lake	Splash Park	Accessible		10,500
21	Patriot Park	2224 N. 950 W	Sports Complex	Accessible	120.0	
22	Pullman Park	550 W. 4th Street	Community Park	Accessible	10.0	
23	Ridgeland Park	620 Ridgeland Avenue	Neighborhood	Accessible	1.0	
24	Ruby Woods	3535 Franklin Street	Nature Park	Partially	35.0	
25	Senior Center	2 On The Lake	Community Use	Accessible		14,000
26	Sheridan Beach & Esplanade	N/A	Nature Park	Partially	66.0	
27	Singing Sands Trail ph I & II	Calumet Trail to Liberty Tr	Trail	Accessible	6.1	
28	Tall Timbers Park	3100 Springland Avenue	Community Park	Accessible	30.0	
29	Walker Street Park	900 Walker Street	Neighborhood	Accessible	1.0	
30	Washington Park	6 on the Lake	Community Park	Accessible	99.0	
31	Washington Park Zoo	115 Lake Shore Drive	Enterprise Facility	Partially	6.0	
32	Water Tower Park	301 Broadway	Neighborhood	Accessible	5.3	
33	Winding Creek Cove	8th & Dickson Streets	Neighborhood	Partially	6.7	
				Totals	**704.8**	**36,800**



Michigan City Parks and Recreation Department

1. Washington Park
2. Canada Park
3. Jerrigan's Hill Park
4. Beachwalk
5. Hansen Park
6. Krueger Memorial Park
7. Oak Hills Park
8. Pinewood Avenue Triangle
9. Pullman Field (Skate Park)
10. West 8th Street Tot Lot
12. Cleveland Avenue Park (Eastport)
13. Zilla Square Park
14. Gardena Park
15. Adams Park
16. Henry Lake Area
17. Tall Timbers Playground
18. Ridgeland Park
19. Walker Street Park
20. Water Tower Park
21. Municipal Golf Courses
22. Mott's Woods
23. Millenium Plaza
24. Ruby Woods
25. Winding Creek Cove
26. Karwick Nature Park
27. Patriot Park

- Trail Creek Greenways Phase 1
- Singing Sands/Lighthouse Trail, Phase 1
- NIPSCO Greenways Phase 1
- Peanut Trail

ADAMS PARK 307 Village Road
Adams Park is a 12-acre neighborhood park that serves the southernmost section of Michigan City in the Southgate neighborhood. The park features two ball diamonds, playground equipment, a picnic shelter, a drinking fountain, a full court basketball court and an 86-space asphalt parking lot.

PROGRAMMING: *Tee ball leagues, the Plug In family movie and activity night*

- ***ACTION***: Rules ***need to be posted. The sports field lighting cannot be repaired and should be removed including poles, fixtures and wiring (in progress). Remove or replace north section of outfield fence on the north field.***

- ***STRATEGY: Complete actions in-house using our operating budget.***

CANADA 300 Center Street
Canada Park is a 1-acre neighborhood park, nestled between two forested dunes, which serves the northern most section of Michigan City in the Canada and Sheridan Beach neighborhoods. The park features one multi-use play set and limited off-street parking for five vehicles.

Canada Park is the access point for the two trails on Bismarck Hill. The park and trails are dog friendly and there are two pet waste stations.

- ***ACTION: Install rules sign***

- ***STRATEGY: Complete actions in-house using our operating budget.***

KENNETH SCOTT MEMORIAL PARK on GARDENA 900 Gardena Street
Gardena Park was renamed Kenneth Scott Memorial Park on Gardena on September 2, 2026, in recognition of Michigan City's first Viet Nam casualty, sixty years after his death. This 12-acre neighborhood park serves the Greenwood neighborhood. Because of its central location in Michigan City and many amenities, it draws people from the entire community. This park features two ball diamonds, one full basketball court with adjustable hoops, four picnic shelters, a drinking fountain, a Vietnam war memorial, a half mile asphalt walking trail, indoor restrooms open seasonally, horseshoe pits, and a playground safety surfacing and one adaptive swing. There are 25 parking spaces on Wrobel Avenue, 40 spaces in the northwest gravel lot, and 54 spaces in asphalt parking lot on northeast side.

- ***PROGRAMING:*** *Tee Ball Leagues, Horseshoe League*

- ***ACTION***: Install ***rules signs. ADA parking spaces need to be added to both parking lots on the north side of the park and ADA routes need to be constructed to each ball diamond. ADA signs for the exterior of the men's and women's restrooms need to be added. Add a gate to close back parking lot on west side when not in use by leagues. Add a 3 bay swing set with adaptive swing and two baby and me swings.***

- ☐ ***STRATEGY: Seek grant and city capital funding***

HANSEN PARK 100 E. Street
Hansen Park is a 17.5-acre neighborhood park serving the extreme northeast section of Michigan City and the Canada neighborhood. The park features a 9-space asphalt parking lot, 1 1/2-acre, spring fed pond, observation deck, ADA playground equipment with safety tile surfacing, picnic shelter with stationary picnic tables and trash receptacles, 2 basketball 1/2 courts, interpretive sign kiosk, walking trail, kayak launch, 2 space ADA launch parking lot, and a parking lot for a truck and kayak trailer.

The pond is relatively clean and supports a variety of aquatic fauna and flora. The pond is not deep enough to prevent a total freeze which prevents any substantial fish population from developing.

- ☐ ***PROGRAMING: Trail*** *Creek Week and Creekness Stakes Canoe Race*

- ☐ ***ACTION: Install Rules sign. Resurface and restripe basketball court and remove broken light poles. Add rental kayak lockers. Replace signage and transfer bench on ADA accessible kayak launch. Add shade structures for Trail Creek Week and Creekness Stakes Canoe Race.***

- ☐ ***STRATEGY: Seek grant and city capital funding***

HENRY LAKE 630 Southwind Drive
Henry Lake is a 6-acre undeveloped water retention area deeded to the Michigan City Board of Works on December 26, 1974. The property is located on the south side of Michigan City in the Southgate neighborhood. A small shallow pond exists but does not support fish.

- ☐ ***ACTION: Investigate turning maintenance of this property over to the Michigan City Sanitary District who is responsible for water retention.***

- ☐ ***STRATEGY: Meeting with Mayor and General Manager of the Michigan City Sanitary District to property maintenance***

JERNEGAN'S HILL 801 E. 8th Street
Jernegan's Hill is a 1-acre undeveloped parcel, located on a hill overlooking Trail Creek. The property was deeded to the City of Michigan City on April 5, 1887. The property is in close proximity to the North End Development Zone and should be maintained for future use and development as part of the Trail Creek Corridor Plan. It is directly across E. 8th Street from the Singing Sands Trail.

- ☐ ***ACTION: Clean concrete stairway and turn it into an exercise opportunity.***

- ☐ ***STRATEGY: Address in-house using our operating and non-reverting recreation budget***

JOE HAWKINS MEMORIAL PARK 1501 W. 8th Street
This 1-acre park serves the extreme northwest section of Michigan City. The park is dedicated to Joe Hawkins, a community activist who spent his life improving the lives of others. A limestone pillar supports a bronze plaque honoring Mr. Hawkins at the entrance of the park. All amenities in this park are in good condition.

- ***PROGRAMING:*** *Michigan City Area Schools Summer Feeding Program*

- ***ACTION: Install rules sign. Add ADA route and safety surfacing to swing set. Add an adaptive swing.***

- ***STRATEGY: Seek grant and city capital funding***

KRUEGER MEMORIAL PARK AND HALL 801 Liberty Trail
Located in the northeast section of Michigan City, this 37-acre nature preserve serves the Krueger Neighborhood. The park features nature trails, a basketball court, rental hall and off-street parking. The park was given to the City by Mayor Krueger in honor of 17 Michigan City soldiers who died in World War I.

The park provides adequate open space for unorganized play, tree shaded picnic areas, and nature trails. The Indiana Department of Natural Resources' Division of Forestry presented the city with a 10-year stewardship plan in 2011. However, no restoration work has been completed.

The park has a two-level, 300-person capacity, rental hall which features two fireplaces, kitchen, bar, and restrooms. The hall is a well-maintained log structure built from trees which were cut from the site using W.P.A. funds during the Great Depression. The hall hosts gatherings ranging from family reunions, club meetings, showers, and wedding receptions.

There is currently ADA access from the parking lots to the upper level and lower level of the hall. However, there is no interior way to transport someone between levels.

- ***PROGRAMMING: Chess*** *Club, Open Game Night, Canvas Nights, Murder Mystery Dinner, Quilting Club, Trail Hikes, The Plug In, Craft Corner*

- ***ACTION****:* ***Exterior repairs to the log structure including aluminum soffit repair, secure lighting rod ground wire in 2 places, replace 3 log timber columns, exterior porch concrete stair nosing repair, repair concrete foundation wall at downspout discharge, divert downspout discharge away from concrete foundation, exterior concrete spillway replacement, secure exterior beadboard soffits (buckled above south porch). Add guy wire to support power pole on NE corner of upper parking lot. Install handrail on south side exterior stairs Remove concrete ramp on upper-level doors on northeast side. Patch hole in concrete on upper level, southside patio. Surface prep, prime and paint basketball backboard and supports and restripe courts. Replace 4,500 square***

foot parking lot in the back of the hall. Resurface 600 linear feet of rear access drive. Restripe upper parking lot. Install rules sign. Add a chair lift or elevator. Purchase a new ice machine. Remove the invasive Bush Honeysuckle outlined in the stewardship plan. Map out natures trails and add trail and distance markers. Upgrade audio-visual system.

- ☐ ***STRATEGY: Seek grant and city capital funding***

MAINTENANCE FACILITY 2011 E. Highway 12

The Park Maintenance facility serves as the central hub for all park properties. It houses our fleet and all equipment and serves as storage for holiday lights, picnic tables, trash barrels, barricades, etc. It contains a mechanic shop, wood shop and offices. The facility sits on a 3.2-acre parcel. The building was constructed in the 1960's as a car dealership. The city purchased the building around 1991. The windows and doors are original to the building and need to be replaced.

- ☐ ***ACTION: New windows, man doors, overhead doors, asphalt drive and parking lot, replacement of 2 old furnaces. Construct a 5,000 square foot lean to on the southeast corner of the maintenance building for storage.***

- ☐ ***STRATEGY: Seek grant and city capital funding***

MICHIGAN BOULEVARD PARCEL 2500 Block of East Michigan Boulevard

Located in the northeast section of Michigan City, this .078-acre parcel, just east of Carroll Avenue on the south side of Michigan Boulevard, is undeveloped land that serves no purpose to the Park Department. The city aquired the adjacent 2.8-acre parcel with the intent of building a dog park. However, the park was not built.

- ☐ ***ACTION: Sell this surplus property and put it on the tax rolls***

- ☐ ***STRATEGY: Contact the adjacent property owners to gauge their interest in purchasing this property***

MICHIGAN CITY MUNICIPAL GOLF COURSES – 4000 E. Michigan Boulevard

This 156-acre facility is located in the extreme east section of Michigan City in the Golfview neighborhood. The golf course serves the region with two 18-hole courses, the only 36-hole facility in LaPorte County and one of very few in northwest Indiana.

The North Course features executive style golfing, including 3,531 total yards and a challenging par of 60. Featuring an exciting mixture of both par three and par four holes, this course is perfect for the beginner with fewer complex distractions while offering several golfing challenges such as hills, dog-legs, short holes, sand traps and water hazards. The South Course features a challenging 18-hole course, with a par of 72. Playing to a total of 6,169 yards, the South Course is a favorite to all golfers, from the newcomer to the seasoned player.

On the South Course, you'll find a mixture of exciting golf challenges such as hills, short holes and long holes, dog legs, sand traps and water hazards. Besides great golfing, we also offer outings, clubs, and junior golf programs.

In 2024 we convened a 12-member golf course task force. The task force spent nearly a year analyzing all aspects of both golf courses from operations to maintenance. Needs were categorized as short-, medium-, and long-term priorities. The action list was updated in 2026 to reflect current conditions and organizational goals. Actions were added to our park system wide action item list.

MOTT'S WOODS 2000 Johnrue Avenue
This is a 35-acre undeveloped forest located on the east side of Michigan City. The property has a deed restriction on 20 acres.

The Park Department should investigate donating this parcel. Shirley Heinz Land Trust has expressed interest in accepting a donation of this land from the city.

- ***ACTION: Land donation to Shirley Heinze Land Trust***

- ***STRATEGY: Work with City Attorney to donate land***

OAK HILLS PARK 716 Martin Luther King Drive
This 5-acre neighborhood park serves the extreme northeast section of Michigan City.

- ***ACTION: Replace the shelter with a steel frame and roof structure. The entrance sign should be replaced. ADA parking spaces need to be added to the parking lot. Needs rules sign. Repair damaged gable on picnic shelter, repair two damaged landings on play equipment. ADA upgrades.***

- ***STRATEGY: We currently have $100,000 in City Capital Funding. Request 2027 CDBG funding.***

PATRIOT PARK 2224 North 950 West
This 120-acre community sports complex is located 2 miles south of the civil city boundaries.

- ***ACTION: Construct two new large ball diamonds, new parking lots and a new building, which will house a concession stand, restrooms and storage for the soccer program. Design and engineering for these projects was completed in 2010. All park signage needs to be replaced. Repair fencing, backstops and gates. Recrown three fields. Replace four scoreboards and public address system.***

- ***STRATEGY: Work with LaPorte County Convention and Visitors Bureau who profits from hotel stays from players. Seek grant and city capital funding.***

PULLMAN PARK 550 West 4th Street
Pullman park is an 8-acre community park located in the northwest section of Michigan City.

Pullman Park is unique in our park system as it serves the neighborhood and is used widely by the community for reunions and community gatherings. The Michigan City Skate Park is one of the largest in the Midwest.

- ☐ ***ACTION: Roof over skate park, repair skating equipment, needs rule signs, upgrade camera system.***

- ☐ ***STRATEGY: Seek grant and city capital funding***

RIDGELAND PARK 620 Ridgeland Avenue
Serving the northeast section of Michigan City, this 1-acre park features playground equipment, a full basketball court, benches, a bike rack and a picnic shelter.

- ☐ ***ACTION: This park is scheduled for ADA and safety upgrades in 2028, needs rules sign***

- ☐ ***STRATEGY: Seek Community Development Block Grant Funding***

RUBY WOODS 3535 South Franklin Street
This 35-acre nature preserve offers wooded walking trails and is centrally located between Franklin and Ohio Streets and St. John Road and Ogden Avenue.

- ☐ ***ACTION: Needs new rules sign***

- ☐ ***STRATEGY: Complete in-house with operating budget***

TALL TIMBERS PARK 3100 Springland Avenue
This 30-acre neighborhood park serves the extreme eastern section of the city in the Lakeland area.

- ☐ ***PROGRAMING: Michigan*** *City Area Schools Summer Feeding Program, The Plug In*

- ☐ ***ACTION: Needs a rule sign***

- ☐ ***STRATEGY: Complete in-house with operating budget***

SHERIDAN BEACH AND ESPLANADE
The esplanade contains approximately 66 acres and lies between the Dunescape complex and Long Beach and between Sheridan Beach and Lake Michigan.

- ☐ ***ACTION: Continue to seek grant and City funding to further implement the plan***

- ☐ ***STRATEGY: Seek grant funding***

WALKER STREET PARK 900 Walker Street

This 1-acre neighborhood park is centrally located in Michigan City and is home to the Walker Street Community Garden. The park was renovated in 2017 for ADA access and safety and is in great condition.

WASHINGTON PARK 6 on the Lake
This 144-acre regional park is located along the southern shore of Lake Michigan directly north of the Uptown Arts District, Blue Chip Casino and Lighthouse Place Premium Outlet Mall.

- ☐ ***ACTION: Construct new 359 space parking lot to generate more revenue. Estimated cost $2.1 million dollars with an 8-year ROI.***

- ☐ ***STRATEGY: Seek grant funding***

FACILITIES LOCATED IN WASHINGTON PARK

- Monuments

  - ☐ ***ACTION: Masonry restoration, cleaning and mortar pointing***

  - ☐ ***STRATEGY: Apply for historic restoration grants***

- Oasis Splash Park

  - ☐ ***ACTION: Reduce water usage***

  - ☐ ***STRATEGY: Install a 15-minute timer that can be reset by users***

- North Pointe Pavilion

  - ☐ ***ACTION: Sandblast and repaint ceiling beams. Add HVAC to concession building.***

  - ☐ ***STRATEGY: Seek funding from the Redevelopment Commission who paid to construct the pavilion in 2015/2016***

- Michigan City Senior Center

  - ☐ ***ACTION: Paint and replace carpet in billiards, conference, classroom and kiln room. Replace west exterior door. Replace 300 Chairs.***

  - ☐ ***STRATEGY: Seek grant and city capital funding and use Senior Center non-reverting fund***

- Bathhouses

- ☐ ***ACTION: Upgrade infrastructure***

- ☐ ***STRATEGY: Seek grant funding***

- Picnic Shelters

  - ☐ ***ACTION: Replace shingled roofs with steel roofs on the FOP and St Anthony Shelters***

  - ☐ ***STRATEGY: Get shingles donated from GAF and complete in-house using operating budget.***

- Playgrounds

  - ☐ ***ACTION: Upgrade playgrounds***

  - ☐ ***STRATEGY: The Fedder's Alley playground is currently being replaced and will be completed in 2027. The zoo playground needs to be replaced with ADA and inclusive features.***

- Bismarck Hill

  - ☐ ***ACTION: Add interpretive signage at the base of both trails for those who cannot climb the trails.***

  - ☐ ***STRATEGY: Complete using operating budget or seek grant funding***

- Guy Foreman Amphitheater

  - ☐ ***ACTION: None***

- Fedder's Alley

  - ☐ ***ACTION: Construct two boardwalks, which are already engineered, in Fedder's Alley from the parking lot to the beach.***

  - ☐ ***STRATEGY: Seek grant funding for public access***

WASHINGTON PARK ZOO 115 Lake Shore Drive

The first official Zoo Board was appointed in 1928 to create a zoological garden. The idea was to develop a park to incorporate the study of zoology to provide wholesome and free entertainment to the families of Michigan City, as well as for the thousands of summer visitors. The zoo was further developed during the Works Progress Administration (WPA) era in the early 1930's. Projects included Monkey Island, the Observation Tower, the Primate House, and the Engineers Castle, a replica of the Army Corp of Engineers insignia, along with many small stone

buildings, walkways, benches, and walls. Many of the original WPA structures are still in use today. These 80-year-old structures require major repairs if we continue to use them. Of the nine acres within the perimeter fence, approximately 5.5 acres are developed. The remaining 3.5 acres are undeveloped, primarily due to a variety of steep and sloping dune conditions.

WATER TOWER PARK 301 Broadway Street
This 5.5-acre neighborhood park serves the northeast section of Michigan City. The park has two baseball diamonds, one basketball court, two tennis courts, drinking fountain, shaded picnic area and playground. The park was completely renovated in 2024/2025 and is in excellent condition.

- ***PROGRAMING:*** *Michigan City Area Schools Summer Feeding Program*

- ***ACTION: None***

WINDING CREEK COVE PARK 8th and Dickson Streets
Winding Creek Cove Park is a 6.5-acre passive park, serving the city's northeast side. It features access to Trail Creek. The park is in good condition and no upgrades are needed at this time.

- ***ACTION: None***

SECTION 5: ACCESSIBIITY AND UNIVERSAL DESIGN

The Michigan City Parks & Recreation Department provides a variety of programs and activities to the general public. Programs range from youth to adult, sport to hobby. With each of our programs, we strive to create an environment that is inclusive and meets the needs of the individual. We are committed to making reasonable efforts to ensure that our facilities, programs and services are accessible to and usable by the community as well as visitors of all abilities including those with limitations.

The city of Michigan City contracted the services of Disability Access Consultants to assess all park property, programs, facilities and services for compliance in 2011. The final reports were issued in 2012 and ADA issues, outlined in the reports, are being addressed as capital funding becomes available. A summary from the report is below.

Park Name	Address	Needs	Completed
Adams Park	Southwind Dr	paint accessible parking spaces, at least one van parking space, add ADA parking signs. Need accessible route from parking lot to play equipment, shelter and ball field.	
California Avenue	California Avenue	need one ADA van accessible parking space with signage	2013
Canada Park	115 Lakeshore Dr	Provide ADA compliant route from parking lot to play equipment, ADA surfacing under equipment, ADA compliant transfers, need ADA van parking with proper signage	
Charles Westcott Park	Hwys 12 and 35	restripe ADA parking spaces, drinking fountain needs to be 1/2" taller on lower fountain	
Gardena	900 Gardena Street	Need accessible routes to playground, shelters, restroom facilities. Need ADA surfacing under play equipment	2016
Gardena	900 Gardena Street	Need ADA and van accessible parking spaces with signage in northeast lot. Southeast lot is gravel with no ADA spaces. Need accessible routes to both ball diamonds from parking lots.	
Hansen Park	100 E St	ADA parking space to great of a slope, access ramps to play equipment to great of a slope, none compliant paths of travel and entrance route. Inaccessible play surfacing	2011
Hansen Park	100 E St	Added ADA compliant kayak launch on Trail Creek with compliant parking spaces and compliant route to bench, interpretive sign kiosk, playground, shelter, observation deck, and launch ramp	2013
Joe Hawkins Park	1501 W 8th St	Need accessible routes to playground, and shelter. Need ADA surfacing under play equipment	2013
Joe Hawkins Park	1501 W 8th St	Need accessible route to swing set and accessible surfacing	
Krueger Memorial Park	801 Liberty Tr	Need ADA parking and van accessible parking spaces with signage	2024
Krueger Memorial Park	801 Liberty Tr	Accessible route to basketball court. Ramp slopes to access building too steep, need safety edges or rails. Exterior stairs need center handrail, handrails should be required height.Stairs to main entrance need handrails. Accessible route to picnic tables (at lease 5% accessible). Bench back height too short, supply at least one accessible bench.	
Krueger Memorial Hall	801 Liberty Tr	Paths of travel, protruding media box, steps to stage, vertical hazard from hall to stairs, handrails, door hardware, counters, signage, restrooms, drinking fountain, upper kitchen sink.	
Michigan City Skate Park	550 W 4th St	Need marked ada spaces in north parking lot.	
Millenium Park	Franklin St	Handrails, slopes, seating	
Oak Hills Park	Martin Thunder King Dr	Routes to amenities, play surfacing.	
Patriot Park	2224 N 950 W	ADA van accessible parking space with sign. Routes to all facilities and play surfacing. Restroom amenities.	
Pullman Park	550 W 4th St	Accessible routes playground, shelters, basketball courts, and drinking fountains. ADA play surfacing. ADA parking spaces	2013
Pullman Park	550 W 4th St	Restrooms, skate park gate, skate park drinking fountain.	
Ridgeland Park	N Ridgeland Ave	Routes to amenities, play surfacing.	
Ruby Woods	South Franklin Street	Add one van accessible parking space and sign	
Senior Center	2 on the Lake	Installed automatic ADA restroom doors	2025
Senior Center	2 on the Lake	Room identification signs with Braille, address restroom grab bars, mirror height, stall door hardware. Serving area, seating, tables, sinks, computer lab, outdoor benches	
Tall Timbers Playground	Springland Ave	ADA routes to all park amenities, safety play surfacing	2016
Walker Street Park	900 Walker St	ADA routes to all park amenities, safety play surfacing	2017
Washington Park	6 on the Lake	Routes, parking spaces, restroom facilities, shelters, North Pointe Pavilion.	
Water Tower Park	Roeske Ave	ADA routes to all park amenities, safety play surfacing	2025
Wescott Park	Michigan Blvd & Highway 12	Height of drinking fountain, ADA van accessible parking space with sign	
Winding Creek Cove Park	E 8th St	ADA van accessible parking space with sign	

All newly built or renovated facilities, parks, trail systems, playgrounds, and buildings, as well as new programs and services will adhere to the most current standards for accessible design and access. Given the vast size of the Michigan City park system, and lack of available funding, this is an evolving project.

The Michigan City Park Department has been aggressively pursuing and securing funding from a variety of sources to complete ADA and safety upgrades to our parks and playgrounds. Seven parks were completed between 2014 and 2025. We plan to address another six parks during the term of this Master Plan.

The Fedder's Alley All-Inclusive Playground & Fitness Park has been designed and engineered with construction scheduled to be completed in the second quarter of 2027.

Facility	Address	Completed	Planned	Cost
Joe Hawkins Memorial Park	1501 W. 8th Street	2014		$102,000
Hansen Park	100 E. Street	2015		$138,503
Pullman Park	550 W. 4th Street	2015		$759,005
Gardena Park	900 Gardena Street	2016		$250,000
Tall Timbers Park	3100 Springland Avenue	2016		$149,900
Walker Street Park	900 Walker Street	2017		$106,500
Water Tower Park	301 Broadway	2025		$1,077,000
Washington Park	6 on the Lake		2027 partially funded	$5,000,000
Oak Hills Park	716 Martin Luther King Dr		2027 partially funded	$225,000
Canada Park (Sox Park)	300 Center Street		2028	
Ridgeland Park	620 Ridgeland Avenue		2029	
Patriot Park Playground	2224 N 950 West		2030	
Adams Park	307 Village Road		2031	

NOTICE UNDER THE AMERICANS WITH DISABILITIES ACT

In accordance with the requirements of Title II of the Americans with Disabilities Act of 1990 ("ADA"), the City of Michigan City will not discriminate against qualified individuals with disabilities on the basis of disability in its services, programs or activities.

***Employment*:** The City of Michigan City does not discriminate on the basis of disability in its hiring or employment practices and complies with all regulations promulgated by the U.S. Equal Employment Opportunity Commission under Title I of the ADA.

Effective Communication : The City of Michigan City will generally, upon request, provide appropriate aids and services leading to effective communication for qualified persons with disabilities so they can participate equally in the City of Michigan City's programs, services, and activities, including qualified sign language interpreters, documents in Braille, and other ways of making information and communications accessible to people who have speech, hearing, or vision impairments.

Modifications to Policies and Procedures : The City of Michigan City will make all reasonable modifications to policies and programs to ensure that people with disabilities have an equal opportunity to enjoy all of its programs, services, and activities. For example, individuals with service animals are welcomed in the City of Michigan City offices, even where pets are generally prohibited.

Anyone who requires auxiliary aid or service for effective communication, or a modification of policies or procedures to participate in a program , service, or activity of the City of Michigan City should contact the office of the ADA Coordinator as soon as possible but no later than 72 hours before the scheduled event.

Timothy D. Werner, P.E.
City Engineer / ADA Coordinator
100 E. Michigan Boulevard
Michigan City, Indiana 46360
(219) 832-4994
twerner@emichigancity.com

The ADA does not require the City of Michigan City to take any action that would fundamentally alter the nature of its programs or services or impose an undue financial or administrative burden.

Complaints that a program, service, or activity of the City of Michigan City is not accessible to people with disabilities should be directed, in writing, to the ADA Coordinator.

The City of Michigan City will not place a surcharge on a particular individual with a disability or any group of individuals with disabilities to cover the cost of providing auxiliary aids/services or reasonable modifications of policy, such as retrieving items from locations that are open to the public but are not accessible to persons who use wheelchairs.

GRIEVANCE PROCEDURE
AMERICANS WITH DISABILITIES ACT (ADA)
CITY OF MICHIGAN CITY, INDIANA

PURPOSE

In accordance with Section 35.107(b) of Title 28 of the Code of Federal Regulations, the City of Michigan City (hereinafter referred to as "the City") has adopted this formal grievance procedure to address any grievances that allege the City is not in compliance with Title II of the Americans with Disabilities Act of 1990. This procedure should be followed by anyone who seeks to file a grievanceG alleging disability discrimination by the City pertaining to City services, activities, programs, or benefits. This grievance procedure shall not apply to any claims under Title I of the ADA (employment-related complaints of disability discrimination).

PROCEDURES FOR FILING A GRIEVANCE

1. Grievance Form/Americans with Disabilities Act: A grievance shall be made in writing to the ADA Coordinator on a specified form, unless the claimant's disability prevents him or her from filing a written grievance, in which case alternative means of filing a grievance will be made available for persons with disabilities upon request (ie: personal interview, tape recording, etc.). The "*Grievance Form/Americans with Disabilities Act (ADA)*" is attached hereto and incorporated herein as "*Exhibit A*." The "*Grievance Form/Americans with Disabilities Act (ADA)*" may be obtained online at the City's website at www.emichigancity.com or at the office of the ADA Coordinator, which is located at:

Contact:	Timothy D. Werner, P.E; City Engineer
Address:	100 E. Michigan Blvd., Michigan City, Indiana 46360
Phone:	(219) 832-4994
Email:	twerner@emichigancity.com

2. Deadline for Filing Grievance: A grievance should be filed with the ADA Coordinator as soon as possible, but no later than sixty (60) days after claimant becomes aware of the alleged violation.

3. Investigation Process: Within fifteen (15) calendar days of receiving the grievance, the ADA Coordinator, or his/her designee, shall contact the claimant to discuss the grievance and possible resolutions. In the event the ADA Coordinator and the claimant cannot agree upon a satisfactory resolution of the matter, the ADA Coordinator shall issue a written response upon completion of the investigation, which shall include a response in a format accessible to the claimant (ie: print, large print, audio tape, etc.), if applicable.

The written response of the ADA Coordinator shall restate the grievance as received in writing. The report will state the section of the ADA with which the City is alleged not to be in compliance. The report will state the finding of the ADA Coordinator. If the ADA Coordinator

finds the City is not in compliance with the provisions of ADA, the report will identify in the transition plan the schedule for compliance, or identify the process and schedule to be used by the City to obtain compliance.

If it is the opinion of the ADA Coordinator, or his/her designee, that compliance has been achieved and the complainant does not agree, or his/her designee does not satisfactorily resolve the issue, the complainant may appeal the decision within fifteen (15) calendar days after receipt of the response to the Board of Public Works and Safety by timely filing a written "*Request for Review of Decision of ADA Coordinator*" in the Michigan City Clerk's Office. The "*Request for Review of Decision of ADA Coordinator*" form is attached hereto and incorporated herein as "*Exhibit B*." In addition, the "*Request for Review of Decision of ADA Coordinator*" form may be obtained online at the City's website at www.emichigancity.com or at the office of the ADA Coordinator.

Upon receipt of the complainant's written "*Request for Review of Decision of ADA Coordinator*," the Clerk's Office shall place the matter on the agenda for the next regularly scheduled Board of Public Works and Safety meeting. The complainant may attend the meeting and may present any additional relevant information to the Board.

The Board of Public Works and Safety will review all relevant information, including but not limited to the decision of the ADA Coordinator, the "*Request for Review of Decision of ADA Coordinator*" filed by the complainant, and any additional information presented at the meeting. The Board of Public Works and Safety will render a decision on the matter within forty-five (45) calendar days and provide the complainant with a response in writing, and where appropriate, in a format accessible to the complainant, with a final resolution of the complaint.

4. Retention of Records: The ADA Coordinator and the Board of Public Works and Safety shall maintain files and records of all grievances filed under this grievance procedure for a period of at least five (5) years following the date of the resolution or determination of the grievance by the ADA Coordinator.

5. Other Remedies: The right of a person to a prompt and equitable resolution of the grievance filed under this Grievance Procedure shall not be impaired by the person's pursuit of other remedies such as the filing of an ADA complaint with the responsible federal department or agency. Use of this grievance procedure is not a prerequisite to claimant's pursuit of other remedies.

ADA Facilities and Amenities

- Beach wheelchairs are available free, to access Washington Park Beach

☐ ***ACTION: Place signs in Washington Park to notify visitors of the wheelchair***

☐ ***STRATEGY: Complete in-house***

- Boardwalk structure from Lake Shore Drive to beach at stop 7 (2 ADA parking spaces next to the boardwalk)
- Seven hard surface beach paths are installed seasonally at designated public access beach access paths
- ADA accessible kayak launch on Trail Creek at Hansen Park
- Zoo observation tower has signage for those who can't access it showing the interior of the historic structure as well as pictures of the view from the top floor
- Added a concrete ramp for access to the stage at North Pointe Pavilion
- In 2026 we worked with Paladin, a non-profit organization based in Michigan City, who serves people with disabilities. We participated in their 2026 job training program and hired one of the clients as a seasonal golf course staff member.

SECTION 6: PUBLIC PARTICIPATION

The master plan incorporates input from stakeholders, city officials, park staff, and the public which was methodically solicited and assembled throughout the planning process to determine the demands and needs of our community for recreational programming, green spaces, trails, facilities, and leisure activities in Michigan City.

Extensive efforts to gain participation from stakeholders and the public were unprecedented. We collected public surveys, held public input sessions, made presentations, hosted a workshop, posted on social media, and put yard signs in all of our parks to encourage participation.

05/01/26 Presentation to Marsh Elementary School (62 students, 4 teachers)

09/16/26 Master Plan Presentation & Public Input Session No 1 at Park Board meeting – there were no comments from the public

09/21/26 Presentation to Krueger Middle School students – 70 participants

10/01/26 Master Plan presentation and survey distribution at Neighborhood Leadership Academy – 11 participants – 6 surveys were returned.

10/06/26 Presentation to Barker Middle School students – 80 participants

10/07/26 Public Workshop – 8 participants

Public Workshop

October 7, 2026



Station 1 Mapping

Safety Concerns

- Washington Park does not feel safe after dark
- Requests for increased police presence and enforcement
- Concerns about drag racing, overnight parking, and fireworks violations
- Support for closing Washington Park after dusk

Facility Improvements

- Renovate Michigan City Municipal North Golf Course clubhouse
- Repair and renovate Patriot Park
- Install security cameras at the Senior Center

Parking Needs

- Additional parking at Washington Park
- Consider a parking structure/garage during major events

New Amenities

- Riverwalk along Trail Creek connecting Uptown/Michigan Boulevard to the beach





Station 2 Investment

Preserve Historic Assets

- Restore WPA-era structures
- Restore Rock Garden ponds, bridges, and features
- Preserve and enhance Tower stairway landmarks

Expand Recreation Opportunities

- Create additional multi-use recreation spaces
- Add pickleball facilities
- Support new playground, walking path, and fitness amenities

Improve Parking Solutions

- Increase parking capacity during special events
- Better organize existing parking areas
- Explore a parking garage to protect park green spaces





Station 3 Programs

Arts & Culture

- More public art, murals, and sculptures
- Celebrate Michigan City history and culture
- Expand arts-based programming and events

Family Programming

- More family-friendly activities and events
- CPR and emergency preparedness education
- Programs that bring residents together

Community Partnerships

- Increased police and fire participation at events
- Build stronger community connections

Recreation & Wellness

- Expand youth sports opportunities
- Continue support for leagues and recreation programs
- Add wellness activities such as beach yoga





Station 4 Programs

Accessibility Improvements
*Improve accessibility throughout parks and recreation facilities
*Repair sidewalks, pathways, and other mobility barriers
*Increase awareness of accessibility resources and accommodations available to park users

Youth Sports & Recreation
*Expand affordable youth sports and recreation programs
*Continue sponsorships and financial assistance programs that help reduce participation costs
*Provide more opportunities for children and families to participate in recreational activities

Transportation Access
*Explore transportation options that help youth and families access sports programs and recreational activities
*Improve connectivity between neighborhoods and recreation facilities

Public Safety Concerns
*Concerns about speeding and racing vehicles in and around park areas
*Requests for increased enforcement of park rules and ordinances
*Reports of loud music, marijuana use, and other activities affecting the park experience
*Desire for a stronger public safety presence to improve community comfort and enjoyment

Trails & Active Transportation
*Strong appreciation for existing trail systems and bike paths
*Support for continued expansion and maintenance of trail connections throughout the community





Station 5 Success

Improve Community Connectivity
*Create safer and more attractive connections between Downtown and Washington Park
*Develop a Trail Creek Riverwalk to enhance recreation and waterfront access
*Explore pedestrian and bicycle crossings over or under U.S. 12 to improve safety and access

Preserve Community Assets
*Continue restoration and maintenance of historic facilities, including the Zoo Tower

*Maintain Washington Park's character and historic features

*Support ongoing improvements at the Washington Park Zoo, including exhibits such as Monkey Island

Maintain Existing Facilities
*Continue investing in golf course maintenance and improvements
*Prioritize care of existing park facilities alongside new projects
*Protect and enhance the quality of current recreational amenities

Increase Investment in Parks
*Support increased public funding for parks and recreation
*Recognize that quality parks and recreational amenities require sustained investment
*Expand programming and facilities to benefit both residents and visitors

Community Pride & Support
*Strong appreciation for Parks & Recreation staff and leadership
*Recognition of parks as important community assets and economic drivers
*Continued support for public engagement and long-term planning efforts





Preserve Historic Assets
- Restore WPA structures
- Revitalize Monkey Island and Water Garden
- Protect Washington Park's historic character

Improve Access & Parking
- Expand parking capacity
- Explore a parking deck
- Enhance park entrances and accessibility

Increase Safety & Cleanliness
- Install security cameras
- Improve family safety
- Maintain clean and welcoming parks

Expand Recreation & Connectivity
- Complete bike trail connections
- Develop a recreation center
- Add year-round recreation opportunities

Enhance Washington Park & Lakefront
- Create destination-quality amenities
- Add dining and visitor experiences
- Improve the overall lakefront experience

Support Accessibility & Inclusion
- Improve mobility throughout parks
- Provide inclusive facilities and restrooms



Participant Exercise

"If the Park Department could only accomplish 3 major things by 2031, what would they be?"

Key Themes Identified

- Safety and security improvements
- Washington Park enhancements
- Parking and accessibility needs
- Youth sports and recreation
- Arts, culture, and community programming
- Historic preservation and restoration
- Connectivity and trail development
- Continued investment in park facilities

10/21/26 Master Plan Presentation & Public Input Session No 2 at Park Board meeting
Four members of the public attended. One person asked us to investigate the "Youth on Course" golf program. Another presented a water lifejacket program for the beach and asked us to investigate the program's feasibility in Michigan City.

11/04/26 Master Plan Presentation & Public Input Session No 3 at Park Board meeting – incorporate comments from the meeting.

Stakeholder Summary

We typically don't get great attendance at workshops, so we specifically targeted 42 stakeholders, 36 of which agreed to interviews. This is 12 more than the 24 stakeholders interviewed during our last master plan process.

Number of stakeholders 35					
Number of responses 456					
Top Ten Comments	Number of Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Satisfied with maintenance	23	5%	working well/is valued	All who responded were satisfied with maintenance of our facilities. No one was dissatisfied.	Keep up the great work maintenance team!
Wash Park new parking lots	21	5%	facilities	Many stakeholders see a need for new parking lots in Washington Park	Applied for a planning grant to engineer two new parking lot, will apply for implementation grant in August 2027.
Trail/sidewalk connections	17	4%	barriers/inclusivity	Connectivity was the main barrier to access to park facilities and programs	Work with City Planner and Engineer to discuss connections with sidewalks, on street bike lanes, and none motorized trails.
Pickleball courts (indoors/outdoors)	15	3%	demand	Pickleball is desired by the community	Work with school system to increase pickleball courts at Barker Middle School in 2028 when the school closes as a middle school.
Transportation	14	3%	barriers/inclusivity	Many families do not have transporation to travel to park and rec programs and facilities	Work with the City Transit Department to investigate a "youth ride" program. Our bus service is currently free. Are there gaps in routes that can be changed?
Field House/Event Center	14	3%	new facilities	Many stakeholders see a need for a multi use facility that can facilitate sports and large events.	Pursue partnerships with the school system, YMCA, Michigan City Economic Development Corporation, Michigan City Redevelopment Commissions, and others to see if this a viable project.
Neighborhood programs	13	3%	programs needed	There is a need to extend programs and events into our neighborhoods for our underserved population who have financial and transportation barriers.	Applied for a planning grant to create more programming in neighborhood parks, will apply for implementation grant in August 2027. Work with school system summer feeding program, to program activities during and after food service. A part time, year-round Recreation Director positions was approved in the 2027 budget.
WPA works preservation	12	3%	improvements	There is a lot of interest in preserving our historical WPA Works.	Applied for a planning grant to engineer preservation projects for Monkey Island and the Rock Garden. Implementation grant will be applied for in August 2027.
Staff Image/Communication Good	10	2%	working well	Good planners, implementers, and communicators.	Continue to find ways to engage stakeholders and residents and to communicate well.
Beach Mats	11	2%	working well	Everyone, of every ability loves the hard surface beach access mats. We need more!	Construct a storage structure near the beach or at Park Maintenance. Apply for an IDNR Lake Michigan Coastal Program grant to install more beach mats.

We tallied the comments from each section of questions of the stakeholder interviews. We chose the top 5 comments (if there were five) and added the percentage of total comments to that question to each item.

What's working well?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Satisfied with maintenance	23	38%	working well/is valued	All who responded were satisfied with maintenance of our facilities. No one was dissatisfied.	Keep up the great work maintenance team!
Beach Mats	11	18%	working well/is valued	Everyone, of every ability loves the hard surface beach access mats. We need more!	Construct a storage structure near the beach or at Park Maintenance. Apply for an IDNR Lake Michigan Coastal Program grant to install more beach mats.
Staff Image/Communication Good	10	16%	working well/is valued	Good planners, implementers, and communicators.	Continue to find ways to engage stakeholders and residents and to communicate well.
New Programs	9	15%	working well/is valued	Doing a great job of introducing new programs and events.	Keep the momentum going with the new Recreation Director in 2027.
New Mobile Parking	8	13%	working well/is valued	Most people like the new system. Residents confused about their free annual permit.	Work on educating residents in 2027.

Safety/security?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Safety/security	9	60%	gaps	more enforcement, lighting, cameras	Work with police and IT departments
Hire Recreation Director	3	20%	gaps	fill position for new programs	Approved in the 2027 budget
Staff/resources	3	20%	gaps	not enough staff and resources for the size of our park system.	Must increase revenue to hire more staff

Future facility needs?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Washington Park new parking lots	21	36%	new facilities	Many stakeholders see a need for new parking lots in Washington Park	Applied for a planning grant to engineer two new parking lot, will apply for implementation grant in August 2027.
Pickleball Courts	15	25%		Add pickleball courts	Working with school system to add more at Barker Middle School in 2028
Field House/Event Center	14	24%	new facilities	Many stakeholders see a need for a multi use facility that can facilitate sports and large events.	Pursue partnerships with the school system, YMCA, Michigan City Economic Development Corporation, Michigan City Redevelopment Commissions, and others to see if this a viable project.
Beach retail/concession/rentals	7	12%	new facilities	Want more concessions on the beach, rentals, souvenirs, etc.	Explore a boardwalk atmosphere without obstructing the viewshed
Bike facilities	2	3%	new facilities	Want bike repair stations, bike racks, bike rentals, more trails	Explore with the new Pine Street cultural corridor

New programs?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Neighborhood programs	13	45%	new programs	There is a need to extend programs and events into our neighborhoods for our underserved population who have financial and transportation barriers.	Applied for a planning grant to create more programming in neighborhood parks, will apply for implementation grant in August 2027. Work with school system summer feeding program, to program activities during and after food service. A part time, year-round Recreation Director positions was approved in the 2027 budget.
Kids Programs	5	17%	new programs	Need youth programs for all ages	Work with YMCA and Michigan City Area Schools to create programs for all ages
Fitness Programs	5	17%	new programs	More fitness programs desired	Once the Fedder's Alley fitness park is completed in 2027, and we have a new Recreation Director, we can add more fitness programs
Environmental education	3	10%	new programs	With all of our environmental assets, we need educational programming	Work with Trail Creek Watershed Parntership, schools, YMCA and new Recreation Director
Events more	3	10%	new programs	Need more events	We have many events througout the summer, need to create a better city wide calendar to get the word out.

Other interests included 3 on 3 basketball tournaments, adult basketball league, birding programs, dodgeball league, dog park, more food trucks, frisbee and miniature golf,

shuffleboard courts, soccer areas, sports camps, teen programs, tennis club, Trail Creek access, walking club, walking history tours, and youth sports.

Barriers, inclusiveness, accessibility?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Trail/sidewalk connections	17	36%	barriers/inclusivity/accessibility	Connectivity was the main barrier to access to park facilities and programs	Work with City Planner and Engineer to discuss connections with sidewalks, on street bike lanes, and none motorized trails.
Transporation	14	30%	barriers/inclusivity/accessibility	Many families do not have transporation to travel to park and rec programs and facilities	Work with the City Transit Department to investigate a "youth ride" program. Our bus service is currently free. Are there gaps in routes that can be changed?
Fees	6	13%	barriers/inclusivity/accessibility	Can't afford to participate	Seek corporate sponsorships for scholarships
Communication	5	11%	barriers/inclusivity/accessibility	Families don't know how to find information on events/programs	Have new Recreation Director create a communication plan
Large print/braille/multi lingual signs	5	11%	barriers/inclusivity/accessibility	Need better signage	Investigate large print, braille and expand our bilingual program

Other barriers mentioned were lack of sidewalks, repairs needed to sidewalks, need more beach wheelchairs, need an elevator at Krueger Memorial Hall, need more weekend and evening activities for those in the work force.

Trends/new demographics?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Family programs	6	32%	trends/new demographics	New housing, new businesses & people	Reach out to new neighborhoods and apartment complexes, send out surveys to gauge needs
Younger, active, diverse new people	5	26%	trends/new demographics	New housing, new businesses & people	Reach out to new neighborhoods and apartment complexes, send out surveys to gauge needs
Walking, biking	4	21%	trends/new demographics	New housing, new businesses & people	Reach out to new neighborhoods and apartment complexes, send out surveys to gauge needs
Air B & B's	2	11%	trends/new demographics	New housing, new businesses & people	Reach out to new neighborhoods and apartment complexes, send out surveys to gauge needs
Dog friendly	2	11%	trends/new demographics	New housing, new businesses & people	Reach out to new neighborhoods and apartment complexes, send out surveys to gauge needs

Other trends noted were an increase in leisure spending, need for water activities, fishing, winter programs, people working past 65 years old, decrease in school aged children, and an increase in homeless people.

Partnerships?
Amazon/Google/big business
Associations (Main St, restaurants, neighborhood)
Health Linc
Northshore Health
Adopt a park
Schools
Boys & Girls Club
Chamber of Commerce
MCEDC
Michigan City RDC
Other Park Departments
Scouts
Service Leagues
Shared use facilities
Shirley Heinze
The Collective
Volunteers (art, music, etc.)
Zoo Society

Funding Opportunities?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Large events/festivals	5	29%	funding opportunities	Host bigger festivals and events	The park department has limited capacity to host large events. City events are hosted through the City Events Department. To increase our revenue, we woul have to increase set up/trash collection/tear down fees over our actual cost.
Park & rec impact fee	5	29%	funding opportunities	Many surrounding communities use this tool	Would require support of Mayor, City Council, RDC, MCEDC, residents. Worth investigating.
Large Businesses	3	18%	funding opportunities	See donations and sponsorships	We are currently doing this
Develop a long term funding model	2	12%	funding opportunities	5 to 10 years	We need to investigate funding resources outside of our annual budget to complete this task.
LaPorte County Convention & Visitor Bureau	2	12%	funding opportunities	Should invest more in Michigan City	They pay a fee for the annual boat races in Washington Park, however, it does not cover our costs. They make a donation to Patriot Park annually as they collect hotel tax, and the tournaments fill the hotels. Investigate an annual donation from their annual budget for capital improvements at Patriot Park

What is there a demand for/Improvements?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Pickleball courts (indoors/outdoors)	15	28%	demands/improvements	Pickleball is desired by the community	Work with school system to increase pickleball courts at Barker Middle School in 2028 when the school closes as a middle school.
WPA works preservation	12	22%	demands/improvements	There is a lot of interest in preserving our historical WPA Works.	Applied for a planning grant to engineer preservation projects for Monkey Island and the Rock Garden. Implementation grant will be applied for in August 2027.
Update/add restrooms	10	19%	demands/improvements		Applied for a planning grant. Can investigate upgrading Washington Park restrooms. Implementation grant will be applied for in August 2027.
Winter activities (skating/skedding)	10	19%	demands/improvements	Ice skating, sledding, indoor classes or activities, family activities	Have new Recreation Director investigate winter activities. Snow fall has been a challenge over the past decade, although we get a lot of snow at one time, it isn't over the entire winter season.
Patriot Park parking lots / finish park	7	13%	demands/improvements	Parking is horrible, need to add lots	Need to find a funding source.

Operational challenges?	# Comments	% Total Comments	CATEGORY	COMMENTS	PARK RESPONSE
Funding/capital	10	56%	operational challenges	Find outside sources of funding	Investigating funding sources. Setting up a non-profit to be eligible for grants.
Staffing	5	28%	operational challenges	Need more staff for size of park system	Would require generating additional revenue
Communication	1	6%	operational challenges	More ways to communicate with diverse population	Recreation Director to create communication plan
New equipment	1	6%	operational challenges	Need more equipment to keep up with work load	Annual capital requests
Workforce programs for youth	1	6%	operational challenges	Need to train our youth	Work with Mayor and City Workforce Development to partner on programs

Survey Summary

March 30, 2026 through October 16, 2026 Surveys were available

372 Surveys were received (31 paper surveys and 296 online surveys). Surveys were available from March 30, 2026 through October 16, 2026. Surveys were available online, and paper copies were available at the Park Office, Mayor's Office, Clerk's Office, the Michigan City Public Library, the Michigan City Municipal Golf Courses, the Washington Park Zoo, the Michigan City Senior Center, the LaPorte County Convention and Visitors Bureau, and the Michigan City Chamber of Commerce. Surveys were also emailed along with a QR linking to the online survey, to the following organizations:

All City email blast
Beachwalk Association
Commission of African American Males
Dunescape Association
LaPorte County Life Magazine
Leadership LaPorte County Academy
League of Women Voters
Main Street Association/Uptown Arts District
Michigan City Farm Market
Michigan City Historical Society
Michigan City Municipal Band
Michigan City Port Authority
Michigan City Public Art Committee
Purdue North Central
Save the Dunes Council
Senior Center Newsletter
Sheridan Beach Homeowners Association
The Beacher Magazine
Trail Creek Watershed Partnership
Unity Foundation of LaPorte County
Walker Street Community Garden
Washing Park Zoological Society
WEFM Radio

MICHIGAN CITY PARKS & RECREATION

Community Survey Results

What 372 respondents told us about our parks

Park Board Meeting · October 21, 2026

William Walker, Assistant Park Superintendent

Who responded

372

total responses

336 residents (90%)

36 non-residents (10%)

Respondents by age

50 or older · 207 (56%)



20–49 · 161 (43%)



19 or younger · 4 (1%)



Only 4 respondents were 19 or younger, so youth and young families are underrepresented in these results.

ACCESSIBILITY

88%

of respondents feel our facilities are accessible

Where they want improvements

- ✓ More beach mats
- ✓ Sidewalks at Washington Park
- ✓ Paving at Washington Park
- ✓ Parking at Patriot Park

WHAT RESIDENTS USE

Our most-used facilities

Top five, as ranked by respondents

1. Washington Park
2. Gardena Park
3. Water Tower
4. Millennium Plaza
5. Patriot Park

WHAT RESIDENTS WANT

Facilities to add

Top five requests for new amenities

1. Sportsplex
2. Waterpark or pool
3. Bike trails
4. New golf course clubhouse
5. Pickleball and tennis courts

WHAT RESIDENTS WANT

Programming to add

Top five requests for new programs and events

1. More free music
2. More for kids
3. Use the bandstand
4. Nature programming
5. More food trucks

STAYING INFORMED

How residents want to hear from us

Top five ways to share news and events

1. Social media
2. Digital sign at Washington Park
3. Flyers
4. Mailers
5. Park bulletin boards

MESSAGE UNDERNEATH IT ALL

Build new, but maintain what we have.



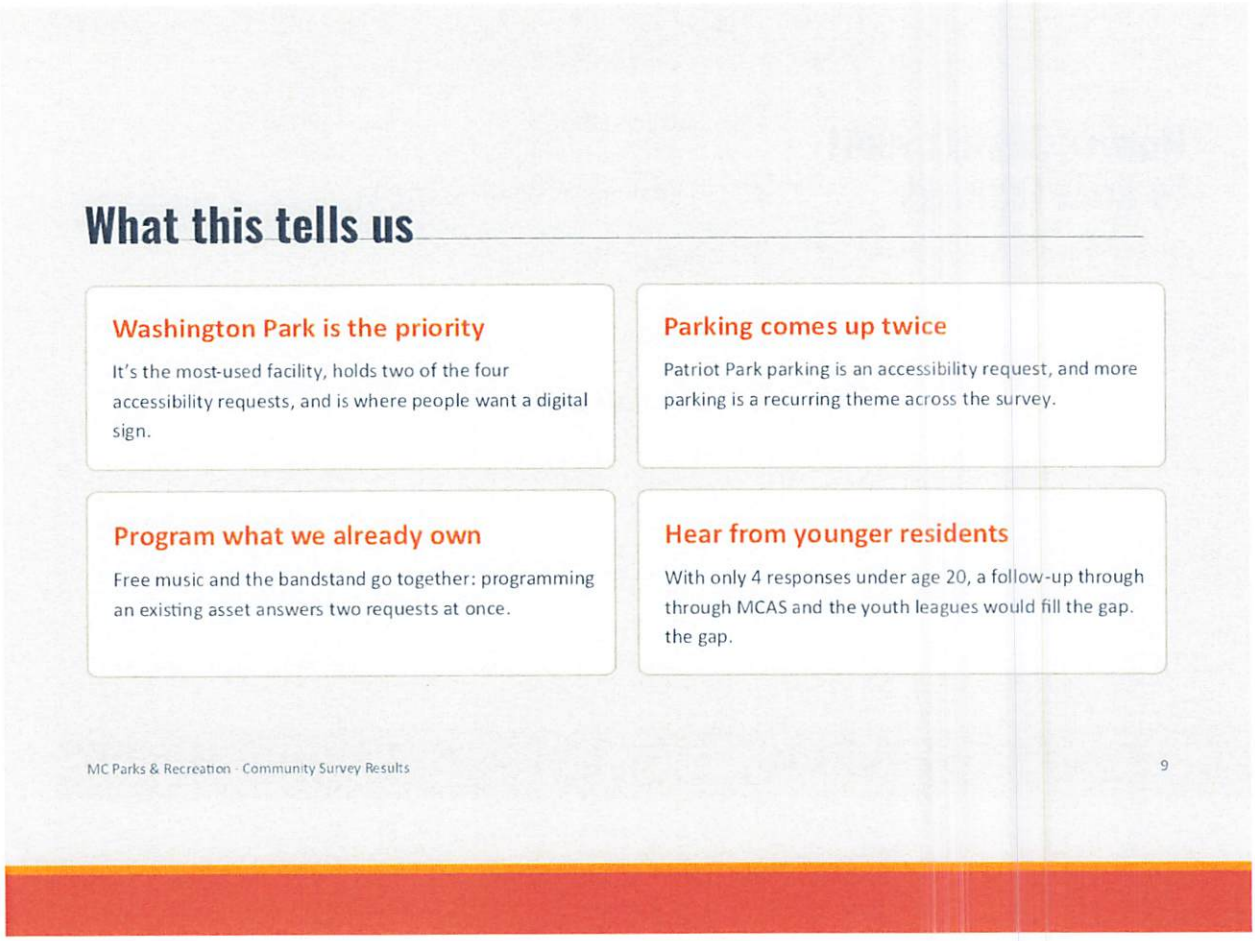
Better lighting



More parking



More restrooms



SECTION 7: NEEDS ANALYSIS

The purpose of the needs analysis is to quantify and understand the recreational programming and facility needs of our community. In order for our department to develop a long-range plan for providing the right recreational programs and facilities we must understand our community's recreational desires, actual needs and social makeup.

Needs can be difficult to quantify. A numerical standard does not always reflect a community's makeup, economic situation, history, traditional recreation uses, or political environment. The needs analysis assessed the recreational needs of our community using public and stakeholder input and Indiana's 2026-2030 Statewide Comprehensive Outdoor Recreation Plan (SCORP).

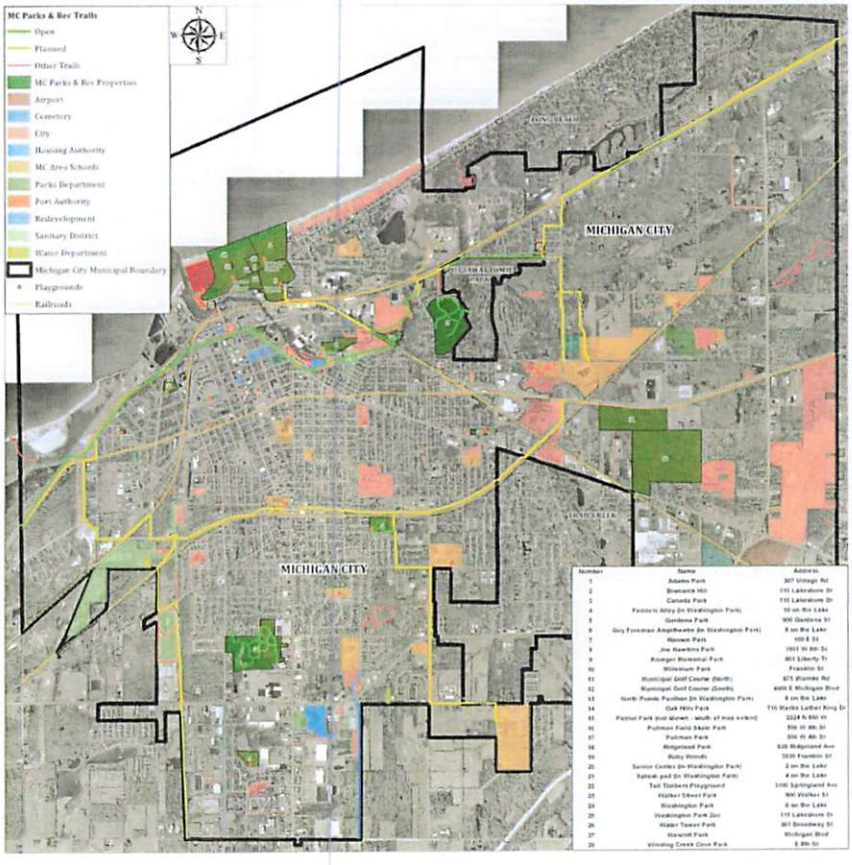
These statewide needs identified in the SCORP were also high priorities to our residents; improved lakefront access, expanded trail and non-motorized trail connections, updating of aging park infrastructure, increased accessibility and inclusivity, and investing in destination recreational assets such as Washington Park, the beach, the Washington Park Zoo, and our collection of WPA Works.

We continue to participate in the NRPA Park Metrics benchmarking program and value the information provided through the Annual Agency Performance Review. However, the benchmark findings were not heavily relied upon in this master plan because we recognize the limited and highly diverse nature of the national sample. Differences in geography, climate, access to major natural resources, such as Lake Michigan and the Indiana Dunes National Park, and community demographics can make direct comparisons challenging. For that reason, the needs assessment placed greater emphasis on local conditions, resident feedback, stakeholder input, and statewide recreation priorities to ensure that recommendations accurately reflect the needs of Michigan City.

We analyzed current recreational programming and facilities and looked at other area recreational opportunities to make sure our resources are not being used to duplicate facilities or programs offered by other organizations in or around our community.

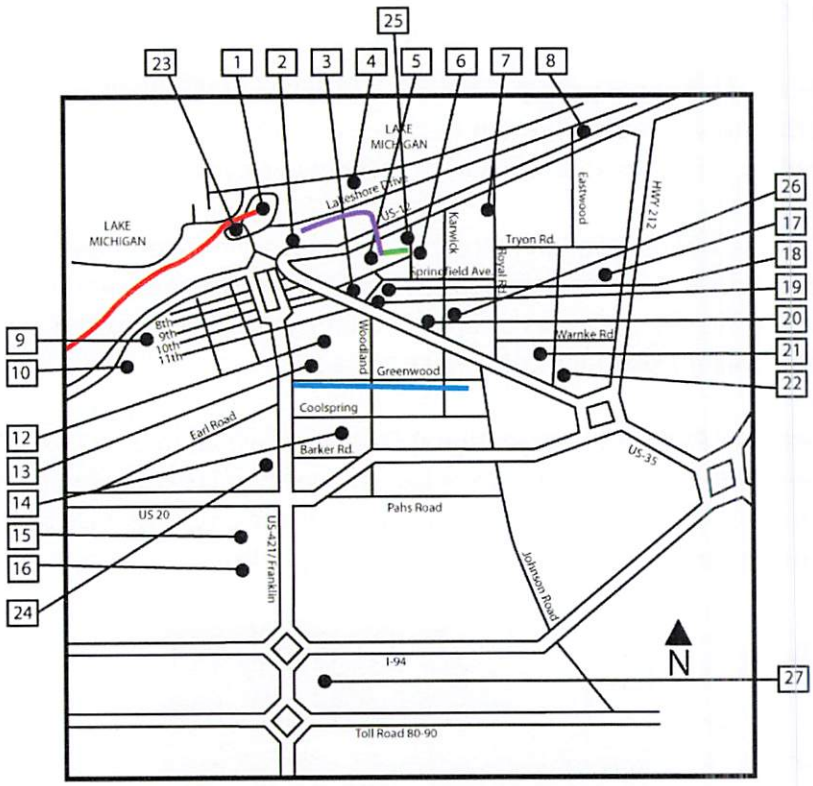
We reviewed our 2022-2026 Action Plan. Projects which were not completed during the last five years were analyzed. Some projects were moved forward into the new Action Plan and others, which were not deemed to be priorities or are no longer valid, were deleted. New projects identified during the current planning cycle were added.

In addition, we created a Parks and Recreational Trails map which helped us identify gaps in park facilities throughout the city. The map helps us identify recreational opportunities and current connections and missing connections throughout the city. We included school and church parks and playgrounds that are accessible to the public.



Park staff prioritized the projects with estimated costs and funding sources to create the 2027-2031 Action Plan.

SECTION 8: NEW/EXISTING FACILITIES LOCATION MAP



Michigan City Parks and Recreation Department

1 Washington Park	17 Tall Timbers Playground
2 Canada Park	18 Ridgeland Park
3 Jerrigan's Hill Park	19 Walker Street Park
4 Beachwalk	20 Water Tower Park
5 Hansen Park	21 Municipal Golf Courses
6 Krueger Memorial Park	22 Mott's Woods
7 Oak Hills Park	23 Millenium Plaza
8 Pinewood Avenue Triangle	24 Ruby Woods
9 Pullman Field (Skate Park)	25 Winding Creek Cove
10 West 8th Street Tot Lot	26 Karwick Nature Park
	27 Patriot Park
12 Cleveland Avenue Park (Eastport)	Trail Creek Greenways Phase 1
13 Zilla Square Park	Singing Sands/Lighthouse Trail, Phase 1
14 Gardena Park	NIPSCO Greenways Phase 1
15 Adams Park	Peanut Trail
16 Henry Lake Area	

SECTION 9: PRIORITIES AND ACTION SCHEDULE

ACTION PLAN SUMMARY

Items that have been identified in this action plan involve many facets of parks and recreation ranging from infrastructure improvements, park renovations, and laws that affect accessibility in outdoor recreation. The 2027-2031 action plan addresses our top priorities.

The issues identified in the planning process via public and stakeholder input and from analyzing the data and statistics of users and program participation included Washington Park, Washington Park Zoo, neighborhood parks, the municipal golf courses, Patriot Park (sports facility), the Michigan City Senior Center, Krueger Memorial Park and rental hall, the maintenance facility, trails, and budget and financing.

There are no recommendations currently to build new neighborhood parks, but rather the focus is on renovating and improving the assets that we currently manage. The property map shows gaps in recreational opportunities on the south side of Michigan City. We will investigate options to partner with the Michigan City Area Schools, who has property on the south side, to add park facilities and trails or sidewalks that connect to the surrounding neighborhoods.

The issues that received the highest priority were placed in the five-year action plan for implementation. The following is a summary of the action plan's key issues.

WASHINGTON PARK

In 2016 the Park Department contracted with Hitchcock Design Group to create a master plan specific to Washington Park. The plan can be found in Appendix D and at: *https://www.emichigancity.com/DocumentCenter/View/1294/2016-Washington-Park-Master-Plan*. While the master plan lays out our future goals for Washington Park, only the new playground has been funded. In the short term, several items should be addressed including updating the restrooms near the zoo and the beach. The restroom in Fedder's Alley will be demolished and a new ADA compliant restroom constructed at the new playground in Fedder's Alley. Parking lots need to be sealed and striped, including directional arrows, in all parking lots, add gates to the exit of the main parking lot, and add signage to direct visitors to the public restrooms and restaurant at North Pointe Pavilion. Address security in the park, especially during the busy summer months. Concerns regarding the homeless population in Washington Park need to be addressed including sleeping in shelters and living in the dunes. There was a lot of interest from stakeholder to preserve our WPA Works collection in Washington Park and the Washington Park Zoo. Construct additional parking lots.

NEIGHBORHOOD PARKS

The needs that have been identified in Michigan City's neighborhood parks are primarily ADA accessibility, safety and programming. All of our parks do not comply with ADA laws that govern outdoor recreation. Playgrounds will need to be replaced or modified to meet current standards. Accessibility issues concerning accessible routes, benches, picnic tables, restroom facilities, drinking fountains, grills and shelters need to be assessed. Another high priority throughout the master plan process is the need to bring programming to neighborhood parks,

removing the transportation barrier many of our family's face. We have been invited to submit a non-competitive grant application to the Community Parks Initiative for a $150,000.00 Planning Grant. We expect a notice of award in the 4th quarter of 2026. This planning grant will allow us to create a neighborhood park plan and once completed, we will apply for a $6,000,000.00 competitive phase II CPI Implementation Grant to implement the plan.

Funding for improvements will come from a variety of sources including city capital improvement funds, Community Development Block grants, and other grant opportunities.

GOLF COURSES

Land within the golf course is limited, so the potential for acquiring adjacent land will always be a priority. A golf cart replacement plan is identified in the Action Plan.

An interior renovation of the south course clubhouse was completed; exterior renovations need to be completed. Interior and exterior renovation to the north clubhouse are scheduled for 2027. Drainage on the south course needs to be investigated.

PATRIOT PARK

The completion of Patriot Park was listed as a goal in our previous five-year Master Plans. Funding has not been secured to move forward with the proposed construction of the ball fields, additional parking lots, restrooms, and a concession and storage building. Until we add additional parking improvements and larger fields, we will not be able host the larger, revenue generating tournaments. We did renegotiate contracts for the 2027 season and will be bringing in a considerably larger amount of revenue, allowing us to reinvest in the park.

GREENWAYS/TRAIL SYSTEMS

The City's first multi-use trail, The Trail Creek Greenway Trail, was constructed in 2006. Phases I and II of the Singing Sands Trail, part of the tristate Marquette Trail, were completed in 2021.

There are four segments of Phase III. Phase III-B was completed in 2022. Phases III A, C, and D are fully funded and we are completing design and property acquisition. Construction is scheduled for 2027/2028. The next priority trail we will pursue is the NIPSCO Greenway as State, Federal or grant funding becomes available.

Trails emerged as a growing priority among survey respondents, with more than 13% including them among their top five choices for new facilities. This represents a 4% increase compared to the previous master plan survey, demonstrating increased demand for expanded trail opportunities.

The 2005 Trails and Greenways Master Plan can be found in Appendix F and at: https://www.emichigancity.com/DocumentCenter/View/2014/2005-MC-Trails-and-Greenways-Master-Plan-Executive-Summary.

WASHINGTON PARK ZOO

Because of its unique WPA-era features, distinctive topography, specialized exhibits, and diverse animal collection, we determined that the Washington Park Zoo warrants a dedicated Master Plan focused exclusively on the zoo's future development and preservation.

The Washington Park Zoo's 2026-2030 Strategic Plan, "Swinging into Action" can be found in Appendix C and at:
006c24_164994c033fd4d41b8473f2815029223.pdf.

Our zoo currently operates with 9 full time staff members and several seasonal employees. We added a full-time zookeeper position in 2023 and a full-time maintenance craftsman in 2024. The added staff has allowed us to complete more projects in house and extend dates and hours of operation, generating more revenue. The zoo operates a loss annually and has to be subsidized by the city. It is important to continue to generate more revenue through gate fees, events & programs, concessions, and retail sales at the gift shop.

KRUEGER MEMORIAL PARK and HALL

Krueger Memorial Hall generates rental revenue to offset expenses in our operating budget. The hall is quite popular, but rising utility, labor and insurance costs are preventing it from being financially self-sustaining.

While we have increased rental fees for the 2027 season, we must balance revenue generation with affordability to avoid pricing out potential users, which would ultimately undermine the facility's ability to become financially self-sustaining.

The interior of the facility is in good condition and should not require any major repairs or updates for the next five years other than upgrading the AV system, adding a chair lift or elevator, and adding an ice machine for the use of renters.

Exterior repairs needed at the facility include removing broken concrete sidewalks and parking area in the back of the hall and replacing with new and posting a new rules sign.

Over the last several years our maintenance crew has cleared several trails throughout the 37-acre forested parcel. The trails had been overgrown for decades and were not usable. We will map the trails, add trail markers with mileage distances, and produce on online mapping system for trail users.

MICHIGAN CITY SENIOR CENTER

The Michigan City Senior Center generates revenue from rental fees. The fees associated with the Senior Center are kept in a non-reverting fund to offset operating and maintenance expenses.

The hall is quite popular, but rising utility, labor and insurance costs are preventing it from being financially self-sustaining.

While we have increased rental fees for the 2027 season, we must balance revenue generation with affordability to avoid pricing out potential users, which would ultimately undermine the facility's ability to become financially self-sustaining.

The building is 26 years old and will require work in the near future. In the fall of 2026, we completed a needs assessment of the Senior Center building including the roof, HVAC systems, windows and doors, replacement of tables and chairs, restroom upgrades, appliances, solar panels, and improvements needed to the interior and exterior. We prioritized all items, received budgetary estimates for the work, and added them to our action plan.

PARK MAINTENANCE FACILITY

The City purchased the building around 1990. The windows and doors are original to the building and need to be replaced along with the exterior siding.

The City has made major investments to this facility in recent years. The facility is located between the regional attraction International Friendship Gardens and a Michigan City Fire Station so it is important to address the curb appeal of this facility. Energy efficiency must also be addressed.

The building used to house a car dealership and has a large showroom with windows. The windows should be replaced with a solid wall and smaller energy efficient windows.

SHERIDAN BEACH ESPLANADE

Continue to seek funding for restoration and public access in Sheridan Beach and the esplanade. Continue to offer homeowner's adjacent to the esplanade restoration licenses to remove invasives and plant natives on park property adjacent to their properties.

Beach access Mats were originally added to 4 public access beach paths in 2020. The public response was so great we added 3 more paths. If we are to add more, we need to build a storage facility to prolong the lifetime of the mats. Ideally, we would store them in Washington Park to reduce the labor of moving them back and forth from our maintenance facility.

RECREATIONAL PROGRAMMING

Although the last Master Plan identified programming as a challenge, due to the Recreation Director position being eliminated in 2016, current conditions have changed considerably. Over the past two and a half years, the new Assistant Superintendent has successfully implemented a wide range of new and diverse recreational, educational, and community activities over the past two and a half years. By eliminating our City Kids Day Camp summer program, which has seen a steep decline in participation since COVID, we were able to add a part-time year-round Recreation Director to our 2027 budget.

BUDGET AND FINANCE

Adequate funding of parks and recreational programming and development is a continuing challenge for any park and recreation board. The Michigan City Park Department and Park Board should continually search for additional funding sources including grants, public/private

partnerships, foundations and other methods of creative financing to assure implementation of the Action Plan to meet the recreational needs of Michigan City.

It is critical moving forward that we actively seek alternate forms of funding or our aging park system will continue to decline.

Recommendations include:

- Re-evaluate all rental and user fee schedules annually to ensure that fees cover costs
- Consider and evaluate public/private partnerships when possible
- Evaluate leasing opportunities
- Sponsorships (corporate/private)
- Pursue grants where applicable and appropriate
- Investigate the possibility of general obligation bonds for large capital projects when other methods of financing are not available

Limitations to fund a wide array of programs and facilities are challenges to address. Overcoming these limitations and constraints will require use of the various sources of funds available. Below is a brief description of the principal resources available to Michigan City Park and Recreation Department for implementing programs and developing facilities for recreational purposes within the city of Michigan City.

Park Budget - Annual tax allocations from the general city tax levy could are utilized for both operating costs and financing capital improvements. However, general tax dollars are not available for extensive capital improvements.

Unappropriated Balances – Cash balances in non-reverting funds can be used for capital purchases and projects. A request for an appropriation is made by Park Board resolution, with consent of the Mayor, to the City Council.

NON-REVERTING FUNDS

- Zoo Education Fund 1303 – Separate account established for collection of monies from the educational and recreational programs of the zoo, and generated funds are used for educational supplies, camp supplies, candy, craft items, holiday decorations, guest lecture fees, signage, books, and special education programs.
- Senior Center Fund 1304 – Separate non-reverting fund established for collection of monies from rentals. Funds can be used for maintenance, repairs, replacement and improvements.
- Recreation Fund 1311 – Separate account established for collection of revenues to service recreational programs. Generated funds are used for equipment, materials, awards, improvement of facilities, fees for instructors, umpires, officials, and security personnel.
- Golf Fund 1314 – Separate, non-reverting fund with revenue coming from user-generated fees at the golf courses. No tax monies fund the golf budget, currently the courses generate sufficient income to cover expenses for maintenance and operation.

- Concession Fund 1315 – Separate account that generates revenue via concession and novelty sales. Funds can be used for operating expenses of the facilities, repairs, equipment and capital improvements.
- Gifts and Donations Fund 1316 – Donations of money, land and time are an important resource to any park and recreation board. Donations are important from the point that they can be used to match grants from other sources.
- Patriot Park Fund 1320 – Separate account established for revenues from the advertisement/billboard program at Patriot Park. Funds are used for capital and equipment needs at this facility.

General Obligation Bonds

General obligation bonds, which are retired by tax money, provide a funding source for implementation of large-scale projects. The Michigan City Parks and Recreation Board's bonding power cannot be in excess of two percent (2%) of the assessed valuation of the taxing district. A hearing must be held and approval is required by the City Council.

Public/Private Partnerships

Park services across the country utilize public/private partnerships as a way to fund, enhance, and further develop programs and facilities. An example of this successful approach within our own department was the construction of a planned baseball field at Patriot Park by the Duneland Youth Baseball Association and the construction of soccer fields by the Michigan City Soccer Club that required no city funds or burden to taxpayers to construct. Continue to collaborate with the YMCA and the Michigan City Area Schools, the LaPorte County Convention and Visitors Bureau, and the Michigan City Economic Development Corporation, and the Michigan City Redevelopment Commission to identify projects and funding sources.

Action items completed during the 2022-2026 5-Year Master Plan

YEAR COMPLETED	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT	COMMENTS
2022	Admin	Project	Singing Sands Trail	completed phase III-B	1,842,195	
2022	Maint	Project	Park Maintenance	maint bldg pave parking lot (patch & resurface)	78,000	
2022	Maint	Project	Park Maintenance	install new man and overhead doors and 2 new furnaces for energy efficiency	28,300	
2022	Maint	Project	Park Maintenance	upgrade showroom windows for energy efficiency	50,000	
2024	Senior Ctr	Project	Senior Center	replace floor, move offices	227,075	
2022	Zoo	Equipment	WP Zoo	New pickup truck to replace Tahoe	36,000	
2023	Admin	Project	Peanut Bridge	Replace wood decking and railings	40,000	
2023	Maint	Equipment	Oasis	OSHA safety equipment-coverted to fresh water no longer needed	20,000	2023 removed from action plan
2023	Maint	Staff	Staff	Reinstate 2 full time laborers	131,500	2023 1 Laborer & 1 Skilled Craftsman added to budget
2023	Zoo	Staff	Staff	Reinstate 2 full time keepers and 1 maintenance craftsman	196,350	1 Craftsman & 1 Keeper added to 2023 budget
20226	Admin	Project	N/A	Apply for 501(c)3 status for Park Foundation	0	
2024	Admin	Project	Communication	Create effective public communication plan	0	
2024	Admin	Project	Old Bandstand	Strip, repair wood, paint - install LED lighting on roof & ceiling	429,000	
2024	Admin	Project	Water Tower Park	update equip for safety & ADA	1,020,000	
2025	Golf	Project	Golf Course	Asphalt cart paths	242,812	
2024	Golf	Project	South Course	Pro Shop Renovation	50,000	
2024	Senior Ctr	Project	Senior Center	replace floor, move offices	227,075	
2025	Maint	Equipment	Maintenance	Chevy Silverado Pickup Truck with Plow	55,000	
2025	Maint	Equipment	Maintenance	Stand up blower	15,000	
2026	Admin	Project	Washington Park	Fedder's Alley all inclusive playground & fitness park	5,000,000	2026/2027 in progress
2026	Maint	Project	Millennium Plaza	Repair fountain - demolished 2026	160,400	
				TOTAL COMPLETED	9,848,707	

2027-2031 Action Items (by year)

It is unrealistic to expect that all capital requests will be funded in the year that they are scheduled. Projects unfunded will be carried forward into the next funding year.

YEAR	TOTAL
2027	$26,836,583
2028	$9,260,471
2029	$25,000
2030	$200,000
2031	$245,000
TOTAL	$36,567,054

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2027	Admin	Equipment	Wash Park	NPP security camera system	$32,000
2027	Admin	Equipment	Washington Park	security camera system	$125,000
2027	Admin	Project	Wash Park	NPP Parking Lot	$2,185,984
2027	Admin	Project	Washington Park	Construct west boardwalk in Fedder's Alley	$1,811,221
2027	Admin	Project	Oak Hills Park	park renovation project	$500,000
2027	Admin	Project	Gardena Phase II	completed ADA updates	$250,000
2027	Admin	Project	Ridgeland Park	update equip for safety & ADA	$250,000
2027	Admin	Project	Adams Park	park renovation project	$1,000,000
2027	Admin	Project	Canada Park	ADA access, add swing set with adaptive swing	$100,000
2027	Admin	Project	Hansen Park	new transfer bench & sign for ADA kayak launch, resurface b-ball ct, kayak lockers/rentals	$36,000
2027	Admin	Project	Joe Hawkins Park	ADA access to swings, add adaptive swing	$50,000
2027	Admin	Project	Hansen Park	Add bollards to prevent driving down trails	$1,000
2027	Admin	Project	Water Tower	Add climbing blocks on sides of hillside slide	$5,000
2027	Golf	Equipment	Golf Course	replace 22 golf carts - rotation yr 4 of 4	$104,500
2027	Golf	Equipment	Golf Course	Z Master 7500	$30,000
2027	Golf	Equipment	Golf Course	Toro Procore 648s Aerator	$44,000
2027	Golf	Equipment	Golf Course	Toro Sand Pro 5040	$39,000
2027	Golf	Equipment	Golf Course	Dump truck with plow	$75,645
2027	Golf	Equipment	Golf Course	Toro Groundsmaster 3300	$59,112
2027	Golf	Project	Golf Course	North course clubhouse renovation	$58,000
2027	Golf	Project	Golf Course	Professional engineering for drainage improvements	$50,000
2027	Golf	Project	Golf Course	Improved communication/remote monitoring of nc & sc pump stations	$20,000
2027	Maint	Equipment	Maintenance	(1) custodian truck	$60,000
2027	Maint	Equipment	Patriot Park	(1) F-550 4 x 4 dump truck w/plow	$152,000
2027	Maint	Equipment	Maintenance	(2) laborer trucks	$120,000
2027	Maint	Equipment	Maintenance	bulldozer	$500,000
2027	Maint	Project	Washington Park	Mill and resurface lot 1 parking lot/drives	$345,984
2027	Maint	Project	Gardena Park	resurface walking trail	$165,000
2027	Maint	Project	Washington Park	Mill and resurface Fedders parking/drives	$116,706
2027	Maint	Project	Washington Park	Mill and resurface Lot 2 parking/drives	$100,965
2027	Maint	Project	Washington Park	Mill and resurface Sr Ctr parking/drives	$174,900
2027	Maint	Project	Lot 2 Restrooms	refurbish	$700,000

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2027	Maint	Project	Patriot Park	New parking lot 5	$97,400
2027	Maint	Project	Patriot Park	New parking lot 1	$580,400
2027	Maint	Project	Patriot Park	New parking lot 4	$192,500
2027	Maint	Project	Patriot Park	New parking lot 3	$191,500
2027	Maint	Project	Patriot Park	New parking lot 2	$281,100
2027	Maint	Project	Park Maintenance	efficiency	$55,500
2027	Maint	Project	Washington Park	Mill and resurface Sr Ctr parking/drives	$174,900
2027	Maint	Project	Ruby Woods	Map out trails, online map, add two new rules signs	$2,000
2027	Rec	Staff	Staff	Reinstate full time Recreation Director	$59,466
2027	Sr Ctr	Project	Senior Center	Ph II remodel, new carpeting (pool table, conf room, new flooring (classroom, kiln room, painting	$60,000
2027	Sr Ctr	Project	Senior Center	Replace west exterior door	$4,800
2027	Sr Ctr	Equipment	Senior Center	replace 300 chairs	$25,000
2027	WPMP	Project	Washington Park	Complete Rock Garden Restoration	$500,000
2027	WPMP	Project	Washington Park	New entrance	$6,000,000
2027	WPMP	Project	Washington Park	Restoration	$115,000
2027	WPMP	Project	Washington Park	Prepare topography survey of Task 3 Access to Lakefront	$20,000
2027	WPMP	Project	Washington Park	Complete construction of Task 3 Access to Lakefront	$400,000
2027	WPMP	Project	Washington Park	Complete construction of Task 4 Signage	$100,000
2027	WPMP	Project	Washington Park	Start construction Task 5 Senior Center	$750,000
2027	WPMP	Project	Washington Park	Complete construction of Task 5 Senior Center	$750,000
2027	WPMP	Project	Washington Park	Start construction of Task 6 Promenade	$3,000,000
2027	WPMP	Project	Washington Park	Complete construction of Task 6 Promenade	$3,000,000
2027	Zoo	Equipment	Tower	security camera system	$25,000
2027	Zoo	Project	WP Zoo	Alligator winter enclosure	$300,000
2027	Zoo	Project	WP Zoo	Tower Renovation	$700,000
2027	Zoo	Project	WP Zoo	replace sidewalks upper aviary & red barn	$50,000
2027	Zoo	Equipment	WP Zoo	outdoor security lighting	$40,000
2027	Zoo	Equipment	WP Zoo	Dingo mini crawler skid steer	$50,000
2027	Zoo	Project	WP Zoo	African Watering Hole	$50,000
				2027 TOTAL	**$26,836,583**

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2028	Admin	Project	Canada Park	update equip for safety & ADA	$175,000
2028	Admin	Project	Ridgeland Park	update equip for safety & ADA	$250,000
2028	Admin	Project	Gardena Phase II	completed ADA updates	$250,000
2028	Admin	Project	Adams Park	park renovation project	$1,000,000
2028	Admin	Project	Washington Park	Construct west boardwalk in Fedder's Alley	$1,811,221
2028	Admin	Project	Pullman Park	Add electric to 2 shelters, build community shelter w/stage, electric, water and add parking to 4th Street	$250,000
2028	Admin	Project	Millennium Plaza	Paint rails, concrete repairs on pumphouse, remove trees on upper patio,	$60,000
2028	Admin	Project	Krueger Mem Hall	Add trail markers, upgrade AV system, patch hole in concrete on upper patio,	$35,000
2028	Admin	Project	Walker Street	Remove fence on west side of park	$500
2028	Admin	Project	Oak Hills	rubberized safety surfacing, ADA Access, off street parking	$300,000
2028	Admin	Project	Gardena	parking lot with gate, repair east field	$100,000
2028	Maint	Project	Patriot Park	New parking lot 2	$281,100
2028	Maint	Project	Patriot Park	New parking lot 3	$191,500
2028	Maint	Project	Gardena Park	resurface walking trail	$165,000
2028	Maint	Project	Patriot Park	New parking lot 4	$192,500
2028	Maint	Project	Patriot Park	New parking lot 1	$580,400
2028	Maint	Project	Patriot Park	New parking lot 5	$97,400
2028	Rec	Staff	Staff	Reinstate full time Recreation Director	$77,200
2028	Sr Ctr	Equipment	Sr Ctr	new refrigerator	$4,000
2028	Sr Ctr	Equipment	Sr Ctr	new ice machine	$7,400
2028	Sr Ctr	Equipment	Sr Ctr	Storage shed 20' x 40'	$20,000
2028	Sr Ctr	Equipment	Sr Ctr	replace 300 chairs	$21,000
2028	Sr Ctr	Equipment	Sr Ctr	replace 41 tables	$48,000
2028	Sr Ctr	Project	Sr Ctr	new roof	$225,000
2028	Sr Ctr	Project	Sr Ctr	replace front doors	$16,450
2028	Sr Ctr	Project	Sr Ctr	replace side door and both back doors	$19,400
2028	Sr Ctr	Project	Sr Ctr	replace front door opener	$8,400
2028	Sr Ctr	Project	Sr Ctr	new carpet in conference room 770 sq ft	$4,000
2028	Sr Ctr	Project	Sr Ctr	new blinds	$6,700
2028	Sr Ctr	Project	Sr Ctr	replace windows	$47,800
2028	Sr Ctr	Project	Sr Ctr	paint bathroom stalls	$1,500
2028	Sr Ctr	Project	Sr Ctr	parking lot restoration	$35,000

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2028	Sr Ctr	Project	Sr Ctr	replace carpet in billiards rooms 1,022 sq ft	$9,000
2028	Sr Ctr	Project	Sr Ctr	repair/tuckpoint cracks in mortar joints, drill weeps over windows	$9,200
2028	Sr Ctr	Project	Sr Ctr	install chair rails throughout rental area 116' linear ft	$600
2028	Sr Ctr	Project	Sr Ctr	faucets)	$16,000
2028	Sr Ctr	Project	Sr Ctr	boiler heat, HVAC, air units	$65,000
2028	Sr Ctr	Project	Sr Ctr	side door electronic opener	$4,200
2028	Sr Ctr	Project	Sr Ctr	solar panels	$200,000
2028	Zoo	Project	WP Zoo	Monkey Island Renovation	$1,900,000
2028	Zoo	Equipment	Tower	security camera system	$25,000
2028	Zoo	Project	WP Zoo	Tower Renovation	$700,000
2028	Zoo	Project	WP Zoo	replace sidewalks upper aviary & red barn	$50,000
2028	Zoo	Project	WP Zoo	New Gift Shop/classroom	$2,000,000
				2028 TOTAL	**$9,260,471**

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2029	Golf	Project	Golf Course	Construct a 300' sq ft deck on north side of south course clubhouse	$25,000
2029	WP Zoo	Project	Zoo	install new security camera system	$25,000
				2029 TOTAL	**$25,000**

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2030	Admin	Project	Krueger Mem Hall	Replace 60' x 70' lower parking lot, resurface 600 linear feet of service road, remove basketball poles & rims. Install railing on exterior south side stairs, replace suport columns on upper patio, cap broken concrete cap on north side upper patio.	$200,000
				2030 TOTAL	**$200,000**

FUNDING YEAR	DEPT	CATEGORY	LOCATION	DESCRIPTION	AMOUNT
2031	Admin	Project	Ridgeland Park	Turn into a workout park	$150,000
2031	Golf	Project	Golf Course	Remodel lower level with club rooms and locker rooms	$25,000
2031	Golf	Project	Golf Course	New restrooms on #6 and #13	$70,000
				2031 TOTAL	**$245,000**

SECTION 10: FINAL PRESENTATION OF PLAN

ADD PARK BOARD RESOLUTION

SECTION 11: APPENDICES

A. Assurance of Accessibility Compliance

MUST SEND IN ORIGINAL SIGNATURE COPY

**ASSURANCE OF ACCESSIBILITY COMPLIANCE WITH:
ARCHITECTURAL BARRIERS ACT of 1968 (As Amended);
SECTION 504 OF THE REHABILITATION ACT OF 1973 (As Amended);
AND TITLE II OF THE AMERICANS WITH DISABILITIES ACT OF 1990
(As Amended)**

The Michigan City Park Board (Applicant) has read the guidelines for compliance with the Architectural Barriers Act of 1968 (As Amended); Section 504 of the Rehabilitation Act of 1973 (As Amended); and Title II of the Americans with Disabilities Act of 1990 (As Amended) and will comply with the applicable requirements of these Acts.

SIGNATURE _____
APPLICANT PRESIDENT

Tim Glidden
(President's printed name)

SIGNATURE _____

Cristina Espar
(Secretary's printed name)

DATE 08/05/26

B. Washington Park Zoo 5-Year Strategic Plan
https://parks.michigancityin.gov/wp-content/uploads/2026/01/2026-2030-Zoo-Strategic-Plan-SE-1.pdf

C. Washington Park Master Plan
https://parks.michigancityin.gov/wp-content/uploads/2025/08/FINAL-2016-12-7-Washington-Park-MP.pdf

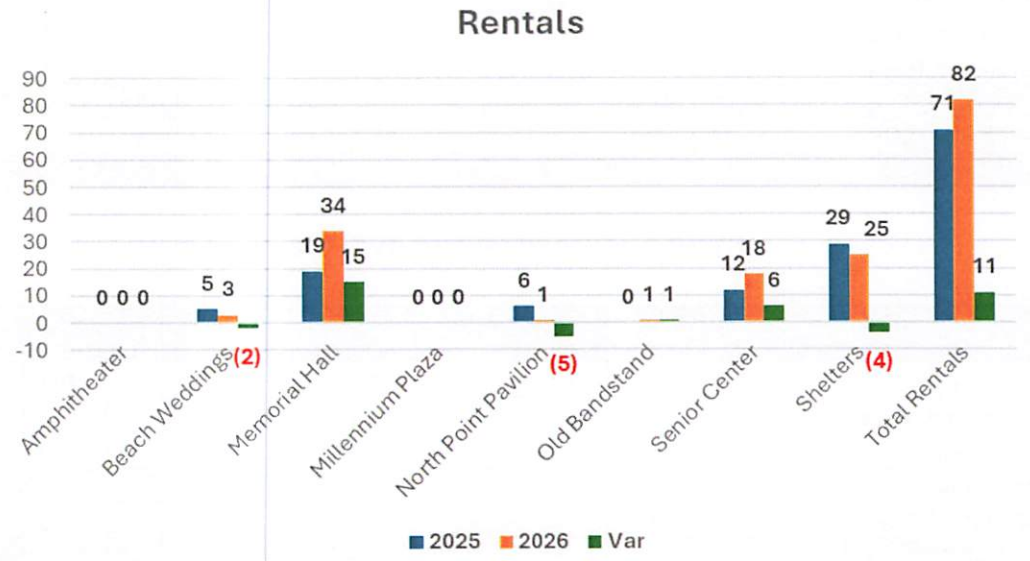
D. The Sheridan Beach & Esplanade Public Access, Land Management and Public Access Plan
https://parks.michigancityin.gov/wp-content/uploads/2025/08/2014-05-07-The-Sheridan-Beach-and-Esplanade-Public-Access-Land-Management-and-Implementation-Plan.pdf

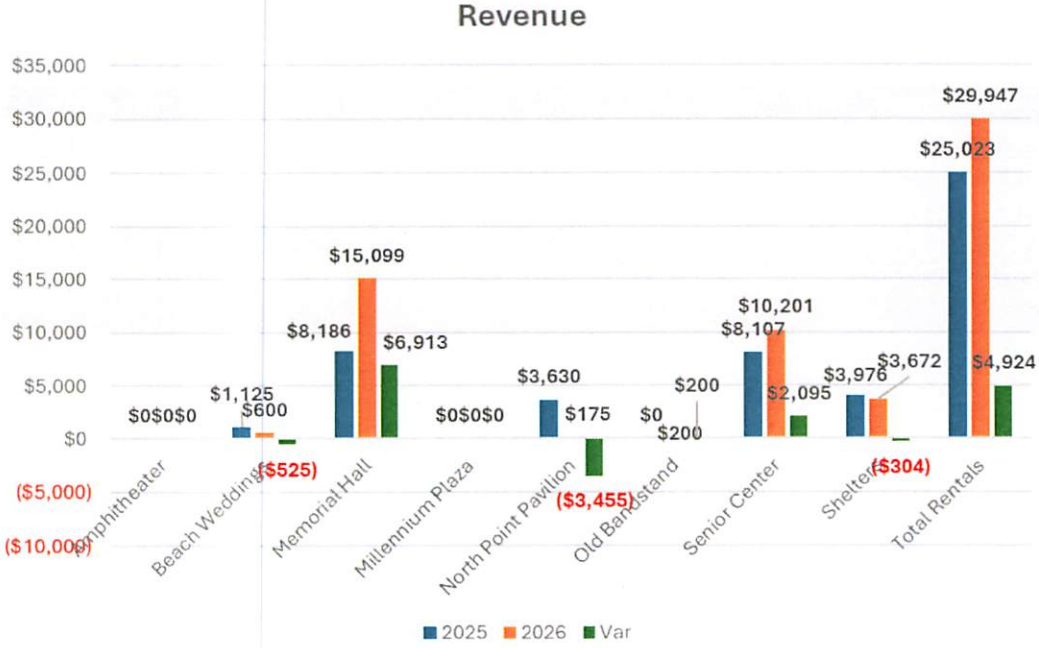
E. Trails and Greenways Master Plan SKM_C45819093014360

100 E. Michigan Blvd.
Michigan City, Indiana 46360
Voice 219.873.1506
www.michigancityparks.com

2026 3rd Quarter Report
July 1, 2026, through September 30, 2026

Park Office Administrative Staff





Beach Management

Water Quality Testing and Notification

- IDEM grant $9,148.00
- Water testing was performed by the Sanitary District of Michigan City. Program dates were May 23rd through September 6th, 2026

WASHINGTON PARK

Washington Park	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
Total Samples	333		321		273		102		101	
Total Exceedances	22		19		23		8		7	
Total Action Days	12		9		14		8		7	
1-234 OPEN	109	98%	107	100%	77	85%	94	92%	101	99%
234-999 ADVISORY	10	9%	9	8%	11	12%	8	8%	7	7%
1,000 CLOSED	2	2%	0	0%	3	3%	0	0%	0	0%

STOP 1 AT CALIFORNIA AVENUE

Stop 1 California Avenue	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
Total Samples	333		321		276		102		101	
Total Exceedances	6		3		10		2		3	
Total Actions	5		3		7		0		3	
1-234 OPEN	111	100%	107	100%	85	93%	100	98%	101	99%
234-999 ADVISORY	5	5%	3	3%	6	7%	0	0%	3	3%
1,000 CLOSED	0	0%	0	0%	1	1%	2	2%	0	0%

STOP 7 AT BEACHWALK

Stop 7 Beachwalk	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
Total Samples	333		107		92		102		101	
Total Exceedances	1		1		2		2		2	
Total Actions	1		1		2		2		2	
1-234 OPEN	111	100%	107	100%	90	99%	100	98%	101	99%
234-999 ADVISORY	1	1%	1	1%	2	2%	2	2%	2	2%
1,000 CLOSED	0	0%	1	1%	0	0%	0	0%	0	0%

Events

JULY	
2nd	Summer City Sweat- Move with Cece
2nd	Municipal Band Concert #5
3rd	EVP Beach Volleyball Tournament
3rd	Live at the Lakefront
4th	EVP Beach Volleyball Tournament
4th	Municipal Band Summer Festival Parade
4th	Fireworks Spectacular
5th	EVP Beach Volleyball Tournament
6th	Chess Club
7th	Summer City Sweat-Fun with Bri
7th	Municipal Band Rehearsal
8th	Quilting Club
8th	Quilting Club
9th	Summer City Sweat-Yoga
9th	Municipal Band Concert #6
10th	Bike the City
10th	Live at the Lakefront
11th	Summer City Sweat- Beach Workout
11th	EVP Beach Volleyball Tournament
11th	Live at the Lakefront
11th-12th	Soccer in the Sand
12th	Summer City Sweat- Beach Workout
12th	Runnin Wild 5K- Zoological Society Fundraiser
12th	EVP Beach Volleyball Tournament
14th	Summer City Sweat- Zumba
14th	Municipal Band Rehearsal
16th	Summer City Sweat- Move with Cece
16th	Municipal Band Concert #7
17th	Pour & Paint
17th	Live at the Lakefront
17th-19th	Singing Sands Sand Sculpting Festival
18th	Summer City Sweat- Beach Workout
18th	Live at the Lakefront
18th	EVP Beach Volleyball Tournament
19th	Summer City Sweat- Beach Workout
19th	EVP Beach Volleyball Tournament
20th	Trail Hike
20th	Chess Club
21st	Summer City Sweat-Fun with Bri
21st	Municipal Band Rehearsal
23rd	Summer City Sweat-Yoga
23rd	Municipal Band Concert #8
24th	Live at the Lakefront
25th	Summer City Sweat- Beach Workout
25th	EVP Beach Volleyball Tournament
25th	Live at the Lakefront
26th	Summer City Sweat- Beach Workout
26th	EVP Beach Volleyball Tournament
27th	Open Game Night
28th	Summer City Sweat- Zumba
28th	Municipal Band Rehearsal
29th	Quilting Club
29th	Quilting Club
30th	Municipal Band Concert #9
31st	Live at the Lakefront

AUGUST	
1st	EVP Beach Volleyball Tournament
1st	Live at the Lakefront
1st-2nd	Grand Prix Boat Races
2nd	EVP Beach Volleyball Tournament
3rd	Chess Club
4th	Municipal Band Rehearsal
6th	Bike the City
6th	Municipal Band Concert #10
7th	Live at the Lakefront
8th	EVP Beach Volleyball Tournament
8th	Live at the Lakefront
9th	EVP Beach Volleyball Tournament
12th	Quilting Club
12th	Quilting Club
14th	Live at the Lakefront
15th	EVP Beach Volleyball Tournament
15th	Live at the Lakefront
17th	Chess Club
18th	Trail Hike
21st	Pour & Paint
21st	Live at the Lakefront
22nd	EVP Beach Volleyball Tournament
22nd	Live at the Lakefront
24th	Open Game Night
26th	Quilting Club
26th	Quilting Club
28th	Live at the Lakefront
29th	EVP Beach Volleyball Tournament
29th	Live at the Lakefront
31st	EVP Beach Volleyball Tournament
SEPTEMBER	
3rd	Bike the City
4th-7th	Oktoberfest
4th	Live at the Lakefront
5th	Live at the Lakefront
6th	Live at the Lakefront
9th	Quilting Club
9th	Quilting Club
15th	Trail Hike
18th	Pour & Paint
21st	Chess Club
26th	MC Veteran's Commission Walk
28th	Open Game Night
30th	Quilting Club
30th	Quilting Club

Staff Training & Development

7/8/2026	Zoo	Jamie Huss	Operation	ZAA Professional Development: Restrooms, Reputation, and Revenue: Why Bathrooms Are Part of a Complete Zoo Experience	Online
7/20/2026	Admin	Shannon Eason	Procedures	HIPAA laws training	Online with HR
8/4/2026	Admin	Will Walker	Operation	Quarterly Variance Reports	In person training
8/4/2026	Admin	Shannon Eason	Operation	INDOT ERC Certification Training	Online
9/10/2026	Admin	Melissa Moore	Operation	Leadership LaPorte County 10-month course	In person training
8/13/2026	Zoo	Jamie Huss	Operation	When Crisis Strikes: Media Relations and Emergency Communications in Zoos	Online - ZAA

Miscellaneous

- Completed 2027 budgets and capital requests
- Started site assessments of all park properties for 5-year master plan
- Started stakeholder interviews for 5-year master plan
- Awarded construction contract for Fedder's Alley Playground project and held a preconstruction meeting with the design team and contractor. Work began on September 15, 2026.
- Hosted 14th annual Trail Creek Week at Hansen Park
- Melissa Moore started the Leadership LaPorte County Program
- Will Walker renegotiated Patriot Park tournament agreements for the 2027 season, to ensure we are covering our internal costs, as well as making a profit

Annual Sticker Operation



CATEGORY	2022	2023	2024	2025	2026	25/26 VAR	25/26 VAR
Resident	10,769	10,763	11,743	11,355	10,844	(511)	-4.5%
Resident after July 3rd	n/a	n/a	n/a	43	0	43	100.0%
LaPorte County	1,424	1,437	1,539	1,631	1,442	92	6.0%
Non-Res Indiana	59	50	73	72	80	(1)	-1.4%
Non-Res Out of State	5	7	7	8	18	1	14.3%
Sr Ctr Member	279	324	313	371	439	58	18.5%
Replacement	16	16	9	17	0	8	88.9%
Cycle/Trailer	305	368	455	386	0	(69)	-15.2%
Total Stickers	12,857	12,965	14,139	13,883	12,823	(256)	-1.8%
Total Revenue	**$48,737**	**$49,722**	**$63,462**	**$72,271**	**$80,522**	**$8,809**	**13.9%**
Printing Expense (Stickers)	3,114	3,488	3,350	3,530	3,542	$180	5.4%
Payroll Expense	6,614	8,699	7,772	8,640	14,626	$868	11.2%
Total Expense	**9,728**	**12,187**	**11,122**	**12,169**	**18,168**	**$1,048**	**9.4%**
NET	**39,009**	**37,535**	**52,340**	**60,102**	**62,354**	**$7,761**	**14.8%**

Daily Parking Operation

The parking operation will close on October 31st. The comparison data will be in the Q4 report.

Recreation Department

Youth Baseball Leagues

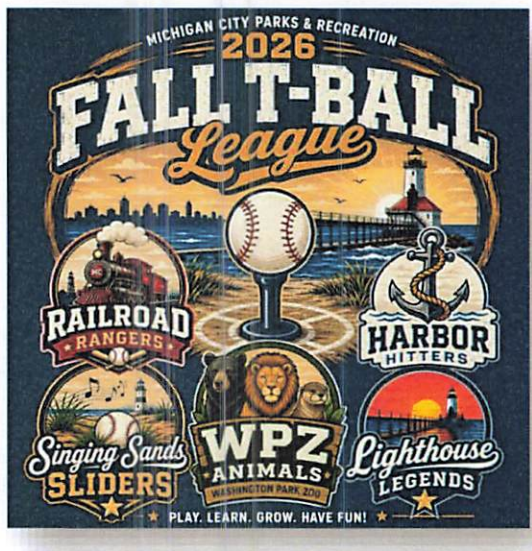
Our Youth Baseball League continues to show promise. This year, our 11U league had seven teams and was very competitive, gaining attention from surrounding leagues that want a chance to play against our teams. We continue to work with Coach Zach Coulter from Michigan City High School to bridge the gap and create a feeder program for players and umpires.



YOUTH BASEBALL	2025	2026	VAR$	VAR%
Participants	255	264	9	4%
Revenue (signups)	$10,585	$14,218	$3,633	34%
Revenue (sponsors/donations)	$8,400	$9,200	$800	10%
TOTAL REVENUE	**$18,985**	**$23,418**	**$4,433**	**23%**
Payroll - Youth Baseball Director	$7,000	$6,650	($350)	-5%
Payroll-Umpires	$2,230	$2,055	($175)	-8%
Payroll-UIC	$45	$45	$0	0%
Payroll-Patriot Park Supervisor	$1,200	$1,350	$150	13%
SportsConductor (signup website)	$0	$0	-	-
Port A Pot Rental - Nelson	$1,366	$0	($1,366)	-100%
Player sanctioning	$1,050	$1,150	$100	10%
Misc. equipment purchases	$4,634	$748	($3,886)	-84%
Uniforms/Medals/Trophies	$8,120	$10,219	$2,099	26%
TOTAL EXPENSE	**$25,645**	**$22,217**	($3,428)	-13%
NET	**($6,660)**	**$1,201**	**$7,861**	-118%

Fall T-Ball

Fall T-Ball participation experienced a decline compared to previous seasons. One contributing factor may have been the decision not to cap summer T-Ball registration for the first time, allowing more participants to play during the summer months and potentially reducing demand for the fall season. Despite the decrease in attendance, we are pleased to continue expanding programming opportunities using Michigan City Parks facilities, including Oak Hills, Adams, and Gardena Parks.



Fall T-Ball	2025	2026	VAR $	VAR %
Participants	60	48	-12	-20%
Revenue (signups)	$2,700	$2,160	($540)	-20%
Revenue (sponsors/donations)	$0	$0		
TOTAL REVENUE	**$2,700**	**$2,160**	**($540)**	**-20%**
Player sanctioning	$300	$250	($50)	-17%
Misc. equipment purchases	$136	$0	($136)	-100%
Uniforms/Medals/Trophies	$1,405	$1,340	($65)	-5%
TOTAL EXPENSE	**$1,841**	**$1,590**	**($251)**	**-14%**
NET	**$859**	**$570**	**($289)**	**-34%**

City Kids Day Camp

City Kids Day Camp offers an exciting summer experience for children ages 6 to 11. Our camp is held at Lake Hills Elementary School and runs for eight weeks, Monday through Friday, from 8 a.m. to 3 p.m.

Campers pay a weekly fee of $60, while half-day summer school students pay $30 per week, which includes breakfast and lunch. Campers enjoy various activities, including arts and crafts, games, sports, and exciting field trips. This year, campers explored local attractions such as the Lubeznik Center, the MC Airport, Friendship Gardens, Harbor Country Adventures Tour Boat, MC Police and Fire Departments, Luhr Nature Preserve, Washington Park Zoo, neighborhood playgrounds, the bowling alley, and more.

CITY KIDS DAY CAMP	2025	2026	VAR	VAR
Weekly Fee	$60	$60	$0	0%
Weekly Fee (Half Day)	$30	$30	$0	0%
Participants	39	44	5	13%
Total REVENUE	**$8,770**	**$10,550**	**$1,780**	**20%**
Personal Services (Wage,FICA, Worker's Comp)	$33,918	$23,813	**($10,105)**	**-30%**
Supplies	$1,431	$666	**($765)**	**-53%**
Other Services	$410	$407	**($3)**	**-1%**
TOTAL EXPENSES	**$35,758**	**$24,886**	**($10,872)**	**-30%**
NET	**($26,988)**	**($14,336)**	**$12,652**	**-47%**

Summer City Sweat

Summer City Sweat was a successful program despite several-weather related cancellations in June. In addition to returning favorites such as beach workouts with Ron Gaston and yoga with Jennifer Osman, the program expanded to include Fun Fit, Deep Stretch, dance and step classes, and Zumba. To improve efficiency and participation, offerings were streamlined to Tuesdays, Thursdays, Saturdays, and Sundays. All programming remained free and accessible to the community.

Summer City Sweat	2025	2026	VAR $	VAR %
Unique Participant	126	110	(16)	-13%
Equipment	$239	$0	($239)	-100%
Instructors	$1,560	$900	($660)	-42%
TOTAL Expense	**$1,925**	**$900**	**($1,025)**	**-53%**

City Summer Comedy Jam



The third annual Comedy Jam, presented in partnership with Temerity, was another successful community event. Hosted on the rooftop deck of North Pointe Pavilion (Stop Zero), the event attracted a strong crowd. Favorable weather contributed to its success this year. The event was rescheduled to the weekend following Labor Day from July.

2026 Summer Comedy Jam	
General Admission Tickets	90
Special Guests	4
TOTAL PEOPLE	94
Total Revenue	**$3,143.00**
Total Expenses	**$1,500.00**
TOTAL	
Profit	**$1,643.00**
50/50 Split - Temerity	**$821.50**

Committee and Social Involvement

- Michigan City Area School Pillars Team
- Coalition of African American Leaders
- LCCVB Advisory Board
- YMCA MC Branch Advisory Board
- BROS – youth mentoring group leader

Park Maintenance

General Updates

- Assessed all parks with the Superintendent and Assistant Superintendent to inspect and plan future needs
- Tracking and reporting all damage from the August 11, 2026, derecho for FEMA assistance

Events

Offered support to the following events:

- Fourth of July Firework Spectacular- assisted in set-up, following day clean-up, policed safety zone, and made several garbage pick-up runs
- Zoological Society Running Wild 5K event

- Singing Sands Sand Sculpting Festival at North Pointe Pavilion- assisted in set-up, clean-up, and garbage removal during event
- Tables set up for two police/community events
- Great Lakes Grand Prix- assisted in set-up, clean-up, garbage removal, and parking during event
- Police Department's "National Night Out" event
- Back-to-School Rally at Gill Field
- Oktoberfest- assisted in set-up, clean-up, and garbage removal during event
- Trail Creek Week at Hansen Park

City Departments

- Moved wood shaving deliveries at the Washington Park Zoo (8 labor hours)
- Aided the Street Department with street closures due to the derecho
- Worked with the Sanitary District on operational plans for the Oasis Splash Park
- Lifeguard chairs were removed from the beach and the sand access ramp was detached from the lifeguard tower and placed into storage for the offseason

Parks and Facilities

- The derecho resulted in large amounts of debris and fallen limbs throughout all parks, which kept the department busy with clean-up
- Delivered the MC Shines neighborhood tool trailer to and from Adams Park, Striebel Pond, and Chicago Street
- Installed new programable bulbs in the ceiling of the Washington Park Bandstand, allowing us to change the color of lights
- Prepped Fedder's Alley for the all-inclusive playground by removing the Miller-Davis shelter, moving the Exchange Club shelter to a new location in Fedder's Alley, pulling grills for reuse, wrapping all trees that are staying in the area for protection, and removing the workout equipment and playground
- Winterization of shelters and removal of picnic tables have been postponed due to rentals up until the end of third quarter

Equipment

- All gators broke down after lots of hard hours over the many years of use
- Currently trying to get the old stump grinder running to remove various stumps throughout the parks
- Beach sanitizer needs numerous repairs after many years of use

YEAR 2026	Q3 2025	Q3 2026	VAR	COMMENTS
BANQUET TABLES Delivered/Picked Up	22	6	(16)	Not as needed for events
BARRICADES Setup/Remove	245	310	65	Set up for city events like the GLGP, Singing Sands, and Oktoberfest continue to grow, leading to more traffic control
BOLLARD Replacement/Installation	0	0	0	None were damaged
GARBAGE CANS Delivered/Picked Up	730	960	230	More events at 7th St, private and major events have grown in size, beach required to minimize litter
GARBAGE Collect and Dispose of (yards)	840	750	(90)	Many rainy days kept traffic down; recycling at events kept waste down
ICE RINK Labor Hours	0	0	0	
MOVIE SCREEN Setup/Remove	1	0	(1)	Not used this year
PICNIC TABLES Delivered/Picked Up	840	865	25	On average, slight increase due to event growth. Would have used more but size limits how many fit.
RISERS Delivered/Picked Up	0	0	0	
SNOW FENCE Installation/Removal (linear ft)	18,636	19,773	1,137	Increase in GLGP setup required more fencing. Fedders alley playground construction required fencing.
TENT Installation (10' x 20')	0	0	0	

MOWING (per hour)	Q3 2025	Q3 2026	VAR	COMMENTS
Adams Park	58	63	5	High rain counts resulted in grass not going dormant, requiring more mowing.
Canada Park	36	34	(2)	Time allocation in needed areas
Carroll Avenue & Michigan Blvd	16	16	0	
City Hall (began in 2012)	90	78	(12)	Time allocation in needed areas
Emily Street (began in 2023)	24	20	(4)	Time allocation in needed areas
Gardena Park	109	125	16	High rain counts resulted in grass not going dormant, requiring more mowing.
Hansen Park	90	92	2	High rain counts resulted in grass not going dormant, requiring more mowing.
Henry Lake (began in 2023)	32	25	(7)	Area too wet to mow frequently
Joe Hawkins Memorial Park	28	25	(3)	Time allocation in needed areas
Krueger Memorial Park	56	57	1	High rain counts resulted in grass not going dormant, requiring more mowing.
Millennium Plaza and Old Lighthouse Museum	45	42	(3)	Time allocation in needed areas
Oak Hills Park	70	74	4	
Pullman Park	98	121	23	High rain counts resulted in grass not going dormant, requiring more mowing.
Ridgeland Park	23	20	(3)	Time allocation in needed areas
Ruby Woods	8	6	(2)	Time allocation in needed areas
Tall Timbers	34	39	5	High rain counts resulted in grass not going dormant, requiring more mowing.
Walker Street Park	51	58	7	High rain counts resulted in grass not going dormant, requiring more mowing.
Washington Park	421	477	56	High rain counts resulted in grass not going dormant, requiring more mowing.
Water Tower Park	53	55	2	High rain counts resulted in grass not going dormant, requiring more mowing.
Westcott Park (began in 2012)	42	44	2	High rain counts resulted in grass not going dormant, requiring more mowing.
Winding Creek Cove	32	15	(17)	Time allocation in needed areas
TOTAL	**1416**	**1486**	**70**	

TRAILS UPKEEP (clearing, snow removal, inspection) - Labor Hours	Q3 2025	Q3 2026	VAR	COMMENTS
Bismarck Hill	24	8	(16)	Allocated more time to mowing
Gardena Park	0	0	0	
Hansen Park	2	2	0	
Karwick Nature Park	0	0	0	
Memorial Hall	4	6	2	On average considering storm
Ruby Woods	13	0	(13)	Maintenance postponed until next quarter
Patriot Park	0	2	2	General clean up
Singing Sands main to Oak Hills	14	20	6	High rain counts resulted in grass not going dormant, requiring more mowing.
Singing Sands Peanut Bridge	30	25	(5)	Wasn't needed, allocated more time to mowing
Singing Sands Waste Inc.	91	26	(65)	Wasn't needed, allocated more time to mowing
Singing Sands Co Line to Amtrak	52	36	(16)	Closed for construction, less to do
Winding Creek Cove	2	1	(1)	Used time to complete other section of trails
TOTAL	**232**	**126**	**106**	

LEAVES (per hour)	Q3 2025	Q3 2026	VAR	COMMENTS
Adams Park	0	0	0	
Canada Park	0	0	0	
City Hall (began in 2012)	0	0	0	
Emily Street	0	0	0	
Gardena Park	0	0	0	
Hansen Park	0	0	0	
Henry Lake	0	0	0	
Jernegan's Hill	0	0	0	
Joe Hawkins Memorial Park	0	0	0	
Krueger Memorial Park	0	0	0	
Millennium Plaza and Old Lighthouse Museum	0	0	0	
Oak Hills Park	0	0	0	
Patriot Park	0	0	0	
Ridgeland Park	0	0	0	
Ruby Woods	0	0	0	
Tall Timbers	0	0	0	
Walker Street Park	0	0	0	
Washington Park	0	0	0	
Water Tower Park	0	0	0	
Westcott Park (began in 2012)	0	0	0	
Winding Creek Cove	0	0	0	
TOTAL	**0**	**0**	**0**	

SAND REMOVAL (per hour)	Q3 2025	Q3 2026	VAR	COMMENTS
Clean up and removal	375	450	75	Increased storms resulted in more winds and sand movement throughout the park
Beach Mats (set up/take down)	105	145	25	New mats needed more time to set up on Beachwalk
Winter Berm (fall)	0	0	0	Warmer weather delays process
Level Berm (spring)	0	0	0	
Beach sanitizing	372	375	3	On average
TOTAL	**852**	**970**	**103**	

HOLIDAY LIGHTS (per hour)	Q3 2025	Q3 2026	VAR	COMMENTS
Repairs - Labor Hours	132	175	43	Reconstructing digital tree from last year's storm damage
Installation - Labor Hours	0	0	0	
Electric Installation - Labor Hours	0	0	0	
Breakdown - Labor Hours	0	0	0	
TOTAL	**132**	**175**	**43**	

SNOW REMOVAL/SALTING	Q3 2025	Q3 2026	VAR	COMMENTS
snow removal/salting	0	0	0	

Golf Pro Shop

The South Course was closed twelve days and the North Course three days due to weather-related conditions.

Q3 Financial Report

Golf Course								
REVENUE	**2025**	**2026**	**VAR**	**VAR %**	**YTD 2025**	**YTD 2026**	**VAR YTD**	**VAR % YTD**
3rd Quarter	$663,968	$545,589	($118,379)	-18%	$1,233,745	$1,207,471	($26,274)	-2%
EXPENSE	**2025**	**2026**	**VAR**				**VAR**	
01 Personal Services	$194,564	$167,395	($27,169)	-14%	$447,581	$434,265	($13,316)	-3%
02 Supplies	$84,087	$96,084	$11,997	14%	$207,242	$221,993	$14,751	7%
03 Other Services	$60,353	$43,704	($16,648)	-28%	$325,613	$133,619	($191,994)	-59%
Total Expense	$339,003	$307,183	($31,820)	-9%	$980,435	$789,876	($190,559)	-19%
NET	**$324,965**	**$238,406**	**($86,559)**	**-27%**	**$253,310**	**$417,595**	**$164,285**	**65%**

Note: *2025 Account 03 Other Services included roof repairs from hail damage for $130,220 and rebuilding the pumps for $48,000*

Category	2025 Q3	2026 Q3	VAR	VAR %
CONCESSIONS				
REVENUE	**2025 Q3**	**2026 Q3**	**VAR**	**VAR %**
Food & Drink	$29,524	$27,040	(2,484)	-8%
Food & Drink Outing	$735	$647	(88)	-12%
Alcohol	$32,169	$34,868	2,699	8%
Alcohol Outing	$7,773	$7,552	(221)	-3%
Total Revenue	**$70,201**	**$70,107**	**(94)**	**0%**

Category	2025 Q3	2026 Q3	VAR	VAR %
CARTS				
NC cart pass	216	300	84	39%
SC cart pass	1,824	1,603	(221)	-12%
NC cart	4,582	3,905	(677)	-15%
NC revenue	$49,976	$45,132	($4,844)	-10%
SC cart	8,321	6,348	(1,973)	-24%
SC cart revenue	$123,871	$99,086	($24,785)	-20%
Sold	**13,119**	**12,156**	**(963)**	**-7%**
Revenue	**$174,063**	**$144,218**	**($29,845)**	**-17%**

Category	2025 Q3	2026 Q3	VAR	VAR %
GREENFEES NC				
employee	24	10	(14)	-58%
employee revenue	$0	$0	0	0%
league	656	550	(106)	-16%
league revenue	$7,216	$7,150	($66)	-1%
member	548	661	113	21%
member revenue	$0	$0	$0	0%
GolfNow Hot Deal Trade Times	$21	$134	$113	538%
GolfNow Pay at Course	$187	$151	($36)	-19%
GolfNow Pay at Course Revenue	$0	$0	$0	0%
GolfNow Prepaid Online	1,585	1,482	(103)	-6%
GolfNow Prepaid Online Revenue	$47,702	$48,266	$564	1%
public	4,357	3,378	(979)	-22%
public revenue	$61,707	$56,120	($5,587)	-9%
specials	359	502	143	40%
Sold	**7,529**	**6,366**	**(1,163)**	**-15%**
Revenue	**$119,497**	**$111,536**	**($7,961)**	**-7%**

Category	2025 Q3	2026 Q3	VAR	VAR %
GREENFEES SC				
employee	241	118	(123)	-51%
employee revenue	$0	$0	$0	0%
league	1,579	1,607	28	2%
league revenue	$25,264	$25,712	$448	2%
member	2,866	2,599	(267)	-9%
member revenue	$0	$0	$0	0%
GolfNow Hot Deal Trade Times	159	323	164	103%
GolfNow Pay at Course	297	144	(153)	-52%
GolfNow Pay at Course Revenue	$3,540	$0	($3,540)	-100%
GolfNow Prepaid Online	1,114	1,143	29	3%
GolfNow Prepaid Online Revenue	$50,448	$52,309	$1,861	4%
public	4,661	3,244	(1,417)	-30%
public revenue	$114,901	$89,243	($25,658)	-22%
specials	1,590	1,232	(358)	-23%
specials revenue	$13,419	$13,100	-$319	-2%
Sold	**12,507**	**10,410**	**(2,097)**	**-17%**
Revenue	**$207,572**	**$180,364**	**($27,208)**	**-13%**

Category	2025 Q3	2026 Q3	VAR	VAR %
LESSONS				
Lessons	1	1	0	0%
Lesson Revenue	$75	$250	175	233%

Category	2025 Q3	2026 Q3	VAR	VAR %
GIFT CERTIFICATE				
Sold	**31**	**19**	**(12)**	**-39%**
Revenue	**$5,880**	**$2,200**	**-$3,680**	**-63%**

Category	2025 Q3	2026 Q3	VAR	VAR %
OUTINGS				
NC Number of Outings	2	3	1	50%
NC Outing Players	195	432	237	122%
NC Outing Revenue	$7,495	$7,835	$340	5%
SC Number of Outings	12	10	(2)	-17%
SC Outing Players	1,131	2,159	1,028	91%
SC Outing Revenue	$52,958	$43,256	($9,702)	-18%
Total Number of Outings	**14**	**13**	**(1)**	**-7%**
Total Number of Players	**1326**	**2591**	**1,265**	**95%**
Total Outing Revenue	**$60,453**	**$51,091**	**($9,362)**	**-15%**

Category	2025 Q3	2026 Q3	VAR	VAR %
MERCHANDISE				
merchandise Revenue	$39,669	$34,686	(4,983)	-13%
COGS	$26,103	$23,718	(2,385)	-9%
Net (profit/loss)	**$13,566**	**$10,968**	**(2,598)**	**-19%**
Percent of Profit	**34%**	**32%**		

Golf Maintenance

General Updates

- Currently both full-time Assistant Greens Superintendent positions are unfilled
- There has been damage from what appears to be a dirt bike to Hole 6 green on the South course on multiple occasions (9/23 and 9/25). The green sustained approximately $2,000 in damage. The repair process will consist of removing damaged turf and replacing it with new sod, topdressing, reseeding, and watering to keep the new sod from drying out.

Course Maintenance

- The greens fertilizer was applied to help with the healing process from aerification on September 9th
- Gritten Turf Company aerated the North and South Course greens on September 23rd
- The fall fertilizer application was applied to the fairways, tees, and approaches on September 23rd
- We began aerifying the South Course fairways, with select areas being overseeded to repair turf damaged by excessive rainfall
- We filled low spots in fairways and tees using the greens aerification cores

Mowing	Per Week
Greens (South)	7
Greens (North)	7
Tees, collars, and approaches (South)	3
Tees, collars, and approaches (North)	2
Fairways (South)	5
Fairways (North)	5
Raking	
Bunkers	2

Irrigation

3rd Quarter	2025 Q3	2026 Q3	VAR	VAR%
South Course	9,150,000	8,323,000	(827,000)	-9%
North Course	4,580,000	3,982,290	(597,710)	-13%
Total	**13,730,000**	**12,305,290**	**(1,424,710)**	**-10%**

***Note**: Irrigation measured in gallons*

Rainfall

3rd Quarter	2025 Q3	2026 Q3	VAR	VAR%
July	4.20	4.50	0.30	7%
August	3.95	4.76	0.81	21%
September	2.00	6.18	4.18	209%
Total	**10.15**	**15.44**	**5.29**	**52%**

***Note**: Rainfall measured in inches*



Damage to South Course's Hole 6 green from September 23rd and 25th

Senior Center

Membership

3rd Quarter	2025	2026	VAR	VAR %
Members				
Men	308	489	181	59%
Women	701	1,034	333	48%
Total Members	**1,009**	**1,523**	**514**	**51%**
New Members	66	51	-15	-23%
Volunteer Hours				
Senior Center	1,375	2,113	738	54%
Attendance				
Events	2,983	5,705	2,722	91%
Day Trips	0	39	39	0%

***Note**: Our numbers for 3rd quarter 2025 are lower than they would normally be due to no database access for nearly 2 months in the fall of 2025.*

Programs and Clubs

The Senior Center had the following programs and clubs available for members:

- Sunrise Yoga on the Beach (July, Tuesdays & Thursdays)
- Blood pressure checks by North Shore Health
- Specialty greeting card making class
- Coffee With the Mayor
- Holistic massage therapy at a discounted rate
- Mahjong lessons
- French Club
- Popcorn & a Movie
- Hot dogs on the patio
- Book Club

Events and Presentations

- Veteran services presentation on available benefits
- Graf Dairy Heroes presentation
- The Lighthouse Connection (a local barbershop quartet) concert
- The Red Hat Society Annual Anniversary Party
- Documentary presentation remembering Dick Biondi/The Voice That Rocked America
- Ice cream social
- Canterbury/Polish Peasant day trip
- Dunes Learning Center presentation
- Metamorphis Theatre presents "Margaret & Pickles Re-Do 'Guys & Dolls'" featuring local actors Judy Joseph and Doug Moon
- Annual chess tournament
- Harvest Ball
- Trip to San Antonio, Texas

Marketing Report

- Monthly newsletter featuring what is scheduled for the upcoming month
- Press releases
- 2027 LaPorte County Convention and Visitor Bureau ad review for the 2027 visitor guide

Future Goals

- Continue adding new, exciting programs that encourage seniors to maintain a healthy, active lifestyle
- Continue facility rentals to provide additional funding for facility upkeep
- Provide marketing support to the Parks & Recreation Department
- Create educational and technological opportunities to support members

Washington Park Zoo

General Updates

- Construction on the Wings of Wonder exhibit is ongoing, though currently behind schedule
- Summer zoo camp sessions were cancelled due to construction delays for the Wings of Wonder exhibit, resulting in limited access to our classroom space
- The second session of our internship program included four participants who shadowed staff to gain experience in animal husbandry and conservation education
- Washington Park Zoo was featured in the Chicago Herpetological Society newsletter
- The 2027 grant application was submitted to the Otto and Margaret Zack Charitable Trust. A trust representative toured the property to see where the 2026 awarded funds were used.
- Participated in the Humane Society's Annual Remembrance Night luminary event with some sponsorship tributes
- The African Leopards had a new climbing deck structure with catwalk beams created and installed into their outer yard habitat



Humane Society's Annual Remembrance Night

Fundraisers and Donations

- The LaPorte County Tourist Bureau hosted a fundraising event at the zoo during race week
- The Great Lakes Grand Prix WHM team owner and driver Billy Mauff donated $12,500 to support ongoing big cat and wolf improvement projects
- The Michigan City Ace Hardware stores held a round up month throughout August, resulting in a $1,567.30 donation
- Meijer gifted a $500 gift card to support animal medication needs through their pharmacy
- Mitzner Meats and Sims Meat Processing gave a donation of more than 500 pounds of meat and organs
- We received some bread and produce through the Operation Feed LaPorte County program
- The DeVries Tire Company graciously donated new tires for our skid steer
- Because of local power outages, we received food donations from Wagner's Ribs, Duneland School District, and community members before the freezer items thawed
- The Zoological Society held its first annual Uncorked and Untamed fundraiser, an after-hours wine event





Mitzner Meats and Sims Meat Processing crew

Attendance

Month	2025 Revenue	2025 Visitors	2026 Revenue	2026 Visitors	Variance Revenue	Variance Visitors
July	$168,873.50	20,024	$181,392.00	18,086	$12,518.50	-1,938
Aug	$139,628.75	16,374	$132,755.00	13,401	($6,873.75)	-2,973
Sept	$61,312.50	7,681	$63,762.25	6,955	$2,449.75	-726
Total	**$369,814.75**	**44,079**	**$377,909.25**	**38,442**	**$8,094.50**	**-5,637**

***Note**: Unseasonal and wet weather conditions have affected some of our daily attendance numbers; however, revenue remains on track. Rising costs for zoo food, utilities, and supplies continue to pose a challenge, as they do for many organizations.*

Community Philanthropy

Dedicated volunteers from Horizon Bank's Community Cares program supported our ongoing beautification efforts by helping rejuvenate numerous flower beds and installing Halloween decorations, significantly enhancing the property's overall appearance and the visitor experience. We sincerely appreciate their commitment to our mission and their continued partnership.



Halloween decor through property

We had some great volunteers from First Church of God's GROW program assist us with gardening work on the pollinator's hillside flowerbeds.





Animal Acquisitions/Dispositions

Acquired	Two Black Crown Heron	Donation from Texas Zoo
Acquired	Two White Ibis	Donation from Texas Zoo
Acquired	Four Cattle Egret	Donation from Texas Zoo
Acquired	Whites Tree Frog	Donation
Acquired	Chuklar Patridge	Rescue stray
Acquired	Five Cotunix Quail	Donation
Transfer	Russian Tortoise	Returned to Chicago Herp Society
Transfer	Whip Tail Lizard	Donated to Chicago Herp Society
Transfer	Two American Alligator	Returned to Chicago Herp Society
Death	Peking Duck	Euth age related health issue
Death	Green Iguana	Heart failure
Death	Red Tail Lemur	Kidney cancer

OPEN ACCOUNTS 2025	
Per Section 6.4, Item H., of the Park Department's Small Purchase Policy: Park Board must authorize all "open accounts/vendors" (i.e. Lowes, Menards, etc). Purchasing Agents shall submit a list to Park Board no later than December 1st of each year requesting permission of any and all "open accounts/vendors" for the following calendar year.	
VENDOR	**PHONE**
Absolute Apparel	(219) 929-8578
Advanced Turf Solutions, Inc.	(317) 842-1088
Ahead, LLC.	(800) 282-2246
Air Temp Mechanical	(219) 942-8333
All American Christmas Co.	(931) 836-1212
All Phase	(219) 879-8357
All Points Fire	(574) 298-8851
Alpha Baking	(888) 232-5742
Amazon.com	N/A
Arthur Clesen Inc.	(847) 537-2127
ASM Mechanical	(574) 806-4935
Attractions Print	(828) 381-5090
Beacon Athletics	(800) 747-5985
Blooms Greenhouse	(219) 393-3607
Brandt's	(219) 874-4188
Bridgestone Golf	(800) 358-6319
Brimar/Safety Signs	(973) 340-7889
BTSI	(865) 463-8393
Burris Equipment	(815) 464-6650
Callaway Footwear (Klone Labs)	(978) 378-3484
Callaway Golf	(800) 228-2767
Cary Company	(630) 629-6600
Central Restaurant Products	N/A
Charles Products, Inc.	(800) 242-7537
City Supply	(219) 879-8304
City's Pure Ice	(219) 879-7112
Creative Concepts (Pucker Powder)	(205) 838-0570
Davis Equipment Companies dba Turfwerks	(800) 747-8300

VENDOR	PHONE
DeVries	(219) 874-4261
Duneland Hardware	(219) 878-1720
EZ's Farm	N/A
Fastenal	(219) 872-4644
Fiesta Maha Manufacturing Corp.	(323) 581-9988
Flanigan Tire	(219) 872-8688
Frontier Lawn & Rec.	(219) 874-3881
Geoff Barnet D.B.A. Warm & Fuzzy Toys	(800) 888-9845
Go Steel	(305) 373-3332
Gold Medal Products-Chicago	(630) 860-2525
Gordon Food Service	(800) 968-7500
Grasshoppers Mermaid	(920) 840-7337
Gritten Turf Co. LLC	(219) 863-5390
Hagen Group	9508) 339-9531
Harrell's	(800) 282-8007
Hermans' Christmasland	(888) 594-5544
Hogeye, Inc.	(479) 300-6160
J & M Golf	(800) 346-7788
Julie + Joe/Kid Tees	(806) 791-2877
K & L Supply	(219) 874-6560
K & M International	(800) 800-9678
Kabelin's	(219) 362-7838 x 3
Kastlfel & Denver Print House	(303) 945-4575
Kenney Machinery	(317) 599-4611
Keystone	(219) 233-2037
Lakeshore Foods D.B.A. Al's Supermarkets	(219) 879-3357
Leeps Supply Co., Inc.	(219) 756-5337
Leibold Irrigation, Inc.	(815) 747-6024
Linde Gas	(800) 266-4369
Lowe's	(219) 872-2900
MacAllister	(800) 382-1896

VENDOR	PHONE
Materials Resources	(800) 888-6361
Maxim Power Sports	(219) 972-0548
MC Auto	(219) 879-1042
MC Doors	(219) 874-6485
Me O My Earth	
Menards	(219) 879-5946 x 22
Mid America Sports Advantage - M.A.S.A.	(800) 264-4519
Mid-City Supply	(574) 936-4400
Millbrook Cricket Farm Inc.	(601) 932-9333
Mohawk Group	(219) 608-4517
Napa Auto Parts	(219) 878-0233
New Niche LLC D.B.A. Art Studio	(440) 354-1332
OneSource	(219) 872-0699
Oriental Trading	(800) 228-0122
Overhead Door	(219) 738-2929
Pepsi	(219) 874-7276
Perennials Galore	(219) 369-9413
Perry Ellis dba Supreme International	(305) 592-2830
Petting Zoo	(410) 760-9792
Phillips International Inc. D.B.A. Cool Jewels	(954) 456-5444
Ping, Inc.	(800) 528-0650
Pioneer Lumber	(219) 874-7283
Pioneer Manufacturing (Pioneer Athletics)	(800) 877-1500
PTL Enterprises D.B.A. PTL One	(954) 977-4060
Pulse Technology Of Indiana	(800) 837-1400
Pure Water Partners	(208) 255-2525
Puzzled D.B.A. CoTa	(818) 991-9245
R & R Products	(520) 889-3593
Reprographic Arts	(219) 872-9111
Retail Resource	(800) 232-9795
Rhode Island Novelty	(800) 528-5599

VENDOR	PHONE
Rigg's Outdoor Power	(219) 362-6000
Runnings	
Sada & Co.	(407) 382-1122
Scholl Dairy	(219) 874-7281
Scotty's Dynamic Design	(219) 809-7628
Sentinel Alarm	(219) 874-6051
Service Sanitation	(800) 909-5646
ServiScape	(219) 872-9412
Sesco	(800) 591-7397
Shagwear	(780) 484-2263
Shine Mark Accessories	(289) 597-1855
Shoreline Aggregate Solutions, Inc.	(219) 878-9991
Simply Said Inc./Sincere Surroundings	(712) 472-2290
SiteOne Landscape Supply, LLC	(574) 288-9471
Small's Garden Center	
Southern Charmers	(980) 948-0400
Sportsfield Inc.	(708) 371-0917
Squire Boon Village Inc.	(800) 234-1804
Stanz Food Products	
Stoneage Arts, Inc.	(407) 847-6446
Tilden Enterprises	(219) 926-1415
Titleist Golf/Acushnet	(800) 225-8500
Toro NSN	(888) 876-8676
TreeTop Products	(866) 511-5642
Tri-State Electronics	(219) 872-5551
Troyer Foods	(800) 876-9377
TruGreen	(574) 233-9700
Ty Inc.	(800) 876-000
Unison Gifts, Inc.	(626) 814-8337
VFP Fire Systems	(574) 277-0027
Von Tobel	(219) 879-8484

VENDOR	PHONE
W W Grainger	(888) 800-1051
Weirs Club Car	(219) 850-1271
West Side Tractor	(630) 355-7150
Westville Farm Supply	(219) 785-2624
Whitfield Farms	(219) 608-4939
Wildlife Artists Inc.	(203) 778-6833
Wilson Sporting Goods	(800) 562-1900
Wishpets Company	(503) 574-2700
World End Imports	
Approved by the Michigan City Park Board	
By: _____	
Tim Glidden; Park Board President	

Resolution No. 1098

WHEREAS, the Superintendent of the Department of Parks and Recreation has reported that certain transfer of funds are necessary within the budget of the Michigan City Department of Parks and Recreation because of unanticipated expenses from various accounts, which accounts do not have sufficient funds available for disbursement for said expenses; and,

WHEREAS, there are funds available for said purposes in various other accounts which are not expected to be paid from said accounts during the remainder of the budget year; and,

WHEREAS, the Michigan City Parks and Recreation Board has determined that said expense *to get account out of current negative balance and through the end of the year* is necessary and that an account transfer should be made in order to meet said expenses.

NOW, THEREFORE, BE IT RESOLVED that the following transfer be made from the following named accounts to the following named accounts and for the purposes stated therein:

DECREASE FUND 2204.506 – SENIOR CENTER FUND		
429.001	Other Supplies	$ 190.00
435.010	Electric	$ 500.00
439.090	Contractual	$ 500.00
INCREASE FUND 2204.506 – SENIOR CENTER FUND		
411.013	Regular Wages	$ 1,190.00
DECREASE FUND 2204.505 – MAINTENANCE FUND		
413.015	Sick Day Buy Back	$ 6,675.00
422.033	Pesticides	$ 165.00
423.031	Small Tools	$ 2,750.00
436.010	Repairs/Maint. Building	$ 335.00
436.020	Repairs/Maint. Equipment	$ 440.00
423.011	Building Materials	$ 5,635.00
INCREASE FUND 2204.505 – MAINTENANCE FUND		
439.090	Contractual	$14,000.00
435.010	Electric	$ 2,000.00

DATED at Michigan City, Indiana, 4th day of November; 2026.

MICHIGAN CITY, INDIANA, CITY PARK AND RECREATION BOARD:

Tim Glidden, President

Ryan Labis, Vice President

Christina Espar, Secretary

, Member

Kisha Ward, Member

Today's Date

PATRIOT PARK CONCESSION OPERATION
BID DOCUMENTS

1. Notice to Bidders
2. Bid Form
3. Instructions, Project Scope and Specifications
4. Patriot Park Concession Operation Agreement between Park Board and Contractor

NOTICE TO BIDDERS

Notice is hereby given that the City of Michigan City, Indiana, acting by and through the Michigan City Parks and Recreation Department ("Park") as the designated purchasing agent pursuant to Michigan City Code §2-344, will receive sealed bids for leasing a building and providing food and beverage concession services at Patriot Park Sports Complex, 2224 North 950 West, Michigan City, Indiana 46360 ("Premises"). The Premises may only be used for the purpose of the sale of food and beverages (excluding alcoholic beverages).

Sealed bids shall be based upon the lease of the Premises for a term commencing on April 1, 2027, and ending on September 30, 2027 with an option to extend by mutual agreement for an additional two (2) six (6) month periods in 2028 and 2029, all pursuant to the terms and conditions of a lease to be executed by the successful bidder and the Park. A complete bid packet is available at the office of the Parks and Recreation Department, 100 E. Michigan Blvd., Suite 2, Michigan City, Indiana 46360.

In evaluating each bid, the Park will be examining the qualifications of each bidder as a food and beverage service provider and the bidder's past experience in the food and beverage service industry.

The amount of rent offered will be of major importance in evaluating a bid. The minimum rent suggested for 2027 is Eight Hundred Dollars and 00/cents ($800.00) per month with a security deposit of Eight Hundred Dollars and 00/cents ($800.00). In the event that the lease is renewed, the suggested minimum rent for 2028 is Nine Hundred Dollars and 00/cents ($900.00) per month with a security deposit of Nine Hundred Dollars and 00/cents ($900.00), and for 2029, the suggested minimum rent shall be One Thousand Dollars and 00/cents ($1,000.00) per month with a security deposit of One Thousand Dollars and 00/cents ($1,000.00).

The Premises may not be leased to a person who is ineligible under I.C. 36-1-11-16. A bid submitted by a trust as defined in I.C. 30-4-1-1(a) must identify each beneficiary of the trust and each settler empowered to revoke or modify the trust.

Discussions may be conducted with bidders for the purpose of clarification to assure full understanding of and responsiveness to the bidding requirements.

Bids shall be submitted to Michiana City Parks and Recreation Department, 100 E. Michigan Blvd., Suite 2, Michigan City, Indiana 46360 by 5:00 pm CST, on **Wednesday January 6, 2027 at 5:00 pm CST**. The bids will be opened at the Park Boards public meeting on **Wednesday January 6, 2027 at 5:00 pm CST**.

Each bid shall be submitted with a certified check or a bidder's bond in an amount not less than One Thousand and 00/100 ($1,000.00) dollars as a guarantee that the bidder will perform the terms of the bid if it is accepted by the Park.

Each BIDDER must sign and return the following BID DOCUMENTS in your sealed BID: Bid bond, bid form, financial statement, statement of qualifications as a food and beverage service provider, proposed menu and prices, list of references for similar operations within the past five years. The following documents from EEO Packet titled "Local Hiring/Equal Employment Opportunity Program and Certification of Applicable Laws" are required: Equal Employment Opportunity Clause to be Included in Public Contract, Notice of Non-Discrimination in Employment, Certification of Non-Segregated Facilities, Certification of Compliance with Applicable Laws, E-Verify Affidavit, Non-Investment in Iran Certification, Non-Collusion Affidavit, Affirmative Action and Equal Employment Opportunity Policy Statement.

Because this operation serves a multitude of children's activities and programs, each bidder must execute a "Consent for Criminal Background Records/Information", "Consent for Employment Records/Employer's References" and deliver a photocopy of a valid driver's license or State issued ID card.

The Parks and Recreation Department of the City of Michigan City, Indiana reserves the right to waive any formality, informality, or irregularity in any bid received, and also reserves the right to reject any and all bids and to re-advertise for bids.

Dated: November 4, 2026

Tim Glidden, President
Michigan City Parks and Recreation Department

BID FORM

PATRIOT PARK CONCESSION OPERATION

COMPANY NAME: _____

ADDRESS: _____

CITY: _____ STATE: _____ ZIP CODE: _____

PHONE NUMBER: _____

EMAIL ADDRESS: _____

PERSON EXECUTING CONTRACT: _____

TITLE: _____

MONTHLY BASE RENT BID: $_____

SIGNATURE OF BIDDER: _____

PRINTED SIGNATURE OF BIDDER: _____

TITLE: _____

DATE: _____

INSTRUCTIONS, PROJECT SCOPE & SPECIFICATIONS

FOR PATRIOT PARK CONCESSION OPERATION

The intent of this Notice to Bidders (BID) is to establish the general specifications for operating the Patriot Park Concession Operation at Patriot Park, located at 2224 N. 950 West, Michigan City, Indiana 46360. The BID submitted shall incorporate all items listed in the Instructions and Specifications.

The amount of rent offered will be of major importance in evaluating a bid. The minimum rent suggested for 2027 is Eight Hundred Dollars and 00/cents ($800.00) per month with a security deposit of Eight Hundred Dollars and 00/cents ($800.00). In the event that the lease is renewed, the suggested minimum rent for 2028 is Nine Hundred Dollars and 00/cents ($900.00) per month with a security deposit of Nine Hundred Dollars and 00/cents ($900.00), and for 2029, the suggested minimum rent shall be One Thousand Dollars and 00/cents ($1,000.00) per month with a security deposit of One Thousand Dollars and 00/cents ($1,000.00).

1. INSTRUCTION FOR BIDDERS

A. A BID must be submitted in a **SEALED ENVELOPE** addressed to the Michigan City Park Board (hereinafter referred to as "Board") with the return address of the Bidder shown. BID must be clearly marked **"Patriot Park Concession Operation"** on the outside of the envelope.

B. All sealed BIDS should be delivered to the Secretary of the Michigan City Park Department, 100 East Michigan Boulevard, Suite 2, Michigan City, Indiana on or before **January 6, 2027 at 5:00 pm CST** or to the Board during its regular meeting scheduled to begin on **January 6, 2027 at 5:00 pm CST** in the Council Chambers at City Hall, 100 E. Michigan Boulevard, Michigan City, Indiana when the Board's presiding official calls the agenda item for receiving and opening of BIDS for the Project. Any BID received after the presiding official declares the time for submitting BIDS closed will not be considered.

C. Each BID shall be accompanied by a Bid Bond, signed by both the surety and the Bidder, or Cashier's Check in an amount not less than One Thousand Dollars and 00/cents ($1,000.00). The bond or certified check must be made payable to "The Michigan City Park Department."
    1. The surety or Cashier's Check of the successful BIDDER will be retained by the Board until seven (7) days after the winning BIDDER provides the Board with a duly executed contract and required forms and attachments.
    2. The surety or Cashier's Check of the unsuccessful BIDDER(s) will be returned upon the Board making an award for the Project and the successful BIDDER's timely submission of proof of insurance.

D. Each BIDDER must sign and return the following BID DOCUMENTS in your sealed BID:
    1. Bid Bond

2. Bid Form
3. List of references for similar operations within the past five (5) years
4. The following documents from EEO Packet from Human Rights Director entitled "Local Hiring/Equal Employment Opportunity Program and Certification of Applicable Laws":
    a. Equal Employment Opportunity Clause to be Included in Public Contract
    b. Notice of Non-Discrimination in Employment
    c. Certification of Non-Segregated Facilities
    d. Certification of Compliance with Applicable Laws
    e. E-Verify Affidavit
    f. Non-Investment in Iran Certification
    g. Non-Collusion Affidavit
    h. Affirmative Action and Equal Employment Opportunity Policy Statement

E. Please read and follow the Notice to Bidders, as well as all specifications and all bid documents, including the contract, when completing the BID. Should you have any questions regarding specifications, please contact Park Assistant Superintendent William Walker at (219) 873-1506 or wwalker@emichigancity.com.

F. The issuance of this Notice to Bidders does not create any obligation on the part of the City/Park to enter into any contract or undertake any financial obligations with respect to the project described herein.

G. The property may not be leased to a person who is ineligible under I.C. 36-1-11-16.

H. A proposal submitted by a trust, as defined in I.C. 30-4-1-1(a) must identify each beneficiary of the trust and each settlor empowered to revoke or modify the trust.

I. Discussions may be conducted with the offerors for the purpose of clarification to assure full understanding of, and responsiveness to, the solicitation requirements.

J. No Bidder may withdraw any bid within a period of sixty (60) days following the date set for receiving bids. The Michigan City Park Board reserves the right to hold any or all bids for a period of not more than sixty (60) days and said bids shall remain in full force and effect during said period. The Michigan City Park Board reserves the right to reject and/or cancel any and all bids, solicitations and/or offers in whole or in part as specified in the bid documents, and to waive any nonconformity, whenever such actions are in the best interest, as determined solely by the Board.

K. The successful bidder shall secure, and/or execute the following within seven (7) days from the date of Notice of Award of said contract:

Proof of Insurance: Proof of Insurance as further defined in these Instructions & Specifications and in the exact amounts listed herein. The

City of Michigan City, Indiana must be named as an additional insured regarding the Commercial General Liability and Automobile Liability. Failure to comply with the exact insurance limits and terms associated with said insurance, within the time limits set forth herein, will result in the termination of any award of said contract.

The successful Bidder must submit the aforementioned documentation to the Park Superintendent, 100 East Michigan Boulevard, Suite 2, Michigan City, Indiana, within seven (7) days from the date of notice of award of said contract.

If the successful Bidder fails to timely submit said proof of insurance and Agreement for Patriot Park Concession Operation at Patriot Park, Michigan City, Indiana or fails to otherwise comply with the terms contained herein, the Board may cancel contract, and award contract to the next lowest responsible and responsive Bidder.

Work shall not commence under this contract until Counsel for the Michigan City Park Board has reviewed and approved the documents required to be submitted herein.

L. Bidding on this contract shall be limited to individuals, partnerships, and corporations actively engaged in the field of operating concession operations. All Bidders must have in their possession or available to them by formal agreement at the time of bidding: personnel, vehicles, devices, tools, and other equipment and supplies necessary to perform the work outlined in the scope of work details.

M. The BID will be for all work as shown in 2027 Concession Specifications, outlined herein.

N. All Bidders must examine the 2027 Concession Specifications and visit the project site to fully investigate the nature and extent of the work required. Bidders are responsible for becoming familiar with the location and access to the site, availability of utilities, condition of the site, and any existing governing regulatory agencies and permitting processes.

2. 2027 CONCESSION SPECIFICATIONS

Note: Bidders are sometimes referred to as "Vendor" in these Specifications.

A. Bidders are responsible for inspection of the areas subject to Lease. These areas are all within Patriot Park and include the following:

Sideline Concession Stand Building

B. Bidders should base their bids on a monthly flat rate. Bidders are advised, however, that no guarantee is promised by the Park Department that the agreed upon amount will be achieved in actual operations during the year of the Lease.

C. Bidders should include the following in their bids:
    1. Types of food and drinks to be served with proposed pricing.
    Dates of intended operation (inclusive), days of week, and hours. (The Park Department has the right to impose penalties in the amount of twenty-five dollars and 00/100 ($25.00) per day for Vendor's failure to adhere to the agreed upon hours of operation. Also, failure to adhere to the agreed upon hours of operation shall result in a breach of the agreement and the Park Department will be entitled to end the agreement.)
    2. Willingness to enter into 1-year lease on 04/01/2027.
    3. Site maintenance and security plans to be made at Vendor's expense.
    4. Type of bookkeeping plans and willingness to make all financial records available to Park Department upon request.
    5. List Vendor's experience in management of public food and beverage establishments.
    6. Responsibilities Vendor expects to be assumed by Park and Recreation Department.
    7. Legal address and telephone number of Vendor.
    8. Brief personal resume of Vendor.
    9. Any and all additional plans which would enhance attractiveness of Vendor's proposal.

D. The following requirements must be provided prior to the execution of the lease.
    1. Vendor must be able to provide certificates of insurance covering all Vendors' liability outlined in the enclosed Patriot Park Lease Agreement.
    2. Vendor must provide details of any renovation and agree to bear the expense thereof.
    3. Vendor must provide all equipment necessary to operate his or her business.
    4. Vendor must be in compliance with all Federal, State, County and City laws and ordinances including but not limited to those governing the operation of such food concessions.

E. Vendor must enter into the enclosed standard commercial lease agreement.

F. Term of lease: One (1) year.

G. Bidder agrees to comply with all federal, state, and local laws, rules and regulations applicable to the Bidder in performing work pursuant to the Contract, including, but not limited to, discrimination in employment, prevailing wage laws, conflicts of interest, public notice, accounting records and requirements. The Contract shall be governed by the laws of the United States, and the State of Indiana, and by all Municipal Ordinances and Codes of the City of Michigan City, Indiana. Venue of any disputes arising under the Contract shall be in LaPorte County, Indiana.

H. The Bidder shall not discriminate against any employee or applicant for employment, to be employed in the performance of the Contract, with respect to hire, tenure, terms, training, conditions or privileges of employment, because of race, sex, color, religion, national origin, ancestry, or disability.

4. OTHER INFORMATION

A. All expenses incurred in the preparation of a response to this Invitation to Bid shall be borne by the Bidder.

All submitted BIDS shall become the property of the City of Michigan City, Indiana.

SAMPLE SCHEDULE

12 Weekends from April 16th – July 11th (minus Memorial Day weekend) are full with USSSA, BPA, NSA tournaments.
Weekends will also host Wolves Soccer Club youth leagues
Weekdays will host Michigan City Parks and Recreation Baseball league games

EXAMPLE OF TYPICAL SCHEDULE SUBJECT TO CHANGE	Days	No Days	Hours	Daily Hrs	Business Hrs	Activity	Daily Visitors	Total Visitors
April	Friday	1	6 pm - 10 pm	4	4	NSA Tournament	1,200	1,200
April	Saturday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
April	Sunday	1	8 am - 8 pm	12	12	NSA Tournament	1,200	1,200
April	Friday	1	8 am - 10 pm	14	14	Game Day Tournament	1,200	1,200
April	Saturday	1	8 am - 10 pm	14	14	Game Day Tournament	1,200	1,200
April	Friday	1	6 pm - 10 pm	4	4	ETS Tournament	1,200	1,200
April	Saturday	1	8 am - 10 pm	14	14	ETS Tournament	1,200	1,200
April	Sunday	1	8 am - 8 pm	12	12	ETS Tournament	1,200	1,200
May	Saturday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
May	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
May	Sunday	1	8 am - 8 pm	12	12	NSA Tournament	1,200	1,200
May	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
May	Friday	1	6 pm - 10 pm	4	4	ETS Tournament	1,200	1,200
May	Saturday	1	8 am - 10 pm	14	14	ETS Tournament	1,200	1,200
May	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
May	Sunday	1	8 am - 8 pm	12	12	ETS Tournament	1,200	1,200
May	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
May	Friday	1	6 pm - 10 pm	4	4	BPA Tourney	1,200	1,200
May	Saturday	1	8 am - 10 pm	14	14	BPA Tourney	1,200	1,200
May	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
May	Sunday	1	8 am - 8 pm	12	12	BPA Tourney	1,200	1,200
May	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
May	Saturday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
May	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
May	Sunday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
May	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
May	Friday	1	6 pm - 10 pm	4	4	BPA Tourney	1,200	1,200
May	Saturday	1	8 am - 10 pm	14	14	BPA Tourney	1,200	1,200
May	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450

EXAMPLE OF TYPICAL SCHEDULE	Days	No Days	Hours	Daily Hrs	Business Hrs	Activity	Daily Visitors	Total Visitors
June	Sunday	1	8 am - 8 pm	12	12	BPA Tourney	1,200	1,200
June	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
June	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
June	Sunday	1	10 am - 4 pm	6	6	Coed Softball	150	150
June	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
June	Friday	1	6 pm - 10 pm	4	4	BPA Tourney	1,200	1,200
June	Saturday	1	8 am - 10 pm	14	14	BPA Tourney	1,200	1,200
June	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
June	Sunday	1	8 am - 8 pm	12	12	BPA Tourney	1,200	1,200
June	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
June	Friday	1	6 pm - 10 pm	4	4	BPA Tourney	1,200	1,200
June	Saturday	1	8 am - 10 pm	14	14	BPA Tourney	1,200	1,200
June	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
June	Sunday	1	8 am - 8 pm	12	12	BPA Tourney	1,200	1,200
June	Mon-Thurs	4	6 pm - 10 pm	4	16	Youth/Adult	500	2,000
June	Saturday	1	8 am - 10 pm	14	14	BPA Tourney	1,200	1,200
June	Saturday	1	9 am - 1 pm	4	4	Soccer	450	450
June	Sunday	1	10 am - 4 pm	6	6	Coed Softball	150	150
June	Mon-Thurs	3	6 pm - 10 pm	4	12	Youth/Adult	500	1,500
July	Mon-Fri	5	6 pm - 10 pm	4	20	Youth/Adult	500	2,500
July	Friday	1	6 pm - 10 pm	4	4	NSA Tournament	1,200	1,200
July	Saturday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Sunday	1	8 am - 8 pm	12	12	NSA Tournament	1,200	1,200
July	Mon-Fri	5	6 pm - 10 pm	4	20	Youth/Adult	500	2,500
July	Monday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Tuesday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Wednesday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Thursday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Friday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Saturday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Sunday	1	8 am - 10 pm	14	14	NSA Tournament	1,200	1,200
July	Mon-Thurs	3	6 pm - 10 pm	4	12	Youth/Adult	500	1,500

PATRIOT PARK CONCESSION OPERATION LEASE AGREEMENT SAMPLE

THIS LEASE AGREEMENT ("Lease") is made and entered into on this 14th day of February, 2027, by and between THE CITY OF MICHIGAN CITY, INDIANA ACTING BY AND THROUGH THE MICHIGAN CITY PARKS AND RECREATION DEPARTMENT ("Landlord"), you, ("Tenant") in consideration of mutual covenants set forth herein, Landlord and Tenant agree as follows:

1.0 PREMISES. Landlord hereby leases to Tenant and Tenant hereby leases from Landlord for the rental and on the terms and conditions set forth in this Lease a building ("Premises") for providing food and beverage concession services at Patriot Park Sports Complex 2224 North 950 West, Michigan City, IN.

2.0 TERM.

2.1 Subject to and upon the conditions set forth in this Lease, the term of this Lease shall commence on April 1, 2027 ("Commencement Date") and end at midnight on September 30, 2027 ("Expiration Date"), provided, however, at Tenant's option the term may be extended until midnight on October 31, 2027 by written notice delivered to Landlord on or before September 15, 2027 and the payment of Rent for the additional month or portion thereof. Tenant shall be open for business for the period of time from April 1 through September 30, 2027. At Tenant's option, Tenant shall have the right to be open for business during the month of October, provided that Tenant pays Rent to Landlord for each month or portion thereof that Tenant is open for business.

2.2 Within thirty (30) days after the Expiration Date Landlord and Tenant shall meet to discuss the operation of the Premises. By the mutual agreement of Landlord and Tenant, the term of this Lease may be extended for two (2) renewal terms of one (1) year each ("Renewal Term") in 2028 and 2029. The Renewal Term shall be on all of the terms and conditions of this Lease applicable to the initial term except that in lieu of the Rent, the Rent payable during the renewal terms will be determined by mutual agreement of the parties.

3.0 USE.

3.1 Subject to the terms and conditions of this Lease, the Premises shall be used and occupied by Tenant solely for the sale of food and beverages (excluding alcoholic beverages). The hours of operation for the Premises during the term of this Lease shall be subject to the approval of Landlord and shall match the schedule of activities held at Patriot Park. Failure to adhere to the hours of operation schedule, excluding cancellations made by the Park Department due to inclement weather or other circumstances, which will be required by the Landlord, will cause a default in this agreement and the Tenant shall be charged a penalty of $250.00 per day for non-compliance. If Tenant fails to abide by the hours of operation agreement then

Landlord will have full authority to declare this agreement void. For a full list of Events and Defaults and Remedies, refer to Section 13. Events of Default and Section 14. Remedies.

44.0 SECURITY DEPOSIT; RENTAL.

4.1 Tenant shall deposit with Landlord a sum equal to one month's rent ("Security Deposit") as security for the performance of all covenants and agreements of Tenant hereunder. Landlord may at any time or times apply all or any portion thereof in payment of any amounts due Landlord from Tenant. Upon termination of the Lease and full performance of all of Tenant's obligations hereunder, so much of the Security Deposit as remains unapplied shall be returned to Tenant. The Security Deposit shall not bear interest. The Security Deposit shall not be deemed or construed as advance payment of rent for any month of the term of the Lease.

4.2 Tenant shall pay Landlord in lawful money of the United States of America, rent ("Rent") as follows:

Year 2027 ${AGREED AMOUNT} per month

Year 2028 ${AGREED AMOUNT} per month

Year 2029 ${AGREED AMOUNT} per month

4.3 Monthly installments of Rent shall be paid in advance without demand on the Commencement Date and then on the first day of May, June, July, August, September, and October (if a lease extension has been requested by tenant), of each year during the term of this Lease. Any installments of Rent or other amounts owed Landlord by Tenant accruing under the provisions of this Lease not paid when due shall bear interest at eighteen percent (18%) per annum and shall be payable on demand.

4.4 In the event the parties agree to a Renewal Term in 2028 and 2029. Tenant shall pay to Landlord in lawful money of the United States of America, the monthly and annual Rent amounts mutually agreed upon.

5.0 MAINTENANCE; UTILITIES. Tenant, at its sole cost and expense shall provide for all of the maintenance, repairs, replacements and cleaning of the Premises. Tenant, at its sole cost and expense, shall provide all maintenance and repairs necessary for the Premises to be in compliance with all local, state and federal codes and regulations, including without limitation, health codes and the Americans with Disabilities Act. The cost of utility services are included in Rent. Tenant, at its sole cost and expense, shall pay for telephone service to the Premises.

6.0 LAWFUL USE. No alcoholic beverages may be sold, served, dispensed or consumed at the Premises. Tenant shall not occupy or use, or permit any portion of the Premises or the Patriot Park to be occupied or used, for any business or purpose which is unlawful or deemed to be extra-hazardous on account of fire, or permit anything to be done which would in any way increase the rate of fire insurance coverage on said Premises or the Patriot Park (and if there is any increase in such rates by reason of acts of Tenant, then Tenant agrees to pay such increase promptly upon demand therefore by Landlord). Tenant shall comply with

all federal, state, county and municipal codes, laws, ordinances, statutes, rules, regulations, orders, permits, licenses and authorizations, including, without limitation, health codes and the Americans with Disabilities Act.

7.0 PARKING. Tenant and Tenant's employees and customers shall park only in areas designated by Landlord.

8.0 SURRENDER. At the termination of this Lease by lapse of time or otherwise, or upon termination of Tenant's right of possession without terminating this Lease, Tenant shall surrender possession of the Premises to Landlord and return the Premises to Landlord in as good condition as when Tenant originally took possession. In the event that Tenant fails to return the Premises to Landlord in as good condition as when Tenant originally took possession, Landlord may restore the Premises to such condition and Tenant shall pay the cost thereof to Landlord on demand.

8.1 Tenant shall remove Tenant's equipment and other items of personal property of every kind and description from the Premises and restore any damage to the Premises caused thereby, such removal and restoration to be performed prior to the expiration of the term of this Lease.

9.0 HOLDING OVER. If Tenant remains in the possession of the Premises after the term of this lease expires or after Tenant's right of possession has been terminated, without the prior written consent of Landlord, Tenant shall be a Tenant at Sufferance, subject to all the covenants and obligations of this lease, and Tenant will pay, as liquidated damages, tripe the sum of rent plus other amounts due and owing under this Lease for the entire holdover period. Nothing contained in this section shall be construed or operate as a waiver of Landlord's right of re-entry or any other right or remedy of Landlord.

10.0 ASSIGNMENT AND SUBLETTING. Tenant shall not, without the prior written consent of Landlord in each instance, which consent may be withheld in the sole and absolute discretion of Landlord, (i) assign, transfer, mortgage, pledge, hypothecate or encumber or subject to or permit to exist upon or be subjected to any lien or charge, this Lease or any interest under it, (ii) allow to exist or occur any transfer of or lien upon this Lease or the Tenant's interest herein by operation of law, (iii) sublet the Premises or any part thereof, or (iv) permit the use or occupancy of the Premises or any part thereof by anyone other than the Tenant and Tenant's contractors, subcontractors and employees. In no event shall this Lease be assigned or assignable by voluntary or involuntary bankruptcy proceedings or otherwise, and in no event shall this Lease or any rights or privileges hereunder be an asset of Tenant under any bankruptcy, insolvency or reorganization proceedings, except as provided by law.

Consent by Landlord to any subletting or assignment shall not operate to relieve Tenant from any covenant or obligation under this Lease.

11.0 MERGER. The voluntary or other surrender of this Lease by Tenant, or a mutual cancellation thereof, shall not constitute a merger of the fee or any leasehold estates, and shall, at the option of Landlord,

terminate all or any existing subleases or may, at the option of Landlord, operate as an assignment to it of Tenant's interest in any or all such subleases.

12.0 TITLE AND COVENANT AGAINST LIENS. Landlord's title is and always shall be paramount to the title of Tenant and nothing in this Lease contained shall empower Tenant to do any act which can, shall or may encumber the title of Landlord. Tenant covenants and agrees not to suffer or permit any lien of mechanics or material suppliers to be placed upon or against the Premises or against the Tenant's leasehold interest in the Premises and, in case of any such lien attaching, to immediately pay and remove same. Tenant has no authority or power to cause or permit any lien or encumbrance of any kind whatsoever, whether created by act of Tenant, operation of law or otherwise, to attach to or be placed upon the Premises and any and all liens and encumbrances created by Tenant shall attach only to Tenant's interest in the Premises. If any such liens so attach and Tenant fails to pay and remove the same within ten (10) days after written demand by Landlord, Landlord, at its election, may pay and satisfy the same, and in such event the sums so paid by Landlord, with interest at eighteen percent (18%) per annum shall be due and payable by Tenant to Landlord on demand.

13.0 EVENTS OF DEFAULT. Each of the following acts or omissions of Tenant shall constitute an Event of Default as defined in this Lease:

(a) Failure or refusal to pay rent or other payments hereunder within five (5) days after the due date;

(b) Failure or refusal to perform or observe any other covenant or condition of this Lease within fifteen (15) days following written notice to Tenant of such failure; or

(c) Tenant's violation of an Environmental Law (as hereinafter defined) or Tenant's failure or refusal to cure forthwith, immediately after receipt of notice from Landlord, any hazardous or unsafe condition which Tenant has created or permitted in violation of law or this Lease.

14.0 REMEDIES. If an Event of Default occurs, Landlord shall have the rights and remedies hereinafter set forth, which shall be distinct, separate and cumulative and shall not operate to exclude or deprive Landlord of any other right or remedy allowed it at law or in equity or elsewhere in this Lease:

(a) Landlord may terminate this Lease by giving to Tenant written notice of Landlord's election to do so, in which event the Term of this Lease shall end, and all right, title and interest of Tenant hereunder shall expire, on the date stated in such notice;

(b) Landlord may terminate the right of Tenant to possession of the Premises without terminating this Lease by giving written notice to Tenant that Tenant's right of possession shall end on the date stated in such notice, whereupon the right of Tenant to possession of the Premises or any part thereof shall cease on the date stated in such notice; and

(c) Landlord may enforce the provisions of this Lease and may enforce and protect the rights of Landlord hereunder by a suit or suits in equity or at law for the specific performance of any covenant or agreement contained herein, and for the enforcement of any other appropriate legal or equitable remedy, including, without limitation, injunctive relief, the foreclosure of Landlord's lien and for recovery of all moneys due or to become due from Tenant under any of the provisions of this Lease.

14.1 If Landlord exercises any of the remedies provided for in subparagraphs (a) and (b) of the foregoing Subsection 14.0, Tenant shall surrender possession of and vacate the Premises and immediately deliver possession thereof to Landlord, and Landlord may re-enter and take complete and peaceful possession of the Premises, with or without process of law, full and complete license to do so being hereby granted to Landlord, and Landlord may remove all occupants and property therefrom, using such reasonable force as may be necessary, without being deemed in any manner guilty of trespass, eviction or forcible entry and detainer, and without relinquishing Landlord's right to Rent or any other right given to Landlord hereunder or by law or in equity.

14.2 If Landlord terminates the right of Tenant to possession of the Premises without terminating this Lease, such termination of possession shall not release Tenant, in whole or in part, from Tenant's obligation to pay the Rent and other charges hereunder for the full term of this Lease and the aggregate amount of the Rent and other charges for the period from the date stated in the notice terminating possession to the end of the term of this Lease shall be immediately due and payable by Tenant to Landlord, together with any other moneys due hereunder, and Landlord shall have the right to immediate recovery of all such amounts.

14.3 In the event of the termination of this Lease by Landlord as provided for by subparagraph (a) of Subsection 14.0, Landlord shall be entitled to recover from Tenant all the fixed dollar amounts of Rent accrued and unpaid for the period up to and including such termination date, as well as all other additional sums payable by Tenant, or for which Tenant is liable or in respect of which Tenant has agreed to indemnify Landlord under any of the provisions of this Lease, which may be then owing and unpaid, and all costs and expenses, including without limitation court costs and reasonable attorneys' fees incurred by Landlord in the enforcement of its rights and remedies hereunder.

14.4 All property removed from the Premises by Landlord pursuant to any provisions of this Lease or by law may be handled, removed or stored by Landlord at the cost and expense of Tenant, and Landlord shall in no event be responsible for the value, preservation or safekeeping thereof. Tenant shall pay Landlord for all costs and expenses incurred by Landlord in such removal and for storage charges for such property so long as the same shall be in Landlord's possession or under Landlord's control. All such property not removed from the Premises or retaken from storage by Tenant within thirty (30) days after the end of the term of this Lease, however terminated, shall, at Landlord's option, be conclusively deemed to have been conveyed by Tenant to Landlord as by bill of sale, without further payment or credit by Landlord to Tenant.

14.5 Tenant shall pay all of Landlord's costs, charges and expenses, including without limitation court costs and reasonable attorneys' fees, incurred in enforcing Tenant's obligations under this Lease or incurred by Landlord in any litigation, negotiation or transaction in which Tenant causes Landlord, without Landlord's fault, to become involved or concerned.

14.6 Exercise by Landlord of its remedies in the Event of Default shall not be deemed to be an acceptance of surrender of the Premises by Tenant. Tenant hereby consents, after any Event of Default, to Landlord's exercise of dominion over Tenant's property within the Premises, and agrees that such exercise of dominion shall not constitute conversion. All claims for damages by reason of such re-entry, repossession, alteration of locks or other security devices, distress warrant, forcible detainer proceedings, sequestration proceedings or other legal process are hereby waived. Tenant agrees that Landlord may re-enter the Premises without the necessity for any legal proceedings and without liability for trespass.

15.0 SUBORDINATION. This Lease shall be subject and subordinate to the lien of any mortgage, bond or indenture encumbering the Premises and to any and all advances made thereunder and to the interest thereon, and to all renewals, replacements, supplements, amendments, modifications and extensions thereof.

16.0 WAIVER OF CERTAIN CLAIMS; INDEMNITY BY TENANT. Subject to the provisions of Subsection 16.2, Tenant releases Landlord and its directors, officers, agents, elected and appointed officials and employees from and waives all claims for damages to person or property sustained by Tenant or by any occupant of the Premises or by any other person, resulting directly or indirectly from fire or other casualty, or any cause or any existing or future condition, defect, matter or thing in or about the Premises, or any part thereof, or from any equipment or appurtenance therein, or from any accident in or about the Premises, or from any act or neglect of any other occupant of the Premises or any part thereof or of any other person. Said release and waiver shall apply especially, but not exclusively, without distinction as to the person whose act or neglect was responsible for the damage and whether the damage was due to any of the occurrences specifically enumerated above, or from any other thing or circumstance, whether of a like nature or of a wholly different nature. If any damage to the Premises or any equipment or appurtenance therein, whether belonging to Landlord or to other occupants of the Patriot Park results from any act or neglect of Tenant, its employees, agents, licensees, invitees, material suppliers, contractors or subcontractors of any tier, Tenant shall be liable therefore and Landlord may at its option repair such damage and Tenant shall upon demand by Landlord reimburse Landlord for all costs and expenses of such repairs and damages in excess of amounts, if any, paid to Landlord under insurance covering such damages. All personal property belonging to Tenant shall be there at the risk of Tenant and Landlord shall not be liable for damage thereto or theft or misappropriation thereof.

16.1 Tenant hereby indemnifies, protects, defends and holds harmless Landlord and its directors, officers, agents, elected and appointed officials and employees from and against any and all loss, damages, liabilities, claims, liens, costs and expenses, including, without limitation, reasonable attorneys' fees, in connection with injuries to any persons or damage to or theft or misappropriation or loss of property occurring in or about the Premises or the Patriot Park, or arising from Tenant's occupancy of the Premises or presence on the Patriot Park, or from any activity, work, or thing done, permitted or suffered by Tenant in or about the Premises or the Patriot Park, or from any breach or default on the part of Tenant in the performance of any covenant or agreement on the part of Tenant to be performed pursuant to the terms of this Lease, or due to any other act or omission of Tenant or any of its employees, customers, agents, licensees, invitees or contractors.

16.2 Notwithstanding the foregoing provisions of this Section 16, but subject to the provisions of Section 19, no agreement of Tenant in this Section 16 shall be deemed to exempt Landlord from liability or damages for injury to persons or damage to property caused by or resulting from the gross negligence or willful misconduct of Landlord, or its directors, officers, agents or employees.

17.0 TAXES. Tenant shall pay all ad valorem taxes and assessments levied upon or applicable to all equipment, fixtures, furniture, and other property placed by Tenant in the Premises.

18.0 TENANT'S INSURANCE. Tenant, at Tenant's sole cost and expense, shall obtain and maintain in effect at all times during the term of this Lease.

1. The Bidder shall, as a prerequisite to the Contract, purchase and thereafter maintain such insurance that will protect him from the claims set forth below which may arise out of or result from the Bidder's operations under the Contract, whether such operations be by the Bidder or by anyone directly or indirectly employed by the Bidder, or by anyone whose acts may be liable:

   Commercial General Liability Insurance
   $1,000,000 Each Occurrence Limit (Bodily Injury and Property Damage) $2,000,000 General Aggregate per Project
   $2,000,000 Products & Completed Operations Aggregate
   $1,000,000 Personal and Advertising Injury Limit

   Business or Commercial Automobile Liability Insurance
   $1,000,000 combined single limit per accident

   Workers' Compensation and Employers' Liability Insurance
   $500,000 Each Accident
   $500,000 Each Employee for Injury by Disease
   $500,000 Aggregate for Injury by Disease

   Excess or Umbrella Liability
   $4,000,000 Occurrence/Aggregate

2. Certificates of Insurance showing such coverage then in force (but not less than the amount shown above) shall be on file with the City prior to commencement of work and shall be in full force and effect throughout contract. These Certificates shall not be canceled or non-renewed until at least sixty (60) days' prior written notice has been received by the City. **The City of Michigan City, Indiana and the Michigan City Parks and Recreation Department shall be named as an additional insured on the Commercial General Liability and Automobile Liability**.

18.1 The insurance policies required to be obtained by Tenant under this Section 18: (i) shall be issued by an insurance company of recognized responsibility qualified to do business in the State of Indiana, reasonably acceptable to Landlord, (ii) in the case of liability insurance, shall be written as primary policy coverage, and (iii) shall name Landlord as a named insured. Neither the issuance of any insurance policy required under this Lease nor the minimum limits specified herein with respect to Tenant's insurance coverage shall be deemed to limit or restrict in any way Tenant's liability arising under or out of this Lease.

18.2 With respect to each insurance policy required to be obtained by Tenant under this Lease, on or before the Commencement Date, and at least fifteen (15) days before the expiration of the expiring certificate previously furnished, Tenant shall deliver to Landlord a true and correct copy of a certificate of insurance therefore. Each insurance policy required to be carried hereunder by or on behalf of Tenant shall provide (and any certificate evidencing the existence of each such insurance policy shall certify) that such insurance policy shall not be canceled or amended (other than to increase the amount of coverage) unless Landlord shall have received thirty (30) days' prior written notice of such cancellation or amendment.

19.0 WAIVER OF SUBROGATION. Landlord and Tenant shall each include in each of its policies insuring against loss, damage to or destruction of property by fire or other insured peril, a waiver of the insurer's right of subrogation against the other party and the officers, directors, agents and employees of, and the partners in, the other party (and, in the case of Tenant's policies, against the Additional Insured and their respective officers, directors, agents and employees), or, if such waiver at any time becomes unobtainable (i) an express agreement that such policy shall not be invalidated if the insured waives or has waived before the loss the right of recovery against any party responsible for an insured casualty, or (ii) any other form of permission for the release of such responsible party, provided such waiver, agreement or permission is obtainable under normal commercial insurance practice at the time. If such waiver, agreement or permission shall not be, or shall cease to be, obtainable without additional charge or at all, the insured party shall so notify the other party promptly after notice thereof. If the other party shall agree in writing to pay the insurer's additional charge therefore, such waiver, agreement or permission shall (if obtainable) be included in the policy. Landlord and Tenant hereby acknowledge and agree that such waiver is obtainable under normal commercial insurance practice on the date of this Lease at no additional charge.

20.0 DAMAGE OR DESTRUCTION BY CASUALTY. If the Premises shall be damaged by fire or other casualty then either party may terminate this Lease by giving written notice to the other party. Notwithstanding anything to the contrary herein set forth Landlord shall not be obligated (but may, at its option, so elect) to repair or restore the Premises. Tenant shall not have the right to terminate this Lease if the damage or destruction was caused by the negligent act of Tenant, its officers, directors, agents, employees, invitees or visitors.

21.0 NON-WAIVER. Neither Landlord's acceptance of Rent nor Landlord's failure to complain of any action, non-action or default of Tenant, whether singular or repetitive, shall constitute a waiver of any of Landlord's rights hereunder. Landlord's written agreement to waive any right for any default of Tenant shall

not constitute a waiver of any right for either a subsequent default of the same obligation or any other default. No act or thing done by Landlord or its agent shall be deemed to be an acceptance of surrender of the Premises and no agreement to accept a surrender of the Premises shall be valid unless it is in writing and signed by a duly authorized officer or agent of Landlord.

22.0 CONDITION OF PREMISES. Tenant has had an opportunity to inspect the Premises and hereby acknowledges and agrees that Tenant is leasing the Premises "AS-IS" "WHERE-IS" on the basis of such inspections without any representations or warranties express or implied. Tenant acknowledges and agrees that neither Landlord nor any agent or representative of Landlord has made any representations or warranties whatsoever regarding Premises, including, without limitation, the physical condition of the Premises or the compliance of the Premises with any Federal, State, County and Municipal laws, ordinances, statutes, rules, regulations and orders. Tenant shall not make any additions, improvements or alterations to the Premises, without the prior written consent of Landlord, which consent Landlord may withhold in its discretion. All additions, improvements and alterations to the Premises made by Tenant shall be constructed in accordance with and shall comply with all Federal, State, County and Municipal laws, ordinances, statutes, rules, regulations and orders, including, without limitation, the Americans with Disabilities Act.

23.0 TIME IS OF THE ESSENCE. In all instances where Tenant is required hereunder to pay any sum or do any act at a particular indicated time or within an indicated period, it is understood that time is of the essence.

24.0 APPLICABLE LAW AND SEVERABILITY. This Lease shall be construed in accordance with the laws of the State of Indiana. If any clause or provision of this Lease is illegal, invalid, or unenforceable, under present or future laws effective during the term hereof, then the remainder of this Lease shall not be affected thereby, and in lieu of each clause or provision that is illegal, invalid or unenforceable, there shall be added a clause or provision as similar in terms as may be possible which is legal, valid and enforceable.

25.0 AUTHORITY. Tenant represents and warrants that this Lease has been duly authorized, executed and delivered by and on behalf of Tenant and constitutes the valid and binding agreement of Tenant in accordance with the terms hereof.

26.0 TENANT'S REPRESENTATIONS, WARRANTIES AND COVENANTS. Tenant represents and warrants to Landlord and Tenant, at Tenant's sole cost and expense, covenants with Landlord, as of the date of this Lease and during the term of this Lease, as follows:

26.1 Neither the execution and delivery of this Lease nor the consummation of the transactions contemplated herein by Tenant will (i) violate any provision of the instrument of incorporation or bylaws (or other governing instrument) of Tenant, (ii) violate, or be in conflict with, or constitute a default (or an event which, with notice or lapse of time or both, would

constitute a default) under any license, permit, agreement or commitment to which Tenant is a party or (iii) violate any statute or law or any judgment, decree, order, regulation or rule of any court or other governmental body applicable to Tenant.

26.2 That Tenant, will be responsible for all aspects of obtaining any and all permits from other governmental agencies necessary to use of the Premises by Tenant.

26.3 That Tenant will ensure that all customers, employees, contractors, subcontractors and applicants for employment are not discriminated against because of race, creed, color, sex or national origin.

26.4 Tenant agrees that it shall not discharge into Landlord's sewer system any Hazardous Substances (as hereinafter defined), waste products, corrosive materials or chemicals of any kind other than ordinary sanitary waste and will hold Landlord harmless and indemnified against any and all loss, claims, fines, penalties, damages or expenses arising from or occasioned by a discharge of any Hazardous Substances, waste products, corrosive materials or chemicals of any kind other than ordinary sanitary waste, it being agreed that Tenant will protect from damage Landlord's sewer system and all piping leading thereto.

26.5 Tenant agrees that it will not allow any accumulation of trash and will maintain the area surrounding the Premises in a clean condition at all times. In the event Tenant does not so maintain said area in a clean condition, as determined by Landlord, Landlord reserves the right to require the removal of rubbish from said surrounding area. It is further understood that Landlord shall have the right, at any time, to utilize employees or to engage a contractor to clean the area adjacent to the Premises and invoice such charges to Tenant. Tenant shall pay such invoices upon receipt. It is further agreed that Tenant shall use its best effort to prohibit Tenant's employees and customers from littering areas at the Patriot Park.

26.6 Tenant shall, at its own expense, install any additional fire preventive equipment that may be required because of its use and occupancy of the Premises.

26.7 Tenant is not a person who is ineligible under IC 36-1-11-16.

26.8 Tenant or the owners or employees of Tenant are not a person who is on the list of Specially Designated Nationals and Blocked Persons ("SDNs") issued by the Office of Foreign Asset Controls ("OFAC"). In the event that Tenant or any of the owners or employees of Tenant become listed on OFAC's list of SDNs at any time during the Term of this Lease, this Lease shall become null and void.

27.0 HAZARDOUS SUBSTANCES.

27.1 Tenant (which term for purposes of this Section 27 shall include all partners, members, officers, employees, stockholders, agents, contractors, customers, guests, invitees and licensees) covenants and agrees:

(a) That Tenant will not handle, store, transport, process, dispose of or use any Hazardous Substances in any manner which would cause a release or create a threat of release of such Hazardous Substances on, in, or about the Premises or the Patriot Park or which would violate or give rise to any liability under any applicable federal, state, county or local environmental laws, statutes, orders rules and regulations relating to public health and safety, including without limitation, the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended, 42 U. S. C. Section 9601 et seq. and the Resource Conservation and Recovery Act of 1976, Public Law 94-580 ("Environmental Laws"), and that it will at all times comply with Environmental Laws. Without limiting the generality of the foregoing, Tenant agrees that it shall not dispose of any Hazardous Substances on, in or about the Premises or the Patriot Park and that Tenant will arrange for immediate containment, transportation and disposal thereof by duly licensed and qualified contractors as provided by Environmental Laws. Tenant further agrees that it will take all such measures as necessary or appropriate to prevent any such release or threat of release of Hazardous Substances during the term of this Lease.

(b) That in the event that any such release or threat of release of Hazardous Substances, resulting from Tenant's use or occupancy of, or activities on or about the Premises or the Patriot Park shall be discovered at any time, or shall occur during the term of this Lease, Tenant shall immediately: (i) notify Landlord in writing of said release or threat of release, (ii) notify Landlord in writing in the event that any public authority notifies Tenant of any said release or threat of release and, (iii) at Tenant's sole cost and expense, cause any such Hazardous Substances or threat of release to be contained, removed and transported by a duly qualified and licensed contractor as required by Environmental Laws, including without limitation, taking all steps as may be prescribed by any governmental authority responsible for the enforcement of any Environmental Laws.

(c) That Tenant will take all action necessary to avoid the imposition of any lien on the Premises or the Patriot Park or Landlord's interest therein resulting from any release or threat of release of an hazardous Substances or any violation of any Environmental Laws and shall take all action necessary to promptly and fully discharge any such lien.

(d) That at the termination or expiration of this Lease, Tenant shall promptly cause to be removed, transported and disposed, all Hazardous Substances located on, in or about the Premised by a duly qualified and licensed contractor in the manner required by Environmental Laws.

(e) That at any time during the term of this Lease or thereafter and upon Landlord's request Tenant shall provide Landlord, or such other person as Landlord shall direct with a certificate in form provided by Landlord certifying inter alia that Tenant has not at any time caused any such release or threat of release of Hazardous Substances, that it has properly arranged for removal, transportation and disposal of all Hazardous Substances, that it has not been notified and is not aware of any liability under any Environmental Laws and has not incurred any liability thereunder and, in general, has complied with all requirements hereof.

(f) That Tenant will procure, at its sole cost and expense, all permits and approvals with respect to its use and occupancy of the Premised and activities thereon and use, containment, removal and disposal of any such Hazardous Substances that may be required from time to time by any

governmental authorities responsible for the enforcement of Environmental Laws, and it will, at all times, conform to any rules, regulations or conditions imposed by such governmental authorities or included in any such permits or approvals.

27.2 The term "Hazardous Substances" shall mean any substance, material, waste, gas or particulate matter which poses a public health threat or is regulated by and Environmental Law or by any federal, state, county or local governmental authority or quasi governmental authority, including, without limitation, asbestos, petroleum products and polychlorinated biphenyls.

27.3 Tenant assumes sole and entire responsibility and all liability, loss, claims, demands, liens, damages, penalty, fines, interest, costs and expenses (including, without limitation, reasonable attorneys' fees) and for any and all loss of life, injury to persons or damage to property (wherever such property may be located), due to the existence or presence of Hazardous Substances on the Premises during the period of Tenant's occupancy of the Premises. Tenant hereby indemnifies, hold harmless and agrees to defend Landlord, with counsel selected by Landlord, from and against any and all liability, loss, claims, demands, liens, damages, penalty, fines, interest, costs and expenses (including, without limitation, reasonable attorneys' fees) and for any and all loss of life, injury to persons or damage to property (wherever such property may be located), that may be sustained directly or indirectly by Landlord due to the existence or presence of Hazardous Substances in, on or about the Premises or the Patriot Park resulting from Tenant's activities during the period of Tenant's occupancy of the Premises and use of the Patriot Park.

27.4 Tenant hereby indemnifies, hold harmless and agrees to defend Landlord, with counsel selected by Landlord, from and against any and all liability, loss, claims, demands, liens, damages, penalty, fines, interest, costs and expenses (including, without limitation, reasonable attorneys' fees) and for any and all loss of life, injury to persons or damage to property (wherever such property may be located), that may be sustained directly or indirectly by Landlord due to the violation by Tenant of any Environmental Laws which first arise or accrue or are based upon facts or circumstances existing during the period of Tenant' occupancy of the Premises and use of the Patriot Park.

27.5 The provisions of this Section 27 shall survive the termination or expiration of this Lease.

28.0 NOTICES. All notices to or demands upon Landlord or Tenant desired or required to be given under any of the provisions hereof shall be in writing. Any notices or demands from Landlord to Tenant shall be deemed to have been given if a copy thereof has been personally delivered to Tenant or Tenant's agent (including, without limitation, delivery by messenger or courier with evidence of receipt) or mailed by United States registered or certified mail addressed to Tenant at the Premises. Any notices or demands from Landlord to Tenant may be signed by Landlord or any agent of any of Landlord. Any notices or demands from Tenant to Landlord shall be deemed to have been given if a copy thereof has been personally delivered to Landlord (including, without limitation, delivery by messenger or courier, with evidence of receipt) at the Park

Office, 100 E. Michigan Blvd., Suite 2, Michigan City, Indiana 46360. Either party may, upon notice to the other, change its address for receipt of notices or demands. All notices to or demands upon Landlord or Tenant mailed by registered or certified mail shall be deemed served three (3) days after the same were deposited in the United States mails, postage prepaid.

29.0 SUCCESSORS AND ASSIGNS. The provisions of this Lease shall be binding upon and inure to the benefit of the heirs, executors, administrators, successors and assigns of the parties, but this provision shall not alter the prohibition herein regarding assignment and subletting by Tenant.

30.0 WAIVER OF COUNTERCLAIMS AND TRIAL BY JURY. Landlord and Tenant waive their right to trial by jury in any action, proceeding or counterclaim brought by either of the parties hereto against the other (except for personal injury or property damage) on any matters whatsoever arising out of or in any way connected with this Lease, the relationship of Landlord and Tenant, Tenant's use of or occupancy of the Premises, and any emergency statutory or any other statutory remedy. Tenant shall not interpose any counterclaim or counterclaims or claims for set-off, recoupment or deduction of rent in a summary proceeding for nonpayment of rent or other action or summary proceeding based on termination, holdover or other Event of Default in which Landlord seeks repossession of the Premises from Tenant.

3231.0 ENTIRE AGREEMENT. This instrument and any attached addenda or exhibits signed by the parties constitute the entire agreement between Landlord and Tenant. No prior written or prior or contemporaneous oral promises or representations shall be binding. This Lease shall not be amended, changed or extended except by written instrument signed by both parties or by action of the Michigan City Parks and Recreation Department's Board. Section captions are for Landlord's and Tenant's convenience only, and neither limit nor amplify the provisions of this instrument.

IN WITNESS WHEREOF, this Lease is hereby executed as of the date first above set forth.

MICHIGAN CITY PARK DEPARTMENT

CLAIMS DOCKET for November 4, 2026

MUNICIPAL FUNDS	**$**	**31,434.96**
GOLF PETTY CASH	**$**	**205.90**
TOTAL CLAIMS:	**$**	**31,640.86**

(Payable voucher register in lieu of signing each claim the governing body is allowing)

Authorized Signature((s)

Date

I have examined the vouchers listed on the forgoing accounts payable register, consisting of the following pages, except for vouchers not allowed as shown on the register, such vouchers are allowed in the total amount shown. I hereby certify that each of the listed vouchers and the invoices or bills attached thereto are true and correct and I have audited same in accordance with IC 5-11-10-1-6

	11/4/2026
	11.4.26
	11.4.26
	11/4/26

Tamiko Smith

Signature

11/4/2026 Michigan City Park Department Payment Register

From Payment Date: 8/1/2026 - To Payment Date: 11/4/2026

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount
Municipal - Municipal Funds							
Check							
212512	10/30/2026				Accounts Payable	Blossom, Emily	$70.00
212513	10/30/2026				Accounts Payable	Clemons, AD	$360.00
212514	10/30/2026				Accounts Payable	Howard-Fulwider, Patrick	$420.00
212515	10/30/2026				Accounts Payable	Walters, Dennis	$150.00
212540	11/04/2026				Accounts Payable	Ace Hardware	$20.69
212541	11/04/2026				Accounts Payable	Amazon Capital Services	$405.88
212542	11/04/2026				Accounts Payable	Brandts Old Fashion Inc	$268.50
212543	11/04/2026				Accounts Payable	Fisher Auto Parts, Inc.	$98.59
212544	11/04/2026				Accounts Payable	Gordon Food Service Inc	$430.99
212545	11/04/2026				Accounts Payable	Great America Financial Svcs.	$288.00
212546	11/04/2026				Accounts Payable	Harrell's, LLC	$293.79
212547	11/04/2026				Accounts Payable	Hatfield Pest Control	$100.00
212548	11/04/2026				Accounts Payable	Huss, Jamie	$23.00
212549	11/04/2026				Accounts Payable	Kemps Office City	$52.00
212550	11/04/2026				Accounts Payable	Keystone Cooperative, Inc	$1,662.50
212551	11/04/2026				Accounts Payable	Kovenz Memorials	$54.00
212552	11/04/2026				Accounts Payable	Lakeshore Foods Corporation	$641.96
212553	11/04/2026				Accounts Payable	Linde Gas & Equipment Inc	$131.59
212554	11/04/2026				Accounts Payable	McRoberts Sales Co Inc	$2,997.27
212555	11/04/2026				Accounts Payable	Menards	$23.40
212556	11/04/2026				Accounts Payable	Millbrook Cricket Farm Inc	$101.38
212557	11/04/2026				Accounts Payable	NAPA AUTO PARTS	$175.10
212558	11/04/2026				Accounts Payable	Nature's Way - NWP Inc.	$61.75
212559	11/04/2026				Accounts Payable	NIPSCO	$16,045.31
212560	11/04/2026				Accounts Payable	Northwest Meat Company	$2,174.80
212561	11/04/2026				Accounts Payable	Rob Lawrenz	$1,425.00
212562	11/04/2026				Accounts Payable	Safety-Kleen Systems Inc	$271.75
212563	11/04/2026				Accounts Payable	SiteOne Landscape Supply, LLC	$1,053.71
212564	11/04/2026				Accounts Payable	Dirschell, Phillip	$28.00
212565	11/04/2026				Accounts Payable	Fields, Yvonne	$30.00

11/4/2026 Michigan City Park Department Payment Register

From Payment Date: 8/1/2026 - To Payment Date: 11/4/2026

212566	11/04/2026		Accounts Payable	Garner, Joe	$350.00
212567	11/04/2026		Accounts Payable	Hekkel, David	$26.00
212568	11/04/2026		Accounts Payable	Koch, Sarah	$300.00
212569	11/04/2026		Accounts Payable	Kreuser, Daniel	$300.00
212570	11/04/2026		Accounts Payable	Piotrowski, Danika	$300.00
212571	11/04/2026		Accounts Payable	Wrobel, Autumn	$300.00
		Total			**$31,434.96**

City of Michigan City

11/4/2026 Golf Petty Cash Payment Register

From Payment Date: 8/1/2026 - To Payment Date: 11/4/2026

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount
Golf Petty Cash - MC Golf Course Petty Cash							
Check							
1746	10/23/2026				Accounts Payable	Indiana Beverage	$205.90
Type Check Totals:							**$205.90**

Payroll #22 2026
10/11/26 - 10/24/26
Pay Date 10/30/26

Approved this 4 day of November 2026

Total Payroll: **$93,968.05**

Tim Glidden, President

Ryan Labis Vice President

Christina Espar, Secretary

Kisha Ward, Member

Payroll #22 2026 10/11/26 - 10/24/26 Pay Date 10/30/26	2026 BUDGET	2026 PAY PERIOD	2026 YTD DISBURSEMENTS	2026 BUDGET BALANCE
ADMINISTRATION 2204.502				
SALARIES & WAGES (NON-TEMPORARY)				
FULL TIME REG	$297,613.00	$11,446.65	$251,889.33	$45,723.67
FULL TIME O.T.	$375.00	$0.00	$31.80	$343.20
BOARD PAYROLL (SPECIALTY PAY)	$9,000.00	$0.00	$5,350.00	$3,650.00
TOTAL ADMIN NON-TEMPORARY REG	***$297,613.00***	***$11,446.65***	$251,889.33	***$45,723.67***
TOTAL ADMIN NON-TEMPORARY O.T.	***$375.00***	***$0.00***	$31.80	***$343.20***
TOTAL ADMIN SPECIALTY PAY	***$9,000.00***	***$0.00***	$5,350.00	***$3,650.00***
SEASONAL SALARIES & WAGES (TEMPORARY)				
PT STICKER CLERK REG	$10,988.00	$0.00	$10,029.44	$958.56
PT STICKER CLERK OT	$0.00	$0.00	$0.00	$0.00
PT ASST PKNG SUPV REG	$6,369.00	$159.22	$9,067.16	($2,698.16)
PT ASST PKNG SUPV OT	$0.00	$0.00	$395.96	($395.96)
PT PARKING ATTND REG	$60,000.00	$0.00	$38,957.63	$21,042.37
PT PARKING ATTND OT	$275.00	$0.00	$0.00	$275.00
PT PARKING SUPV REG	$37,000.00	$714.89	$24,357.92	$12,642.08
PT PARKING SUPV OT	$100.00	$0.00	$499.54	($399.54)
PT OASIS ADMISSION CLERK REG	$0.00	$0.00	$0.00	$0.00
PT OASIS ADMISSION CLERK OT	$0.00	$0.00	$0.00	$0.00
PT OASIS ASST OPERATOR REG	$0.00	$0.00	$0.00	$0.00
PT OASIS ASST OPERATOR OT	$0.00	$0.00	$0.00	$0.00
PT OASIS OPERATOR REG	$0.00	$0.00	$0.00	$0.00
PT OASIS OPERATOR OT	$0.00	$0.00	$0.00	$0.00
TOTAL ADMIN TEMPORARY REG	***$114,357.00***	***$874.11***	$82,412.15	***$31,944.85***
TOTAL ADMIN TEMPORARY O.T.	***$375.00***	***$0.00***	$895.50	***($520.50)***
TOTAL ADMIN NON-TEMPORARY	***$297,613.00***	***$11,446.65***	$251,889.33	***$45,723.67***
TOTAL ADMIN TEMPORARY	***$114,357.00***	***$874.11***	$82,412.15	***$31,944.85***
TOTAL ADMIN SPECIALTY PAY	***$9,000.00***	***$0.00***	$5,350.00	***$3,650.00***
TOTAL ADMIN OVERTIME	***$750.00***	***$0.00***	$927.30	***($177.30)***
TOTAL ADMIN PAYROLL	**$421,720.00**	**$12,320.76**	$340,578.78	**$81,141.22**

NOTES:
PAYROLL 14: $36.53 TAKEN FROM FT/ SHOULD BE SEASONAL (SUPERVISOR)
PAYROLL 21: RES. NO. 1095 DECREASE SEASONAL SALARIES $8,000.00

Payroll #22 2026 10/11/26-10/24/26 Pay Date 10/30/26	2026 BUDGET	2026 PAY PERIOD	2026 Y-T-D DISBURSEMENTS	2026 BUDGET BALANCE
GOLF 2508.000				
SALARIES & WAGES (NON-TEMPORARY)				
GREENS SUPT REG	$68,800.00	$2,596.15	$57,115.30	$11,684.70
ASST GREENS SUPT REG	$111,025.80	$0.00	$26,464.97	$84,560.83
ASST GREENS SUPT O.T.	$2,000.00	$0.00	$445.52	$1,554.48
GOLF PRO	$74,766.00	$2,875.62	$63,263.64	$11,502.36
GOLF MAINT LABORER	$35,427.20	$1,747.20	$24,602.50	$10,824.70
GOLF MAINT LABORER O.T.	$1,060.00	$40.95	$434.07	$625.93
TOTAL NON-TEMPORARY REG	***$290,019.00***	***$7,218.97***	***$171,446.41***	***$118,572.59***
TOTAL NON-TEMPORARY O.T.	***$3,060.00***	***$40.95***	***$879.59***	***$2,180.41***
SEASONAL SALARIES & WAGES (TEMPORARY)				
ASST. GOLF MANAGER	$35,300.00	$0.00	$0.00	$35,300.00
ASST. GOLF MANAGER O.T.	$0.00	$0.00	$0.00	$0.00
MAINTENANCE REG	$76,685.90	$5,660.01	$89,523.67	($12,837.77)
MAINTENANCE O.T.	$500.00	$0.00	$508.14	($8.14)
PRO SHOP PART TIME REG	$83,107.10	$5,361.68	$119,661.28	($36,554.18)
PRO SHOP PART TIME O.T.	$500.00	$0.00	$36.50	$463.50
TOTAL TEMPORARY REG	***$195,093.00***	***$11,021.69***	***$209,184.95***	***($14,091.95)***
TOTAL TEMPORARY O.T.	***$1,000.00***	***$0.00***	***$544.64***	***$455.36***
TOTAL GOLF NON-TEMPORARY	***$290,019.00***	***$7,218.97***	***$171,446.41***	***$118,572.59***
TOTAL GOLF TEMPORARY	***$195,093.00***	***$11,021.69***	***$209,184.95***	***($14,091.95)***
TOTAL GOLF OVERTIME	***$4,060.00***	***$40.95***	***$1,424.23***	***$2,635.77***
TOTAL GOLF PAYROLL	***$489,172.00***	***$18,281.61***	***$382,055.59***	***$107,116.41***
TOTAL GOLF TAXES				

NOTES:

PR 7 RICHARD HASSETT TAKEN FROM FT/SHOULD BE PRO PART TIME $39.00

PR 8 RICHARD HASSETT TAKEN FROM FT $91.00

PR 11 ORD.# 4800 INCREASE SEASONAL WAGES $35,300/INCREASE FT WAGES $1,300

PR #14 - $65.72 TAKEN FROM FT - SHOULD BE SEASONAL

PR #21: RES. NO. 1095 DECREASE REGULAR WAGES $10,000.00

Payroll #22 2026 10/11/26 - 10/24/26 Pay Date 10/30/26 MAINTENANCE 2204.505	2026 BUDGET	2026 PAY PERIOD	2026 Y-T-D DISBURSEMENTS	2026 BUDGET BALANCE
SALARIES & WAGES (NON-TEMPORARY)				
MTCE FULL TIME REG	$542,961.00	$20,143.28	$452,998.12	$89,962.88
MTCE FULL TIME O.T.	$18,500.00	$136.27	$8,920.14	$9,579.86
PATRIOT FULL TIME REG	$30,000.00	$1,747.20	$25,995.06	$4,004.94
PATRIOT FULL TIME O.T.	$500.00	$0.00	$704.34	($204.34)
SEASONAL SALARIES & WAGES	***(TEMPORARY)***			
MTCE PART TIME REG	$226,089.00	$7,745.79	$190,771.75	$35,317.25
MTCE PART TIME O.T.	$5,000.00	$0.00	$4,697.63	$302.37
PATRIOT PART TIME REG	$89,991.00	$3,629.50	$96,968.59	($6,977.59)
PATRIOT PART TIME O.T.	$1,000.00	$0.00	$2,922.86	($1,922.86)
TOTAL MTCE NON-TEMPORARY	***$572,961.00***	***$21,890.48***	***$478,993.18***	***$93,967.82***
TOTAL MTCE TEMPORARY	***$316,080.00***	***$11,375.29***	***$287,740.34***	***$28,339.66***
TOTAL MTCE OVERTIME	***$25,000.00***	***$136.27***	***$17,244.97***	***$7,755.03***
TOTAL MTCE PAYROLL	***$914,041.00***	***$33,402.04***	***$783,978.49***	***$130,062.51***
TOTAL MTCE TAXES				

NOTES:
PR 3 ADJUST BEGIN BALANCE (MTCE FULL TIME REG) -$30,000

Payroll #22 2026 10/11/26-10/24/26 Pay Date 10/30/26	2026 BUDGET	2026 PAY PERIOD	2026 Y-T-D DISBURSEMENTS	2026 BUDGET BALANCE
RECREATION 2204.503				
SEASONAL SALARIES & WAGES (TEMPORARY)				
FULL TIME POSITION	$0.00	$0.00	$0.00	$0.00
FULL TIME O.T.	$0.00	$0.00	$0.00	$0.00
PLAYGROUND REG	$21,605.00	$0.00	$12,539.06	$9,065.94
PLAYGROUND O.T.	$0.00	$0.00	$0.00	$0.00
PLAY SUPV REG	$15,000.00	$0.00	$4,733.75	$10,266.25
PLAY SUPV O.T.	$500.00	$0.00	$0.00	$500.00
PLAY DIR REG	$6,000.00	$0.00	$4,847.73	$1,152.27
PLAY DIR O.T.	$500.00	$0.00	$0.00	$500.00
SUMMER INTERN REG	$0.00	$0.00	$0.00	$0.00
SUMMER INTERN OT	$546.00	$0.00	$0.00	$546.00
TOTAL REC TEMPORARY	***$42,605.00***	***$0.00***	$22,120.54	***$20,484.46***
TOTAL REC OVERTIME	***$1,546.00***	***$0.00***	$0.00	***$1,546.00***
TOTAL REC PAYROLL	***$44,151.00***	***$0.00***	$22,120.54	***$22,030.46***
TOTAL REC TAXES				

NOTES:
PR #10 RES. NO. 1089 DECREASE SEASONAL WAGES $10,000

Payroll #22 2026 10/11/26-10/24/26 Pay Date 10/30/26	2026 BUDGET	2026 PAY PERIOD	2026 Y-T-D DISBURSEMENTS	2026 BUDGET BALANCE
SENIOR CENTER 2204.506				
SALARIES & WAGES (NON-TEMPORARY)				
FT SENIOR CENTER DIRECTOR	$60,655.22	$2,332.89	$51,323.58	$9,331.64
PT SENIOR CENTER AIDE REG	$39,666.78	$1,792.59	$35,379.81	$4,286.97
PT SENIOR CENTER AIDE O.T.	$812.00	$0.00	$0.00	$812.00
TOTAL SENIOR NON-TEMPORARY	***$100,322.00***	***$4,125.48***	***$86,703.39***	***$13,618.61***
TOTAL SENIOR OVERTIME	***$812.00***	***$0.00***	***$0.00***	***$812.00***
TOTAL SENIOR PAYROLL	**$101,134.00**	**$4,125.48**	**$86,703.39**	**$14,430.61**
TOTAL SENIOR TAXES				

NOTES:

Payroll #22 2026 10/11/26-10/24/26 Pay Date 10/30/2026	2026 BUDGET	2026 PAY PERIOD	2026 Y-T-D DISBURSEMENTS	2026 BUDGET BALANCE
ZOO 2056.504				
SALARIES & WAGES (NON-TEMPORARY)				
ZOO FULL TIME REG	$461,890.00	$18,235.12	$398,400.61	$63,489.39
ZOO FULL TIME O.T.	$20,000.00	$1,309.02	$17,544.69	$2,455.31
SEASONAL SALARIES & WAGES (TEMPORARY)				
ZOO PART TIME REG	$113,915.00	$3,258.01	$84,277.71	$29,637.29
ZOO PART TIME O.T.	$2,220.00	$69.38	$1,102.71	$1,117.29
TOTAL ZOO NON-TEMPORARY	***$461,890.00***	***$18,235.12***	***$398,400.61***	***$63,489.39***
TOTAL ZOO TEMPORARY	***$113,915.00***	***$3,258.01***	***$84,277.71***	***$29,637.29***
TOTAL ZOO OVERTIME	***$22,220.00***	***$1,378.40***	***$18,647.40***	***$3,572.60***
TOTAL ZOO PAYROLL	***$598,025.00***	***$22,871.53***	***$501,325.72***	***$96,699.28***
TOTAL ZOO TAXES				
PARK CNCSSN 2053.000				
SEASONAL SALARIES & WAGES (TEMPORARY)				
CONCESSION ATTEND REG	$71,952.00	$2,966.63	$60,158.43	$11,793.57
CONCESSION CASHIER OT	$2,185.00	$0.00	$2,011.55	$173.45
ZOO GIFT SHOP ATTND/OFFICE ASST I	$20,000.00	$0.00	$0.00	$20,000.00
ZOO GIFT SHOP CASHIER O.T.	$0.00	$0.00	$0.00	$0.00
TOTAL PK CNCSSN TEMPORARY	***$91,952.00***	***$2,966.63***	***$60,158.43***	***$31,793.57***
TOTAL PK CNCSSN OVERTIME	***$2,185.00***	***$0.00***	***$2,011.55***	***$173.45***
TOTAL PK CNCSSN PAYROLL	***$94,137.00***	***$2,966.63***	***$62,169.98***	***$31,967.02***
TOTAL PK CNCSSN TAXES				

NOTES:
PAROLL NO. 21: RES. NO. 1095 INCREASE CONCESSION OVERTIME $1,000.00

BOARD MEETING DATE: Wednesday; November 4, 2026

To: Christina Espar
From: Melissa Moore
RE: Department Finances

GIFTS AND DONATIONS

Peepers	Zoo Donation-Boo	$ 220.00
Clementine Pogue	Zoo Donation-Misc.	$ 50.00
Heidi & Robert Bash	Zoo Donation-Eagle/Owl Project	$5,000.00

MINOR TRANSFERS

Senior Center Fund 2204.506		
Decrease account 411.016	Overtime	$ 812.00
Increase account 411.013	Regular Wages	$ 812.00
Maintenance Fund 2204.505		
Decrease account 413.015	Sick Buy Back	$ 872.00
Decrease account 422.033	Pesticides/Chemicals	$ 610.00
Decrease account 423.031	Small Tools	$ 2,750.00
Decrease account 423.021	Repair Parts	$ 9,300.00
Decrease account 423.011	Building Materials	$ 3,700.00
Decrease account 435.030	Heat	$ 1,000.00
Increase account 413.014	Vacation Buy Back	$ 872.00
Increase account 422.022	Oil	$ 610.00
Increase account 422.023	Tires/Tubes	$ 1,800.00
Increase account 422.031	Household Supplies	$ 950.00
Increase account 422.026	Diesel	$ 7,000.00
Increase account 422.021	Gasoline	$ 6,000.00
Increase account 435.010	Electric	$ 1,000.00
Zoo Fund 2204.504		
Decrease account 422.031	Household Supplies	$5,797.00
Decrease account 432.020	Postage	$ 95.00
Decrease account 432.030	Travel	$ 570.00
Decrease account 433.030	Advertising	$ 95.00
Decrease account 433.020	Rental/Equipment	$ 142.00
Increase account 422.034	Zoo Food	$5,797.00
Increase account 435.010	Electric	$ 902.00

ZOO ENDOWMENT

Invoices totaling $49,564.34 were paid to:

ASM Mechanical	Repairs to carnivore cooler	$5,935.21

Larson-Danielson	WOW Exhibit	$43,419.42
Lowe's	Wood/Supplies big cat exhibit	$ 209.71

BOARD OF WORKS

N/A

CREDIT CARD CHARGES

Credit card charges totaling $195.49 were paid to Corporate Payment Systems for the following:

Kazidelicious Creations	Rec.-Craft Corner Supervisor	$ 100.00
Plumbingplanet.com	Maintenance-Relay control	$ 95.49